The RAIC is the leading voice for excellence in the built environment in Canada, demonstrating how design enhances the quality of life, while addressing important issues of society through responsible architecture.

The RAIC’s mission is to promote excellence in the built environment and to advocate for responsible architecture.

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One of the greatest privileges I cherished in 2015 was serving as the 76th President of the RAIC.

We started the year with an unequivocal charge from John Ralston Saul, one of Canada's leading public intellectuals, at my investiture, inspiring architects to foster inclusiveness and social equity through our work. In 2015, the RAIC pursued an ambitious agenda based on five key result areas (advocacy, membership, national coordination, recognition of excellence and international cooperation.)

Advocacy
On the advocacy front, improving our public outreach, visibility and relevance in shaping public discourse on architecture was a high priority. In 2015, the RAIC was in the news more than ever including the CBC, Globe & Mail, Ottawa Citizen, Edmonton Journal, National Post and the New York Times.

The RAIC led a coalition of design and heritage organizations to ensure due process and the right decision regarding the Memorial to the Victims of Communism previously slated for the judicial precinct. We launched a court case challenging the decision of the National Capital Commission (NCC) to start excavating the site. Following the federal election in October, the new government announced that the monument will be placed elsewhere – a victory for our campaign.

Stating that the federal government has a central role in setting the highest standards of excellence and environmental sustainability, we developed an election toolkit for the federal election to help RAIC members raise awareness of built-environment issues. We also polled the major political parties on several issues affecting the built environment.

Over the past year, the RAIC connected with ministers, premiers, lieutenant governors, and the Prime Minister to promote good design, sustainability, fair contracts and qualifications-based selection.

Membership and National Coordination
We grew steadily in 2015 approaching 5,000 members. More and more people are embracing the RAIC to strengthen the voice of architecture in Canada. Our national coordination role grew stronger with our outreach to provincial and territorial regulators from coast to coast. In 2015, we enhanced our relationship with the regulators and other groups signing a record number of memoranda of understanding with various jurisdictions and organizations including British Columbia, Prince Edward Island, Newfoundland and Labrador, the Canada Green Building Council, Canadian Architect magazine and the National Capital Commission.

After many years of work devoted to renewing the RAIC Syllabus Program into a world-class program, the Alberta Association of Architects (AAA) recognized the Syllabus program at the RAIC Centre for Architecture at Athabasca University. This move reversed a 14-year rescindment by the AAA.
Recognition of Excellence
At the 2015 Festival of Architecture in Calgary, in my home province of Alberta, we honoured individuals whose work reflects social responsibility. Canadian social entrepreneur Zita Cobb and Greek architect Vassilis Sgoutas received Honorary Fellowships for employing design as a tool for social change. As well, 36 individuals (including a record number of women) were bestowed with Fellowship in recognition of their outstanding achievements. The Halifax-based architect and educator Brian MacKay-Lyons, FRAIC, was the recipient of the highly coveted RAIC Gold Medal in Architecture. At the conference, the RAIC and the AAA made a social equity contribution of $10,000 to benefit Canada's indigenous people.

International Cooperation
We explored international cooperation opportunities for the benefit of our members with various jurisdictions, including the American Institute of Architects, Australian Institute of Architects, the New Zealand Institute of Architects, Royal Institute of British Architects and the International Union of Architects. The RAIC represented the profession at various international fora including the COP21 Conference session on Architecture in Paris in November where we contributed to the discussion on climate change.

In conclusion, leading a non-profit organization has its challenges. However, with a dedicated staff and supportive Board of Directors, we met our challenges in 2015. I am eternally grateful to Interim Executive Director Bruce Lorimer, FRAIC, and my successor Allan Teramura, FRAIC, for their steadfast support. It would be remiss of me if I do not acknowledge the vital role of having a supportive family for success. I owe much gratitude to my wife Aisha and our children. I am truly honoured to have worked with Allan Teramura and Executive Director Jody Ciufo and what delights me most is that I am leaving the RAIC in good hands.

Samuel Óghale Oboh, FRAIC
2015 President
RAIC | Architecture Canada
Board of Directors

Executive Committee

PRESIDENT
Samuel Oghale Oboh, FRAIC

FIRST VICE-PRESIDENT / PRESIDENT-ELECT
Allan Teramura, FRAIC

SECOND VICE-PRESIDENT
Ewa Bieniecka, MIRAC

IMMEDIATE PAST PRESIDENT
Wayne De Angelis, FRAIC

Regional Directors

BRITISH COLUMBIA / YUKON
Pierre Gallant, FIRAC

ALBERTA / NORTHWEST TERRITORIES
John Brown, FRAIC

SASKATCHEWAN / MANITOBA
Michael Cox, FRAIC

ONTARIO SOUTHWEST
Leslie M. Klein, FRAIC

ONTARIO NORTH, EAST AND NUNAVUT
Allan Teramura, FRAIC

QUEBEC
Ewa Bieniecka, MIRAC

ATLANTIC
Carol Rogers, MRAIC

DIRECTOR REPRESENTING INTERNS AND INTERN ARCHITECTS
Rachelle Lemieux, MRAIC

CHANCELLOR – COLLEGE OF FELLOWS
Barry Johns, FRAIC

CHAIR – COUNCIL OF CANADIAN UNIVERSITY SCHOOLS OF ARCHITECTURE
Jill Stoner

(Allan Teramura, FRAIC)

(Annmarie Adams, FRAIC)

(June to October 2015)

(January to June 2015)

Staff

EXECUTIVE DIRECTORS
Jody Ciufo, MBA
Bruce Lorimer, FRAIC
(Ian Chodikoff, FRAIC)
(June to November 2015)
(Ian Chodikoff, FRAIC)
(January to June 2015)

EXECUTIVE ASSISTANT
Nathalie Samson, Hon. MRAIC

MEMBERSHIP AND COMMUNICATIONS COORDINATOR / RAIC FOUNDATION COORDINATOR / PRIVACY OFFICER
Angie Sauvé

AWARDS AND HONOURS MANAGER / COLLEGE OF FELLOWS COORDINATOR
Chantal Charbonneau, CAE, Hon. MRAIC

DIRECTOR, FINANCE AND ADMINISTRATION / RAIC SYLLABUS REGISTRAR
Jonathan Ouellette, CPA, CGA, Hon. MRAIC

ACCOUNTING ASSISTANT / ASSISTANT TO THE RAIC SYLLABUS REGISTRAR
Karen Charbonneau

COMMUNICATIONS AND ADVOCACY MANAGER
Maria Cook

GRAPHIC DESIGNER AND COORDINATOR
Etienne Sicotte, Hon. MRAIC

WEB DEVELOPMENT & IT OFFICER
Daniel Lanteigne

PROFESSIONAL DEVELOPMENT COORDINATOR / ADMINISTRATIVE ASSISTANT
Amanda Delorey
Honours & Awards

The RAIC administers Canada’s only large-scale national awards program for architecture. The program promotes excellence in the built environment by showcasing outstanding achievements. It serves also to heighten public and media awareness of architecture and the people who create it.

RAIC Awards of Excellence – 2015 Recipients

Allied Arts Medal

Omer Arbel
Vancouver, BC

His work “presented us with an artful play in perspective, object, and space.”

Advocate for Architecture Award

Susan Algie
Executive Director of the Winnipeg Architecture Foundation
Winnipeg, MB

“The WAF has quickly established itself as a vibrant force on the Winnipeg architectural scene.”

Green Building Award

The Centre for Interactive Research on Sustainability
Vancouver BC

“CIRS uses both passive and innovative approaches to sustainability to create architecture that is also a tool for research.”
President’s Award for Media in Architecture

Lucie Lavigne
Montreal, QC

“The jury was unanimous in recognizing the exceptional efforts made by La Presse in addressing diverse and relevant architectural concerns.”

President’s Award for Media in Architecture

Francois Cardinal
Montreal, QC

“The investigative work of François Cardinal brings forth the importance of architectural and urban-quality criteria in public commissions and large-scale urban projects.”

Innovation in Architecture

One Fold
Patkau Architects

“Extraordinary examples of true innovation... innovation that is significant, repeatable and applicable to the profession.”

Innovation in Architecture

Wood Innovation Design Centre (WIDC)
Prince George, BC
MGA | Michael Green Architecture

“It is inspirational work that is intended to share.”
RAIC Lifetime Contribution Award
Sonja Bata, Hon. MRAIC

“The nomination of Sonja Bata represents a lifetime of work that is astounding in its breadth, rigour and commitment.”

RAIC Gold Medal
Brian MacKay-Lyons, FRAIC
Halifax, Nova Scotia

“His work is universally recognized as pure, dignified, poetic and beautiful.”
Emerging Architectural Practice Award
KANVA
Montreal, QC

“Their work has a strong experimental quality. It demonstrates experience and knowledge of construction detail and quality.”

Young Architect Award
Monica Adair, MRAIC, AANB, LEED AP
Saint John, NB

“She has an impressive CV containing significant academic and work experience for a young practitioner.”

Architectural Firm Award
Provencher_Roy
Montreal, QC

“Provencher_Roy was chosen for the breadth and consistently high quality of work over many years.”
Prix du XXᵉ Siècle

FATHERS OF CONFEDERATION BUILDINGS TRUST (CONFEDERATION CENTRE OF THE ARTS) (1964)

Architect: Affleck, Desbarats, Dimakopoulos, Lebensold, Sise (later ARCOP, now Architecture | 49)

Charlottetown, PEI

“The Confederation Centre of the Arts is an exceptional architectural tour de force of the mid-20th century.”

President’s Medal Recipients

Mr. Ovo Charles Majoroh, FNIA
Past President, African Union of Architects

Mr. David Karotkin
President, The Australian Institute of Architects

Mr. Esa Mohamed
President, International Union of Architects

Mrs. Helene Combs Dreiling, FAIA
President, The American Institute of Architects

Honorary Membership

David Parken
CEO, The Australian Institute of Architects

Peter Oborn
Vice President International Relations, Royal Institute of British Architects

Cornelia Hahn Oberlander
O.C., MBCSLA, FCSLA, FASLA

Awards Committee

Every year the Awards Committee nominates members of the profession to serve on juries for our awards programs. Several committee members also gave their valuable time to sit on juries. Thank you to our current awards committee members:

Marco Polo, FRAIC
Donald Luxton, FRAIC
Frederick Valentine, FRAIC
Gaye Kapkin, FRAIC
Barry Johns, FRAIC
College of Fellows

Chancellor’s Report

2015

The College of Fellows is proud to have invested 39 new Fellows at the Festival in Calgary; that importantly included a total of 10 distinguished women. This represents 26 percent of new Fellows in 2015, and it is the largest number of female architects invested in one year in the College’s history. I want to thank all of the nominators who supported all of our deserving candidates and express my deep, personal gratitude for this dramatic improvement to our roster. It is a great story, and I hope it continues into the future.

The story of the Moriyama RAIC International Prize, launched in 2014, was the topic of the Illumination Lecture held in Edmonton in January, featuring Raymond Moriyama and Wei Yew. The prize-winner, Li Xiaodong, returned to Canada in the fall to deliver two lectures, in Toronto and Montreal, for the benefit of a broader audience, including students of architecture. The lectures were recorded, edited and posted on the RAIC website.

As we embark on the next cycle, an overall review and detailed action plan were developed to refine the terms of reference, incorporate feedback from the profession to improve the entire experience, update the overall budget and fundraising strategies and build an administrative infrastructure within RAIC to manage the project.

The RAIC and the RAIC Foundation worked toward formalizing a new Memorandum of Agreement that refines and strengthens the relationships between the two parties generally, and a separate Memorandum of Understanding around the roles and responsibilities of each party specifically, for the Moriyama RAIC International Prize. Much has been achieved this year and I would be remiss not to acknowledge the effort of Fellows and Past Presidents’ Stuart Howard, PP/FRAIC, and Sam Oboh, PP/FRAIC, as well as the hard work and dedication by RAICF Interim Executive Director Yves Gosselin, AP/FIRAC, and especially RAIC Executive Director Jody Ciufo.

The work with the National Gallery of Canada and the Canadian Ambassador to Italy continues with the gallery’s quest to obtain approval to restore and upgrade the Canada Pavilion in the Venice Giardini grounds for future Biennales. We are hoping to hear some positive news from the Italian authorities and the National Gallery of Canada shortly.

Dean J. Robert Thibodeau, FIRAC, continues his efforts to found a national mentoring strategy for graduates, intern architects, young professionals and even, retirement planning for architects. The goal is to harmonise these efforts with the provincial regulators and the Intern Architect Program where needed. So here it comes - we are most anxious for new Fellows to step forward and volunteer alongside your other colleagues in the College, to stimulate and grow this profession by helping out with these exciting projects. All are welcome.
2015 National Committee

The Chancellor and the National Committee of the College of Fellows administer the affairs of the College of Fellows.

CHANCELLOR: Barry Johns, FRAIC
DEAN: J. Robert Thibodeau, FIRAC
REGISTRAR: Randy Dhar, PP/FRAIC
PAST PRESIDENT: Paul E. Frank, PP/FRAIC
PAST PRESIDENT: David Craddock, PP/FRAIC

2015 Regional Chairs

The regional advisory committees of the College of Fellows provide regional feedback, play a major role in the nomination of new Fellows and organize local events.

ATLANTIC: Edmond Koch, FRAIC
QUÉBEC: Claude Hamelin Lalonde, FIRAC
ONTARIO (NORTHEAST & NUNAVUT): Stephen Pope, FRAIC
ONTARIO (SOUTHWEST): Paul Roth, FRAIC
MANITOBA: Ted T. LeBlond, FRAIC
SASKATCHEWAN: Brian R. J. Saunders, FRAIC
ALBERTA & NORTHWEST TERRITORIES: Jane Ferrabee-Pendergast, FRAIC
BRITISH COLUMBIA: Sebastian Butler, FRAIC
BRITISH COLUMBIA (VICTORIA): Terence J. Williams, PP/FRAIC
2015 Honorary Fellows

Zita Cobb

Vasilis Sgoutas

2015 College of Fellows

Annmarie Adams  Susan Gushe  Barbara A.W. Nicholson
Noel A. E. Best  Pat Hanson  Sylvie Perrault
Nicholas John Bevanda  Charles Hazell  Giuseppina (Pina) Petricone
Mark W. Chambers  Amir Ali Hemani  Vladimir A. Popovic
George Anthony Cotaras  Richard John Isaac  Philip Pratt
Clément Demers  Yew-Thong Leong  Jonathon Soules
Gene Dub  Anthony Mancini  Scott Stirton
Heather Dubbeldam  Susan Anne Mansel Fitzgerald  Thomas Tillmann
Mary Jane Finlayson  Robert C. Matthews  Martin Pierre Tite
Bernard Flaman  David Moore  Richard Witt
Jaroslav L. Glos  Ajon Moriyama  W. Carson Woods
Margaret Graham  Graham Murfitt  Christopher Young
The 2015 Festival of Architecture in Calgary, June 3-6, was a great success, with more than 600 delegates in attendance taking in the continuing education sessions, awards ceremony, and social functions.

Keynote Speakers

Vassilis Sgoutas, Hon. FRAIC
Zita Cobb, Hon. FRAIC
Todd Saunders
Nick Herder
Bruce Lourie
Brian MacKay-Lyons, FRAIC
Festival Local Organizing Committee

LEFT TO RIGHT: Brian Robert Sinclair, FRAIC / Sam Oboh, FRAIC / David Down, FRAIC / Amery Cavelli / Alice Da Silva, MRAIC / Rachelle Lemieux, MRAIC / Ron Wickman, MRAIC / Barbara Down / Mark Chambers, FRAIC / Shafraaz Kaba, MRAIC / Scott Pickles, FRAIC

MISSING IN THE PHOTO: Wayne De Angelis, PP/FRAIC / Katherine Wagner, FRAIC / Neal Philipsen, MRAIC / Marc Boutin, FRAIC / Phil Vandermeery, MRAIC / Jane Pendergast / Keir Stuhlmiller, MRAIC / Eric Toker, MRAIC / Claire Johnson / Catherine Richardson / Robert Winslow, MRAIC / Kate Thompson, MRAIC / Kathy Sauderson / Esther Rivard-Sirois, MRAIC / Corinne Keddie, MRAIC / Marta Sensidoni / Michael Cojocar, MRAIC / Paul Polson, FRAIC / Sharon Martens / Holly Simon, MRAIC / Nooshin Esmaeili, MRAIC / Lindsay Andreas, MRAIC / Kurtis Nishiyama, MRAIC / Phil Wilson Kevin Lo / Justin Loucks, MRAIC

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Professional Development

Veronafiere

Six members travelled to Verona, Italy from September 26 to October 2 for a course about stone and marble. It marked the ninth year that the RAIC has partnered with Veronafiere, the Italian trade show organizer, to provide scholarships for this exciting continuing-education opportunity.

The Professional Development Committee’s focus in 2015 was to review applications for the scholarships. The committee selected six recipients from across Canada:

Mark Koropecky, MRAIC, CEI Architecture, Vancouver
Keir Stuhlmiller, MRAIC, Group 2 Architecture Design Ltd., Calgary
Heather Dubbeldam, FRAIC, DUBBELDAM Architecture + Design, Toronto
Graham Murfitt, FRAIC, Architecture49 Inc., Ottawa
Vedanta Balbahadur, MRAIC, ÉKM Architecture, Montréal
Gregory MacNeil, MRAIC, Jerry MacNeil Architects Limited, Halifax

Committee members:

Giovanni Diodati, MIRAC / Chair (QC)
Dan P. O’Reilly, MRAIC (NS)
Donald Yen, MRAIC (BC)
Anna Madeira, MRAIC (ON)
Kayhan Nadj, MRAIC (NT)
Les Klein, FRAIC / Board liaison (ON)
Continuing Education Courses

The RAIC/AAA Festival of Architecture in Calgary “(Re)generation+ Integration” offered 38 seminars and seven tours. Festival attendees were able to earn as many as 12.5 hours of structure/core learning activity credits over a two-and-a-half day period.

The seven walking tours which included architectural sites, as well as neighbourhoods were eligible for non-structured/self-directed learning activity credits.

On average, 92 percent of survey responses rated the courses as good or better; with about 40 percent of all respondents rating the courses as very good, and a third rating the courses as excellent.

IIDEX 2015

For the fourth year in a row, the RAIC teamed with Interior Designers of Canada to jointly present IIDEX in Toronto. The design showcase took place December 2015 as part of Construct Canada, the country’s largest construction trade show.

The RAIC booth was a hub for architects, interior designers, developers, and emerging professionals. Staff and board members answered questions about the RAIC, recruited sponsors and new members and met with RAIC partners. They distributed copies of the Governor General’s Medals in Architecture booklet, the RAIC magazine Architecture and the Canadian Architectural Practices Benchmark Study. The 2015 President Sam Oboh, FRAIC, took part in a panel discussion on the state of the industry.
As of December 31, 2015, the RAIC had 4,883 members in all categories. In 2015, the renewal rate was 93 percent. The RAIC’s retention rate has been consistently in the 90s for the past five years. Through promotion with schools of architecture and provincial associations, we were able to recruit 307 new members in 2015, 93 of whom were licensed architects. The RAIC is continually striving to increase this crucial area of the membership base.
Communications and Advocacy

Advocacy

National Memorial to Victims of Communism

The RAIC and its coalition partners achieved a significant victory when the new federal government announced in December 2015 the relocation of the National Memorial to Victims of Communism.

The coalition included RAIC Fellows Shirley Blumberg and Barry Padolsky, Ontario Association of Architects, Canadian Society of Landscape Architects, Canadian Institute of Planners, Council for Canadian Urbanism, Heritage Ottawa and Canadian Architect magazine.

For much of 2015, the coalition had advocated against locating the monument adjacent to the Supreme Court of Canada. Activities included a public forum, media releases, access-to-information requests and contact with bureaucrats and politicians, including letters to the Prime Minister and cabinet ministers. The campaign's legal challenge postponed construction work on the site until after the October 19 election, leading to a favourable decision by the new government. The campaign raised the profile of the RAIC, nationally and internationally, and garnered extensive media coverage, including in the New York Times. The RAIC forged relationships with like-minded organizations and decision-makers that will serve future advocacy efforts.

By re-enforcing the importance of the Long Term Vision and Plan for the Parliamentary and Judicial Precincts, the campaign will have a lasting impact for future generations of Canadians.

As Elsa Lam, MRAIC, editor of Canadian Architect wrote: “Their efforts set an inspirational road map, showing how by engaging in public policy, architects and civic organizations have the capacity to influence government decisions and public opinion.”

Election 2015

The RAIC brought built-environment issues to the discussions during the election campaign. An issues brief and survey were sent to the major political parties with good response. The campaign included a toolkit for members, an election web page and media releases.
Qualifications-Based Selection
The RAIC joined QBS Canada, a new national coalition of associations, companies, and professionals advocating for the use of Qualifications-Based Selection (QBS) when hiring professional services firms. The three-year campaign advocating for QBS in Canada will target government at all levels and the professional procurement community. QBS is an alternative to the low-bid request-for-proposal system that is the primary method of selecting vendors of professional services in Canada.

PWGSC procurement
The RAIC conveyed to Public Works and Government Services Canada (PWGSC) concerns expressed by members regarding the procurement process for Centre Block rehabilitation on Parliament Hill.

Maison Alcan
The RAIC issued a public statement and wrote to Quebec politicians expressing concern about development plans for the Maison Alcan complex in Montreal, to which the Quebec government has since announced it will give heritage protection.

Design excellence
The RAIC signed a memorandum of understanding with the National Capital Commission (NCC) on design excellence in the national capital region. As a first step, the RAIC undertook to provide text on design excellence for an NCC long-term planning document.

24 Sussex Drive
The RAIC issued a statement supporting the rehabilitation of the official residence of the Prime Minister, or if not possible of investigating a new purpose-built residence.

Public Outreach

Investiture
For the first time, the president’s investiture included a wider audience, with about 130 Canadian and international guests in attendance. John Ralston Saul delivered the keynote address.

Moriyama RAIC International Prize
About 90 people attended a special presentation in Edmonton on the Moriyama RAIC International Prize, given by Raymond Moriyama, FRAIC, Barry Johns, FRAIC, and award designer Wei Yew.

MAQ Young Critic in Architecture Competition
The RAIC partnered with the Maison de l’architecture du Québec (MAQ) to expand the competition across Canada. The contest received an unprecedented 88 submissions (23 in French, 65 in English.)

Li Xiaodong of Beijing, China, recipient of the inaugural Moriyama RAIC International Prize, presented public lectures in Toronto and Montreal.
Communications

The RAIC issued 26 news releases on topics such as awards and honours, the federal election, and advocacy.

The RAIC appeared in at least 360 articles published nationally and internationally in print, broadcast and online. The National Memorial to Victims of Communism campaign generated extensive coverage. The RAIC also saw coverage of its programs and announcements, and journalists sought expert comment from the RAIC on the built environment. A highlight was an article in Chatelaine magazine for the Young Architect Award.

The RAIC continued to expand its presence and followers on the social media platforms Twitter, Facebook and LinkedIn, and also joined Instagram. We ended 2015 with:

- 703 ‘likes’ on the RAIC Facebook page
- 2,586 Twitter followers
- 110 followers on Instagram

Government Relations

President Sam Oboh met with Alberta’s Infrastructure Minister to discuss ways in which the RAIC can collaborate with the Government of Alberta to achieve its commitments under its new climate change strategy.

The RAIC sent letters to:

- the newly-elected premier of Alberta, offering congratulations;
- the newly elected Prime Minister, offering congratulations;
- Prime Minister Justin Trudeau and Minister of Canadian Heritage Mélanie Joly welcoming re-examination of the Victims of Communism memorial;
- the National Capital Commission offering support for the rehabilitation of 24 Sussex Drive;
- the Minister of Environment and Climate Change Catherine McKenna, offering assistance with setting targets and strategies for Canada’s climate-change plan.
Practice Support

Practice Support Committee
The principal goal of the Practice Support Committee in 2015 was to complete the re-write of RAIC Document Six, The Canadian Standard Form of Contract for Architectural Services, now in draft form for stakeholder consultation. It is anticipated the final version will be released this summer. The work, which began in 2014, required face-to-face meetings of the committee in Calgary, Montreal, and Toronto in addition to web meetings and teleconferences. The current draft confirms the long-held conviction that Document Six defines the services we provide and the terms and conditions under which good architecture is carried out.

Guiding principles used in the re-write of Document 6:
- Modernize the contract to be more responsive to the needs of the architectural profession and current industry practices.
- Give greater consideration to the shared interests of client and architect, and ensure the contract is fair, balanced, and reasonable, with appropriate risk allocation between client and architect.
- Improve harmonization and alignment with CCDC contracts.
- Increase the flexibility of the contract to adapt to a wider variety of project types, project delivery methods, and business practices.
- Make the contract clearer and easier to understand through improved organization of content and use of plain language where possible.
- Delete unnecessary verbiage and add new subject matter not adequately addressed in the 2006 edition.

Once feedback from the consultation stage is incorporated, and the final iteration is released for public use, the committee will turn its attention to Document Nine, the Canadian Standard Form of Contract between Architect and Consultant.

From time to time, the committee provided feedback to owners, including Property Services and Procurement Canada and FIRPAC, as well as to the profession on jurisdictional issues surrounding risk allocation and the proliferation of rogue contracts. The new Document Six will influence these discussions.

Federal Industry Real Property Advisory Council (FIRPAC)
FIRPAC is an important venue for the public and private sector to discuss issues related to the planning and management of federal real properties. The RAIC is an active member. The forum includes the disciplines of architecture, engineering, construction, facility management, interior design, heritage conservation and landscape architecture. The goals are improved relations, information-sharing and communication. Three meetings occurred in 2015.

FIRPAC topics discussed in 2015:
- Public Services and Procurement Canada (PSPC), formerly Public Works and Government Services Canada (PWGSC), has outsourced ongoing operations and maintenance of a significant amount of the federal government’s real property assets to Brookfield Global Integrated Systems (BGIS).
- The RAIC has established an industry liaison committee with BGIS along with Consulting Engineering Companies-Canada (ACEC), the Canadian Construction Association (CCA) and Interior Designers of Canada (IDC). Three meetings have taken place.
- National Master Specifications (NMS): The National Research Council of Canada (NRC) has assumed ownership of the NMS from Public Services and Procurement Canada. They are seeking input on standing committees for development of the NMS.
- Procurement: A matrix summarizing the ways that Public Services and Procurement Canada procures was created by the Office of Small and Medium Enterprises and Strategic Engagement with input from industry, including RAIC. It is posted on the RAIC website.
- Real Property Contracting will be revising Consultant Performance Evaluations after a detailed study, and input from industry including RAIC.
- Agreement from BGIS to review consultant’s contracts with the intent to use standard industry documentation.
- Communications with Canadian Architectural Licensing Authorities (CALA) to discuss regional-federal related topics.
- Discussions with Public Services and Procurement Canada regarding the need to consistently document requirements for codes, accessibility standards and definitions of the authority having jurisdiction and the necessity to convey this information to the industry.
External Relations

INTERNATIONAL AFFAIRS

RAIC strengthens ties with New Zealand and Britain
The RAIC and the New Zealand Institute of Architects signed a memorandum of understanding to work together. The alliance will further shared goals of promoting excellence in the built environment, to facilitate the inter-recognition of standards in education, and to exchange research and information related to the practice of architecture.

Climate Change
The RAIC represented Canada at the architecture session of the COP21 Paris Conference. The conference took place November 30 to December 11.

President Sam Oboh, FRAIC, attended meetings with the International Union of Architects President Esa Mohamed, the AIA First Vice-President Thomas Vonier, and Ed Mazria, Hon. FRAIC, founder of the 2030 Challenge and Architecture 2030. He also met with Agnès Vince of France’s Ministry of Culture and Communications.

The RAIC contributed to the discussion on climate change and helped raise awareness of the 2030 Challenge. The RAIC also highlighted the contribution of Canadian architects towards reducing greenhouse gas emissions.

The RAIC and the Royal Institute of British Architects (RIBA) signed a five-year memorandum of understanding that aims to strengthen the relationship between RAIC and RIBA for the benefit of members. The institutes agree to exchange information and resources on architectural education, practice and public awareness and to work toward mutual recognition of continuing professional development opportunities and learning units. The signing ceremony took place June 18 in London, England during the 50th-anniversary conference of the Commonwealth Association of Architects.

NATIONAL AFFAIRS

The RAIC and the Canada Green Building Council signed an agreement to cooperate and share knowledge on activities related to the advancement of the sustainable built environment in Canada.
It is with pleasure that we report a small surplus of $21,056 for the fiscal year 2015. While the RAIC experienced a year of transition, we were diligent in monitoring expenses and generating new revenue streams for the institute. 2015 also marks the first year where the RAIC is reporting on its program and activities based on Key Result Areas. Each area represents the most important activities the RAIC has identified as priorities in its three-year strategic plan. The financial statements for the fiscal year 2014 have also been restated to account for the new reporting method.

Membership dues continue to represent roughly 51 percent of association revenues, with the festival as the second main source of income with 22 percent of overall revenues. Practice support to our members accounted for 14 percent of revenues; this includes grants the institute received on behalf of provincial regulators and the Canadian Architectural Certification Board related to the Broadly Experienced Foreign Architects (BEFA) program and mutual recognition agreements.

The 2015 Festival of Architecture was held in Calgary, Alberta and was a great success. With the valuable help of staff from the Alberta Association of Architects, the festival attracted over 600 delegates, presenters, and guests. Sponsorship contributions also exceeded expectations, allowing us to achieve a record-breaking $156,500 in revenues.

The RAIC decided to renew our partnership with IIDEX in 2015 for an additional two years. This partnership allows us to generate base revenues of $10,000 for each of 2015 and 2016 and has proven to be lucrative in developing new and existing networking opportunities with individuals from other organizations within Canada and internationally.

The 2015 financial statements include an expense of about $52,000 to assist the RAIC Foundation to cover the loss generated by the 2014 cycle of the Venice Biennale.

In 2015, the RAIC board held two of its annual meetings in Ottawa, which significantly reduced travel expenses for this fiscal year compared to 2014. This trend will continue for 2016 and 2017, with the annual Festival of Architecture taking place in Ottawa.

A full copy of the [audited financial statements](#) is available on the RAIC website.

Jonathan Ouellette, CPA CGA Hon. MRAIC
Director, Finance & Administration
### Revenue

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<tr>
<th>Category</th>
<th>2015</th>
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<tr>
<td>Advocacy &amp; Outreach</td>
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<td>Support of Operations</td>
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**Total Revenue (2015)**: $2,469,960  
**Total Revenue (2014)**: $2,425,768

### Expenditure

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**Total Expenditure (2015)**: $2,448,904  
**Total Expenditure (2014)**: $2,475,655

### Net Revenue (Expenditure) for the Year

<table>
<thead>
<tr>
<th></th>
<th>2015</th>
<th>2014</th>
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<tbody>
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<td>Net Revenue</td>
<td>$21,056</td>
<td>$(49,887)</td>
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