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Photography
The photos in this annual report are selected images from the 2003 RAIC Awards of Excellence recipients.

Cover Page: Cité du Multimedia, Montréal, Québec – Menkès Schooners Dagenais/Dupuis Le Tourneux architectes
Page 4: House for Whale Watchers, Canmore, Alberta – Sturgess Architecture
Page 5: Country Day School for the Performing Arts, King City, Ontario – Diamond and Schmitt Architects Incorporated
Page 8: Glass House, Chelsea, Québec – IKOY Architects
Page 10: Bear Street Project, Banff, Alberta – Zeidler Carruthers & Associates Architects
Page 12: Multi-Campus Learning Facility, Sherwood Park, Alberta – Coho Evamy Partners

“RAIC is the voice for architecture and its practice in Canada. It provides the national framework for the development and recognition of architectural excellence.”
President’s Report

Being truly relevant to the needs of society is the only way for the architectural profession, which has an incredible skill-set, to elevate its status and to prosper. For associations that support the profession, this requires innovative programming and the guts to take policy stands on issues that matter to the future of Canadian society. Make no mistake – the state of their built environment truly matters to Canadians – and we are their architects!

The year 2003 was a turning point for the Royal Architectural Institute of Canada. Before we could really dance on the public stage the RAIC needed to get its own house in order. After some difficult years the RAIC is on its way to financial health. Membership is up, we have a firm control on resources, programs are being delivered, and networks reinforced. We have, and are developing, some important vehicles to assist us in influencing public policy.

**Urban Design Award** – This new two-stage award will see its launch in 2005 with stage 1 delivered by the country’s larger municipalities. In 2006 the best of the city winners, and selected entries from any other town or city, will compete for recognition at the national level. These new Urban Design Awards will become one more vehicle for further collaboration between the RAIC and cities across the country.

**Model Architecture Policy** – Our work continues in developing a policy that can both guide the RAIC in articulating public positions and be adapted and adopted by any board or government that recognizes the value of architecture and built environment.

**World Urban Forum** – We are working with the Architectural Institute of British Columbia, the Canadian Institute of Planners, the Canadian Society of Landscape Architects, the American Institute of Architects, the Union internationale des architectes (UIA) and the Government of Canada to host a Festival alongside the World Urban Forum in Vancouver in 2006.

**Sustainability Policy** – The RAIC is proud to have been the incubator for the Canadian Green Building Council, which has now become an organization in its own right. Though we will continue to collaborate on initiatives and maintain a seat on the Board of the CaGBC, the RAIC is developing its own policy and action plan relative to this most important subject.

**Federal Government Relations** – We continue to engage the federal government on a vast array of initiatives ranging from procurement to sustainability to innovation to celebration, with the Canada Council for the Arts, Canada Mortgage and Housing Corporation, Department of Foreign Affairs and International Trade, Environment Canada, Industry Canada, the National Research Council, Natural Resources Canada, and Public Works and Government Services Canada.

We have become more proactive in delivering practice support to members with:

**Professional Development** – Our programs have received some excellent reviews and we have made solid contributions in this area – reaching some 2,000 architects across the country. We will continue to develop and improve our offerings as we better assess the market and the needs of our members.

**National Documents** – The RAIC is resuming responsibility for the production, updating and distribution of such documents as standard contracts, the Canadian Handbook of Practice for Architects, and practice manuals. We will offer them as a core resource to all architects, and at a discount to members.
Awards and Festivals – These two programs have long been the staple deliverables of the RAIC and we continue to nurture them. The 2003 Festival in Toronto, in collaboration with the Ontario Association of Architects, was well attended and profitable! Quebec City in 2004 is well in hand; and planning for the Edmonton Festival is underway for 2005. The RAIC Awards of Excellence were bestowed in 2003 and included two new awards: the Architectural Firm Award and the Advocate for Architecture Award. The Governor General’s Medals in Architecture have been adjudicated and will be presented later this year.

However, the RAIC has many other challenges ahead.

The McGill Report, Succeeding By Design – Initiated by the Ontario Association of Architects and supported in part by the RAIC, this important study has statistics and analyses that are at once encouraging, frightening, and sometimes bewildering. Architects in some parts of the country are doing very well financially, others poorly. While the construction industry is predicting significant expansion, the number of architects is dropping. Our scope of practice is shrinking – and expanding! More exploration will inform future initiatives at the RAIC.

The RAIC Syllabus Program – A Task Group has been struck to study the Syllabus program and its future relationship with the RAIC – no easy challenge given the enormous emotional attachment Syllabus enjoys from its graduates and teachers.

International Relations – The RAIC rejoined the Union Internationale des Architects (UIA) and now has Canadian representation on its prestigious committees. We are developing a much stronger relationship with the American Institute of Architects (AIA). We meet with counterparts in Mexico, the countries of the Asia Pacific Economic Cooperation (APEC) group, and the Architects Council of Europe. While the Provincial Associations grapple with the regulatory issues of international reciprocity, the RAIC must develop meaningful collaborations to foster cultural and technical exchange as well as business opportunity. Our multicultural membership includes architects with ties to most parts of the globe – it is time for Canada’s Architects to take a stronger role internationally.

Diversity and Inclusiveness – We are examining our membership categories; exploring ways of involving intern architects; working to ensure all our services are bilingual; supporting the work of Women in Architecture; and helping students.

The RAIC is moving into a position of greater influence, and we are better prepared to serve our members and society. To our staff, our Board of Directors, committee members, delegates, appointees and to you, our members, thank you. Together we are making a difference!

Bonnie Maples, FRAIC
President
Executive Director’s Report

I started as Executive Director of the Royal Architectural Institute of Canada three years ago in January 2001, eager to meet the many challenges facing the association and our profession. Since that time there have been many changes and some real progress in serving our members and the profession, but there is much more to accomplish. At the RAIC national office in Ottawa, we now have updated information technology systems, new office work stations, new accounting systems, new communications tools, and some new directions from the RAIC Board of Directors. Following the retirement of Alexandra Fitzgerald in November 2003 after 26 years of service to the profession, the RAIC has hired several new staff. This has resulted in a new team of dedicated and bilingual individuals eager to promote our profession and to help and serve you.

Administering a not-for-profit organization can sometimes be more difficult than running an architectural practice because it comes with its own unique challenges. The RAIC must be efficient and financially sustainable, provide value to its members and be relevant to the architectural profession. On the other hand, the RAIC must undertake programs such as advocacy, awards, and other services that are expensive and realize few, if any, revenues. Furthermore, all of this must be achieved within a very difficult context – across Canada, a vast geographic area; in two official languages; while responding to differing member demands; and, sometimes in competition with the ten provincial and territorial associations of architects. All this, while dealing with the ever-changing methods of architectural practice and project delivery.

The staff at national office is prepared to meet these challenges and anxious to improve and provide you with the services and programs you need. *To do that we need your input.* Unless we hear from you, it is difficult to know how to improve and how to provide the best services in the best manner. Send us an e-mail and let us know what works, what does not, or what can be improved. And occasionally why not telephone one of the RAIC staff and let them know you are very pleased with a particular service. This fall we intend to upgrade the RAIC website and your ideas and suggestions are critical – let us know what you want!

With your help we can continue to become the foremost architectural association in Canada – a Royal Architectural Institute of Canada that every architect is proud of and willing to join.

Yours in service,

Jon F. Hobbs, Architect, MRAIC
Executive Director
2003 RAIC Board of Directors

Bonnie Maples, FRAIC
President

Christopher Fillingham, FRAIC
1st Vice-President

Yves Gosselin, MIRAC
2nd Vice-President

Ontario Northeast & Nunavut

Regional Directors

Kiyoshi Matsuzaki, FRAIC
British Columbia / Yukon

Vivian Manasc, FRAIC
Alberta / Northwest Territories

Andrew Wach, MRAIC
Saskatchewan / Manitoba

Ranjit (Randy) K. Dhar, FRAIC
Ontario Southwest

Paule Boutin, MIRAC
Québec

Edmond Koch, FRAIC
Atlantic

Chancellor of the College of Fellows

Brian Sim, PP/FRAIC

Council of Canadian University Schools of Architecture

R. Ian Macdonald, FRAIC

RAIC Staff

Tareq Alihasan
Manager, Finance

Diane Fahlman
Manager, Fundraising and Development

Chantal Frédette
Membership Coordinator

Jon Hobbs, MRAIC
Executive Director

Bryde Kelly
Manager, Honours and Awards, Executive Services

Nicole Pelletier
Administrative Assistant

Sylvie Powell
Manager, Communications

Etienne Sicotte
Communications Coordinator / Webmaster
Report on RAIC Activities

Awards

The RAIC administers two separate awards programs in alternative years – the RAIC Awards of Excellence and the Governor General’s Medals in Architecture.

RAIC Awards of Excellence

In 2003, the RAIC Awards of Excellence were judged and bestowed at an Awards Ceremony which took place during the OAA/RAIC Conference and Festival of Architecture on May 9, 2003 in Toronto. Medals and Certificates were bestowed by Past-President Ron Keenberg, FRAIC to the following recipients:

**Contract Documentation**

- Sturgess Architecture for “House for Whale Watchers”, Canmore, Alberta
- Menkès Schooner Dagenais/Dupuis Le Tourneux architectes for « Cité du Multimedia », Montréal, Québec
- Merrick Architecture for “Cornett Building Seismic Upgrade”, Victoria, British Columbia
- Cohos Evamy Partners for “Multi-Campus Learning Facility”, Sherwood Park, Alberta
- Zeidler Carruthers & Associates Architects for “Bear Street Project”, Banff, Alberta

**Innovation in Architecture**

- John Brown Architect Ltd., for “Housebrand” in Calgary, Alberta
- Daoust Lestage Inc. for “Centre CDP Capital” in Montréal, Québec
- Prairie Architects Inc. for “Mountain Equipment Co-op” in Winnipeg, Manitoba
- Dunlop Architects Inc. for “Dunlop Project Information of Best Practices Database”

**Advocate for Architecture**

- Larry B. Beasley, the Co-Director of Planning and Director of Current Planning for the City of Vancouver

**Firm Award**

- IKOY Architects
- Diamond and Schmitt Architects Incorporated
Governor General’s Medals in Architecture

In 2003, a new agreement was concluded between the RAIC and the Canada Council for the Arts that outlines the respective roles of the RAIC and the Canada Council in the administration of this important awards program that recognizes the “art of architecture”. A Call for Submissions was issued in 2003 for the Governor General’s Medals in Architecture and the projects will be adjudicated in 2004. The jurors for the 2004 Governor General’s Medals in Architecture were selected in the Fall of 2003 and included:

Christopher Macdonald, FRAIC
Brit Andresen
Stephen Teeple, FRAIC

Markku Komonen
Daniel Pearl

The RAIC would like to thank the Awards Committee, including the Chancellor of the College of Fellows, Brian Sim, PP/FRAIC, Barry Johns, FRAIC, Don Schmitt, FRAIC, Paul-André Tétreault, AP/FIRAC, and Tom Emodi, FRAIC.

The RAIC gratefully acknowledges the support of McGraw-Hill Construction as an ongoing sponsor of our Awards program.

Urban Design Awards

The RAIC is developing a new awards program through an Urban Design awards sub-committee that includes the following members:

Yves Gosselin, MIRAC Chair
Miguel Escobar, MRAIC
Patrick Saaderva, MRAIC

Margaret Boyce, MRAIC
Kiyoshi Matsuzaki, FRAIC

The sub-committee has developed guidelines for conducting a two-tier urban design awards program. The first tier will involve awards at the local or municipal level, and the second tier, in the year following the awards at the local level, will include the administration of a program of awards bestowed at the national level. The work of the committee will also help to advance advocacy initiatives by the RAIC to encourage better-designed, more livable cities.

Honours

The RAIC acknowledges those individuals who have volunteered considerable time in support of the RAIC and its programs. At the 2003 RAIC Annual General Meeting in Toronto, Certificates of Appreciation were given to the following individuals:

Diarmuid Nash, PP/FRAIC – Immediate Past-President
Jean-Pierre Pelletier, MIRAC – Outgoing Regional Director for Québec
Robert Webster, FRAIC – Professional Advisor for the Awards Program
Douglas Gillmor, FRAIC – Director, RAIC Syllabus Program
2003 Festival of Architecture

The 2003 Festival of Architecture was organized in collaboration with the Ontario Association of Architects (OAA) and took place in Toronto from May 7 to 10, 2003 at the Westin Harbour Castle Hotel. The theme, *Innovation – Breaking New Ground* provided the "leitmotif" for numerous continuing education offerings. Events during the OAA/RAIC Conference and Festival of Architecture included an awards ceremony for the 2003 RAIC Awards of Excellence, the College of Fellows Convocation, the RAIC Annual General Meeting and a luncheon with one of the keynote speakers, Rhys Phillips, Hon. FRAIC.

A special thank you is necessary for OAA President, Paul Mitchell, MRAIC and OAA Executive Director, Brian Watkinson, FRAIC and all the staff at the OAA for their contribution in organizing a very successful event.

Sponsors of the OAA/RAIC Conference and Festival of Architecture included:

- Andersen Windows
- Arriscraft International Inc.
- Autodesk Canada
- Canada Mortgage and Housing Corporation
- Cement Association of Canada
- CGC Inc.
- Compass Flooring Inc.
- Dofasco Inc.
- DPIC Companies
- Dunlop Architects Inc.
- Duocom Ltd.
- Dupont Antron
- Dupont Canada Inc.
- Hanscomb Ltd.
- Hanson Canada Brick
- John Wiley & Sons, Canada Ltd.
- Keel Cottrelle, LLP
- Keen Engineering Co. Ltd.
- Lafarge Canada Inc.
- McGraw-Hill Construction
- Mumby Insurance Brokers Inc.
- Nelligan O'Brien Payne, LLP
- Ontario General Contractors Association
- Pro-Demnity Insurance Company
- Read Jones Christoffersen Ltd.
- Shibley Righton, LLP
- Shouldice Stone
- Signs of Change
- Sweets Dodge
- Thames Valley Brick & Tile
- Wood WORKS!

Professional Development

The RAIC continued to provide practice support services to its members and the profession at large. The following is a summary of activities delivered in 2003:

The RAIC developed and delivered 29 different professional development sessions across Canada and also provided a distance learning module (a CD-ROM and questionnaire) for sale.

**SDCB 202 – One-half Day Renewable Energy Workshop**

Produced in partnership with Natural Resources Canada, this course was offered during the winter of 2003 exposing architects to a variety of readily available renewal energy technologies that can be incorporated into new building designs. In addition, it outlined a wide range of federal government grant and incentive programs.
to help reduce greenhouse gas emissions. Many thanks to course developers and presenters: Jeff Knapp, Senior Industrial Officer for REDI at Natural Resources Canada; Stephen Carpenter, B.A.Sc, M.A.Sc., P.Eng.; Stephen Kemp, B.Sc., B. Eng., M.A.Sc. and Jean-Michel Parouffe, Ph.D.

The architect moderators for each session also deserve thanks:

Thom Weeks, MRAIC                           James Dykes, MRAIC
Jurgen Hartloper, MRAIC                      Dudley Thompson, MRAIC
Joanne McCallum, MRAIC                       Isabelle Bradbury, MRAIC
Joël Courchesne, MIRAC                       John Crace, MRAIC

Field Review / General Review

In an effort to accommodate the differing standards and requirements of the various provincial continuing education systems, the RAIC developed a course on the best practices for conducting and documenting field reviews. The course received credits from all provincial associations of architects. The course included a manual and series of checklists for use in conducting field reviews. In addition, a distance learning module was developed, which proved to be very popular for architects seeking last minute OAA credits.

The following presenters are to be congratulated for their hard work in developing this course:

Michel Bourassa, MIRAC                       Serge Desmarais, MRAIC
Guillaume de Lorimier, MIRAC                  David Mitchell, MRAIC
Brian Palmquist, MRAIC                        Wayne Upiter, OAA

SDCB 301 – Building Envelopes:
Advanced Design and High Performance Curtain Walls

This course, which was also made available in eight cities across Canada, proved to be one of the RAIC’s most popular professional development offerings. The course combined technical information by Mark Brook, M.Eng., P.Eng. on the design of energy efficient curtain walls together with the latest theories and practices of Transsolar Energietechnik GmbH of Stuttgart, Germany. Matthias Schuler and Thomas Auer of Transsolar showcased their current work from all over Europe and the world. Luis de Miguel, MRAIC provided an introduction to each session. Prior to each course, Michel de Spot, P. Eng., one of our sponsors from the EcoSmart™ Concrete Project, provided a breakfast together with a presentation of the EcoSmart™ program promoting the replacement of Portland cement with supplementary cementing materials to reduce greenhouse gas emissions.

Redesigning Practice:
New Markets for Sole Practitioners and Small Architectural Firms

RAIC was able to arrange for Sarah Susanka, the author of the popular books, The Not So Big House and Creating the Not So Big House, to team up with John Brown, MRAIC of Housebrand, a Calgary firm that specializes in residential design-build and real estate. The duo presented two excellent sessions in Toronto and
Vancouver on how to prosper through residential design. CMHC sponsored the program and Mark Salerno, MRAIC (Toronto) and Norm Connolly (Vancouver) provided an overview of some of the residential services provided by CMHC.

SDCB 201 – Green Building Tools and Techniques: Marketing, Building Economics, and Environmental Assessment

This course was offered at the Annual General Meeting of the Saskatchewan Association of Architect in April 2003. Thanks to presenters:

Vivian Manasc, FRAIC, Architect and Moderator
Wayne Trusty, President, Athena Institute
Martine Desbois, MPA, Government of British Columbia
Timothy J. Spiegel, B.Sc. (QS), PQS, Quantity Surveyor and Value Analysis Consultant

Practice Support Initiatives

Supplement Number 2 – The Canadian Handbook of Practice for Architects

The RAIC worked with the OAA to complete a second supplement to the Canadian Handbook of Practice. The document was sold to all provincial associations and to RAIC members and included new checklists and also information on "Record Keeping". Thanks go to Anthony Butler, FRAIC and John Bobaljik, FRAIC who helped develop this supplement.

REDI Design Grants

The RAIC, under agreement with Natural Resources Canada, administers the Renewable Energy Deployment Initiative (REDI) design grants program. Grants are available for up to $10,000 to offset additional design and research fees to incorporate renewable energy technologies into building designs.

CBIP Grants

The RAIC also works with the federal government to help in the administration of the Commercial Building Incentive Program (CBIP). The CBIP offers a financial incentive for designs that incorporate energy efficiency features in new commercial / institutional building designs.
Advocacy

The following is an overview of some RAIC initiatives advocating on behalf of architects and architecture in 2003.

**Federal Government and the Procurement of Architectural Services**

In 2003 the RAIC Board of Directors appointed Edmond Koch, FRAIC, as Board liaison and Deborah Farrow, MRAIC as representative to the Federal / Industry Real Property Advisory Council. These representatives, who attend many meetings with officials from Public Works and Government Services Canada (PWGSC) and other government departments, continue to advocate for fair and transparent procedures for selecting architects for government commissions. They are fighting for simpler Requests for Proposals (RFPs), better contract language, and less emphasis on fees during the selection stage. The work of these committee members and Executive Director, Jon Hobbs, MRAIC includes attending Evaluation Board meetings during which PWGSC officials rate proposals and select consultants. The committee has prepared, in association with work with the Association of Consulting Engineers of Canada (ACEC), various position papers to the government. Our relationship with the federal government is positive but progress is slow, in part due to the restructuring of PWGSC.

**Model Architectural Policy**

The RAIC Board continued in 2003 to support the development of a “Model Architectural Policy”. The Board agreed that a model policy should be aimed primarily at public authorities at the provincial and municipal level. The Board has engaged a writer to prepare a first draft. This draft is intended to be a discussion paper to support the first phase of this project – a general consultation process. The second phase would be the completion and promotion of a model architectural policy.

**Sustainable Design**

The RAIC Executive met with the Honourable David Anderson, Federal Minister of the Environment to press for intensification of cities, and the need to ensure that sustainable cities are also cities of quality and design excellence.

The RAIC also works with staff of the Canadian Construction Association (CCA), the Association of Consulting Engineers of Canada (ACEC), the Building Owners and Managers Association (BOMA). This group meets regularly with government officials regarding funding and the need for future programs to meet Canada’s commitments under Climate Change and the Kyoto Accord.

**Canada Green Building Council**

The RAIC leases office space and continues to provide administrative support to the new Canada Green Building Council. To date the Council has grown to more than 300 members and is preparing to expand its staff to support this thriving new organization. Vivian Manasc, FRAIC was the RAIC Board appointee to the Board of Directors of the Canada Green Building Council in 2003.
Women in Architecture

In 2003 Eva Matsuzaki, PP/FRAIC, together with Patricia Gibb of Vancouver, put the final touches on a wonderful report entitled "Consultations & Roundtables on Women in Architecture in Canada". The report is the outcome of several years of workshops across the country. The report includes a wide range of recommendations for all members, stakeholders and organizations involved in architecture.

Succeeding by Design

The RAIC Board agreed to help fund a study, Succeeding by Design, undertaken by the Ontario Association of Architects. The study was completed in the fall of 2003 and the entire report is hosted on the RAIC website.

Communications

Canadian Architect

For the second year, Canadian Architect served as the Journal of Record for the RAIC and four issues of the RAIC Update / En bref were inserted within the magazine. Thanks to editorial Committee members, Yves Gosselin, MRAIC, Franc D’Ambrosio, MRAIC, Robert Mellin, MRAIC and Stephen Pope, MRAIC who helped to establish this year’s Update / En Bref themes.

In addition, Canadian Architect produced an issue that featured the 2003 RAIC Awards of Excellence.

E-Broadcast

In 2003 the format of the RAIC monthly electronic newsletter was improved and the content was expanded. Regular features include the Calendar of Events, Competitions and Awards. In addition, special e-Notices were sent regarding professional development opportunities and notices about the election of officers in certain regions.

Website

The RAIC website currently hosts a wide range of news, reports, links to member benefits, and other useful information. As the website’s functions are now limited and the design dated, the RAIC intends to redesign and rejuvenate the site in 2004.
Membership

For the second year in a row the RAIC offered a special rate for first time members and its membership continued to increase. As of December 31, 2003 the RAIC had 3,260 members. Twenty-two RAIC members were deceased in 2003.

College of Fellows

The Chancellor and the Senior Advisory Committee administer the affairs of the College of Fellows and act as the Trustees of the RAIC Foundation. The Senior Advisory Committee includes:

- **Chancellor**: Brian Sim, PP/FRAIC
- **Dean**: Pamella Cluff, FRAIC
- **Registrar**: Cameron Ridsdale, FRAIC
- **Past President**: Diarmuid Nash, PP/FRAIC
- **Past President**: David Simpson, PP/FRAIC
- **Fellow-at-large**: Michael Roberts, FRAIC
- **Fellow-at-large**: Peter Busby, FRAIC

In 2003 the RAIC welcomed the following members into the College of Fellows:

- Claudio Brun Del Re, FRAIC
- David J. Edmund, FRAIC
- Claude Hamelin Lalonde, FRAIC
- Georges-Émile Lemay, FRAIC
- William Moffet, FRAIC
- Neil Munro, FRAIC
- Colin Phillips, FRAIC
- Russ Scorgie, FRAIC
- Barbara Shipman, FRAIC
- Pierre Cayer, FRAIC
- Émile Gilbert, FRAIC
- David Lachapelle, FRAIC
- Daniel McAlister, FRAIC
- Wolfgang Mohaupt, FRAIC
- Freda Pagani, FRAIC
- Rhys Phillips, Hon. FRAIC
- Chris Shepherd, FRAIC
- Gerald Elliot Soiferman, FRAIC
The Regional Advisory Committees of the College coordinate the preparation of 2004 nominations for Fellowship. The following Regional Chairs are to be acknowledged:

- **Atlantic**
  - Peter Fellows, FRAIC

- **Québec**
  - Paul-André Tétreault, AP/FIRAC

- **Ontario**
  - Tim Murray, FRAIC
  - (Northeast & Nunavut)
  - (Southwest)
  - Peter Ortved, FRAIC

- **Manitoba**
  - Stephen Cohlmeyer, FRAIC

- **Saskatchewan**
  - William Kelly, FRAIC

- **Alberta & Northwest Territories**
  - Douglas Sollows, FRAIC

- **British Columbia**
  - Norman Hotson, FRAIC
  - (Victoria)
  - Terence Williams, PP/FRAIC

### External Relations

As part of its mission, the RAIC provides the “national framework” for the development and recognition of architectural excellence. This involves relations with a wide range of organizations.

#### National Relations

**Committee of Canadian Architectural Councils (CCAC):**

Jean-Pierre Pelletier, FIRAC, CCAC Chair for 2003, helped to promote a positive relationship with the CCAC and better define the mandate of this committee of provincial associations. The CCAC deals with regulatory issues related to admission to the profession, whereas the RAIC is a professional society that advocates for architects and architecture, and provides practice support.

The RAIC has advocated for uniformity in continuing education credits and it has regularly encouraged the CCAC to develop a national, standardized system for continuing education for the architecture profession in Canada.

**Canadian Architectural Certification Board:**

The Canadian Architectural Certification Board (CACB) has established a joint Task Force on Education and Practice. The RAIC Board appointed Paule Boutin, MIRAC as its representative on this Task Force.

**Canadian Architectural Student Association (CASA):**

Although there is no formal relationship between the RAIC and CASA, the RAIC has regularly provided administrative support to this organization. In addition, the RAIC sponsors the registration of ten CASA representatives to the annual Festival of Architecture.
RAIC Syllabus Task Group:

In 2003 the Board of Directors of the RAIC appointed a Task Group to review the RAIC Syllabus program. The mandate of the Task Group is to develop a vision and business case for the RAIC Syllabus program that will meet the educational demands of the 21st Century. The Task Group is comprised of the following individuals: Ian Macdonald, MRAIC, Chair; Anne Bossé, Executive Director of the Canadian Architectural Certification Board; Stephan Namisniak, MRAIC, a RAIC Syllabus graduate and principal of Karp Namisniak Yamamoto Architects Inc.; Carole Scheffer, MRAIC, Vice President of the Ordre des architectes du Québec; and Brian Watkinson, FRAIC, Executive Director of the Ontario Association of Architects. Jon Hobbs, MRAIC, RAIC Executive Director provides support to the Task Group.

Other National Organizations:

In addition to the various architectural collateral organizations, the RAIC works with the Association of Consulting Engineers of Canada (ACEC), the Canadian Construction Association (CCA), and Construction Specifications Canada (CSC) as part of the Construction Industry Consultative Committee (CICC) which sets priorities and provides direction to the Canadian Construction Documents Committee or CCDC. The RAIC has three representatives on the CCDC, including John Bobaljik, FRAIC, Michael Ernest, and Francois Hogue, MRAIC.

International Relations

American Institute of Architects:

In 2003, the RAIC has focused some of its efforts internationally toward the American Institute of Architects. Last March 2003 the RAIC Executive, including, Ron Keenberg, FRAIC, Bonnie Maples, FRAIC, Chris Fillingham, FRAIC and Jon Hobbs, MRAIC attended the AIA Grassroots Conference and met with the Executive of the AIA. At that meeting it was agreed to pursue a joint Awards Program for Excellence in Continuing Education and an updated agreement for reciprocal membership was signed. Subsequently Bonnie Maples, FRAIC as incoming RAIC President, and Thomas Penney, Hon. MRAIC, President of the AIA, exchanged Presidential medals.

Union internationale des architectes:

The RAIC joined the Union internationale des architectes in 2002. Last year the RAIC nominated Martin Fiset, MRAIC to be the Director of the UIA Work Programme on Public Health and the RAIC is pleased that Mr. Fiset has been appointed to this position by the UIA.

Federacion des Colegios des Arquitectos de la Republica Mexicana:

RAIC continues to develop a strong relationship with our Mexican colleagues and RAIC President, Bonnie Maples, FRAIC attended the annual meeting of FCARM in November in Merida, Yucatan, Mexico.
## Financial Statements of the RAIC

**Note:** The following financial information has been extracted from the December 31, 2003 financial statements audited by Ouseley Harvey Clipsham Deep LLP. A complete set of audited financial statements is available from the RAIC office upon request.

### Balance Sheet as at December 31, 2003

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<thead>
<tr>
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<th>2003</th>
<th>2002</th>
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<tbody>
<tr>
<td><strong>ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Current</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and marketable securities</td>
<td>$123,360</td>
<td>$229,948</td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>68,694</td>
<td>72,040</td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>132,924</td>
<td>36,604</td>
</tr>
<tr>
<td><strong>Total Current</strong></td>
<td>$324,978</td>
<td>$338,592</td>
</tr>
<tr>
<td><strong>Capital</strong></td>
<td>$47,816</td>
<td>$93,886</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>$372,794</td>
<td>$432,478</td>
</tr>
</tbody>
</table>

| **LIABILITIES**             |       |       |
| Accounts payable            | $212,899 | $410,865 |
| Deferred revenue            | 2,827   | 30,875  |
| **Total Liabilities**       | $215,726 | $441,740 |

| **NET ASSETS (LIABILITIES)**|       |       |
| Invested in capital assets  | 47,816  | 93,886  |
| Unrestricted                | 109,252 | (103,148) |
| **Total**                   | 157,068 | (9,262)  |
| **Total Net Assets**        | $372,794 | $432,478 |

### Statement of Changes in Net Assets for the Year Ended December 31, 2003

<table>
<thead>
<tr>
<th></th>
<th>2003</th>
<th>2002</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>NET INVESTED IN CAPITAL ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Balance – beginning of year</td>
<td>$93,886</td>
<td>$135,716</td>
</tr>
<tr>
<td>Purchase of capital assets</td>
<td>3,190</td>
<td>5,717</td>
</tr>
<tr>
<td>Depreciation</td>
<td>(49,260)</td>
<td>(47,547)</td>
</tr>
<tr>
<td><strong>Balance – end of year</strong></td>
<td>$47,816</td>
<td>$93,886</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>2003</th>
<th>2002</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>UNRESTRICTED</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Balance – beginning of year</td>
<td>$(103,148)</td>
<td>$(944)</td>
</tr>
<tr>
<td>Net revenue (expenditure) for the year</td>
<td>$166,330</td>
<td>$(144,034)</td>
</tr>
<tr>
<td>Purchase of capital assets</td>
<td>(3,190)</td>
<td>(5,717)</td>
</tr>
<tr>
<td>Depreciation</td>
<td>49,260</td>
<td>47,547</td>
</tr>
<tr>
<td><strong>Balance – end of year</strong></td>
<td>$100,252</td>
<td>$(103,148)</td>
</tr>
</tbody>
</table>

### Statement of Revenue and Expenditure for the Year Ended December 31, 2003

<table>
<thead>
<tr>
<th></th>
<th>2003</th>
<th>2002</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>REVENUE</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Membership</td>
<td>$778,276</td>
<td>$701,407</td>
</tr>
<tr>
<td>Grants and general sponsorship</td>
<td>15,201</td>
<td>49,489</td>
</tr>
<tr>
<td>Awards program</td>
<td>29,618</td>
<td>70,816</td>
</tr>
<tr>
<td>Festival of Architecture</td>
<td>50,757</td>
<td>229,203</td>
</tr>
<tr>
<td>Practice support</td>
<td>439,270</td>
<td>225,168</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$1,393,615</td>
<td>$1,359,606</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>2003</th>
<th>2002</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>EXPENDITURE</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Membership</td>
<td>28,161</td>
<td>30,221</td>
</tr>
<tr>
<td>Communications</td>
<td>40,551</td>
<td>29,465</td>
</tr>
<tr>
<td>Awards program</td>
<td>16,755</td>
<td>97,102</td>
</tr>
<tr>
<td>Festival of Architecture</td>
<td>4,854</td>
<td>258,984</td>
</tr>
<tr>
<td>Research and publications</td>
<td>17,310</td>
<td>373,102</td>
</tr>
<tr>
<td>Practice support</td>
<td>348,013</td>
<td>179,491</td>
</tr>
<tr>
<td>Advocacy</td>
<td>514</td>
<td>3,543</td>
</tr>
<tr>
<td>Administration</td>
<td>671,988</td>
<td>727,814</td>
</tr>
<tr>
<td>External relations and Board</td>
<td>67,210</td>
<td>137,200</td>
</tr>
<tr>
<td>Committees</td>
<td>31,929</td>
<td>39,820</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$1,227,285</td>
<td>$1,503,640</td>
</tr>
</tbody>
</table>

|                |       |       |
| **NET REVENUE (EXPENDITURE) FOR THE YEAR** | $166,330 | $(144,034) |

**Approved on behalf of the Board:**

Bonnie Maples, FRAIC  
Yves Gosselin, MIRAC  
President  
Treasurer
Financial Statements of the RAIC Foundation

Note: The following financial information has been extracted from the December 31, 2003 financial statements audited by Ouseley Harvey Clipsham Deep LLP. A complete set of audited financial statements is available from the RAIC office upon request.

Approved on behalf of the Board:
J. Brian Sim, PP/FRAIC
Chair
Jon Hobbs, MRAIC
Executive Secretary

<table>
<thead>
<tr>
<th>Balance Sheet as at December 31, 2003</th>
<th>2003</th>
<th>2002</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash</td>
<td>20,563</td>
<td>21,471</td>
</tr>
<tr>
<td>Marketable securities</td>
<td>509,346</td>
<td>509,540</td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>494</td>
<td>3,439</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>530,403</td>
<td>534,450</td>
</tr>
<tr>
<td><strong>LIABILITIES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts payable</td>
<td>945</td>
<td>9,357</td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td>945</td>
<td>9,357</td>
</tr>
<tr>
<td><strong>NET ASSETS</strong></td>
<td>529,458</td>
<td>525,093</td>
</tr>
</tbody>
</table>

Statement of Revenue Reserve Net Assets For the Year Ended December 31, 2003

<table>
<thead>
<tr>
<th>Balance</th>
<th>Interest and donations revenue</th>
<th>Expenditure</th>
<th>Balance</th>
</tr>
</thead>
<tbody>
<tr>
<td>$\text{Wilby Memorial Fund}$</td>
<td>$3,014</td>
<td>$1,142</td>
<td>$1,300</td>
</tr>
<tr>
<td>$\text{Francou Trust Fund}$</td>
<td>1,775</td>
<td>1,794</td>
<td>2,100</td>
</tr>
<tr>
<td>$\text{Buckwell Memorial Fund}$</td>
<td>3,851</td>
<td>1,506</td>
<td>1,800</td>
</tr>
<tr>
<td>$\text{Burwell R. Coon Trust Fund}$</td>
<td>4,957</td>
<td>1,561</td>
<td>300</td>
</tr>
<tr>
<td>$\text{Barstow Trust Fund}$</td>
<td>1,279</td>
<td>164</td>
<td>300</td>
</tr>
<tr>
<td>$\text{Gerard Venne Bursary Fund}$</td>
<td>4,415</td>
<td>711</td>
<td>4,300</td>
</tr>
<tr>
<td>$\text{PWGSC Awards in Justice Architecture}$</td>
<td>7,844</td>
<td>3,292</td>
<td>300</td>
</tr>
<tr>
<td>$\text{Bernard Jodoin Scholarship Fund}$</td>
<td>4,076</td>
<td>8,274</td>
<td>7,916</td>
</tr>
<tr>
<td>$\text{General Trust Fund}$</td>
<td>74,980</td>
<td>10,370</td>
<td>74,938</td>
</tr>
<tr>
<td>$\text{RAIC services}$</td>
<td>5,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>$\text{audit fee}$</td>
<td>800</td>
<td></td>
<td></td>
</tr>
<tr>
<td>$\text{miscellaneous}$</td>
<td>7,012</td>
<td></td>
<td></td>
</tr>
<tr>
<td>$\text{allocated}$</td>
<td>(2,400)</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$106,191</td>
<td>$28,814</td>
<td>$28,728</td>
</tr>
</tbody>
</table>

Statement of Capital Reserve Net Assets as at December 31, 2003

<table>
<thead>
<tr>
<th>2003</th>
<th>2002</th>
</tr>
</thead>
<tbody>
<tr>
<td>Wilby Memorial Fund</td>
<td>$20,000</td>
</tr>
<tr>
<td>Francou Trust Fund</td>
<td>34,402</td>
</tr>
<tr>
<td>Buckwell Memorial Fund</td>
<td>26,575</td>
</tr>
<tr>
<td>Burwell R. Coon Trust Fund</td>
<td>25,000</td>
</tr>
<tr>
<td>Barstow Trust Fund</td>
<td>2,150</td>
</tr>
<tr>
<td>Gerard Venne Bursary Fund</td>
<td>56,136</td>
</tr>
<tr>
<td>PWGSC Awards in Justice Architecture</td>
<td>55,000</td>
</tr>
<tr>
<td>Bernard Jodoin Scholarship Fund</td>
<td>203,918</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$423,181</td>
</tr>
</tbody>
</table>