



RAIC | IRAC

Royal Architectural Institute of Canada
Institut royal d'architecture du Canada

**RAIC Annual General Meeting
Sunday, October 27, 2019**

RAIC Annual General Meeting

Date: Sunday, October 27, 2019

Time: 5:45 – 6:45 pm

**Location: Queens Quay Room
Conference Center, Street Level**

**The Westin Harbour Castle
1 Harbour Square, Toronto, ON M5J 1A6**



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RAIC Annual General Meeting
Sunday, October 27, 2019

Agenda

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Adjournment



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**RAIC Annual General Meeting
Sunday, October 27, 2019**

1. Welcome and Call to Order

2. Adoption of the Agenda

MOTION to adopt the Agenda as presented (or amended).

Moved by: _____

Seconded by: _____

3. Ratification of RAIC Elections and Introduction of RAIC Board of Directors & Executive

Introduction of the RAIC Board of Directors and Executive

Executive:

Michael Cox, FRAIC, President

John Brown, FRAIC, First Vice-President

Jason Robbins, MRAIC, Second Vice-President, Treasurer and Regional Director, Saskatchewan / Manitoba

Mike Brennan, RAIC Chief Executive Officer (Ex-Officio)

Board of Directors:

Sean Ruthen, FRAIC, Regional Director, British Columbia / Yukon

Dale Taylor, FRAIC, Regional Director, Alberta/Northwest Territories

Emmanuelle van Rutten, FRAIC, Regional Director, Ontario North, East and Nunavut

Susan Ruptash, FRAIC, Regional Director, Ontario Southwest

Jonathan Bisson, MIRAC, Regional Director, Québec

Gregory MacNeil, MRAIC, Regional Director, Atlantic

Andrew Dejneka, MRAIC, Director representing Interns and Intern Architects



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Diarmuid Nash, PP/FRAIC, Chancellor, College of Fellows

Jill Stoner, MRAIC, Director representing Canadian Council of University Schools of Architecture

To comply with the Canada Not-for-Profit Corporations Act, as per the Article 8.6 and 8.7 of the RAIC by-laws, members are asked to ratify the election of the following directors:

Sean Ruthen, FRAIC, Regional Director, British Columbia / Yukon

Emmanuelle van Rutten, FRAIC, Regional Director, Ontario North, East and Nunavut

Jonathan Bisson, MIRAC, Regional Director, Québec

MOTION that the members ratify the election of Sean Ruthen, FRAIC, as Regional Director of British Columbia & Yukon, Emmanuelle van Rutten, FRAIC, as Regional Director of Ontario North, East and Nunavut and Jonathan Bisson, MIRAC, as Regional Director of Quebec to the RAIC Board of Directors.

Moved by: _____

Seconded by: _____

MOTION to destroy the ballots from the elections.

Moved by: _____

Seconded by: _____

As per the Article 8.9, The Members shall affirm/ratify the election of the Second Vice-President, the President, the Past-President and the First Vice-President becoming Directors of the Royal Institute as required.

MOTION to ratify the election of Michael Cox, FRAIC, as President, John Brown, FRAIC, as First Vice-President and Jason Robbins, MRAIC, as Second Vice-President



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Moved by: _____

Seconded by: _____

4. Introduction of Special Guests

5. Remembrance of Members who have Passed

6. Recognition of Past Presidents, Fellows and Volunteers

7. Approval of Minutes of Annual General Meeting of 2018

MOTION to approve the minutes of the Annual General Meeting of 2018 as presented (or amended).

Moved by: _____

Seconded by: _____

8. President's Annual Report

RAIC President Michael Cox, FRAIC.

MOTION to receive the President's Annual Report.

Moved by: _____

Seconded by: _____



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9. Presentation of Financial Statements for Fiscal Year 2018

Jason Robbins, MRAIC, Second Vice President and Treasurer, will present the audited financial statements of the RAIC for the fiscal year ending December 31, 2018.

MOTION to accept the audited financial statements for 2018 as presented.

Moved by: _____ Seconded by: _____

10. Appointment of Auditors for 2019

A Chartered Accountant or firm of Chartered Accountants shall be appointed as auditor by those Members present at the Annual Meeting to hold office until the close of the next Annual Meeting provided that if the Members fail to do so, the Board shall forthwith make such appointment. A series of proposals were received, and following a review by the Finance Committee, the RAIC Board of Directors recommend engaging Welch LLP as the auditors for the years 2019, 2020 and 2021. Welch was founded in 1918 and is now the 14th largest public accounting firm in Canada. Their focus is on the not-for-profit sector and currently serve over 300 not-for-profit clients.

MOTION that the firm Welch LLP be approved as the RAIC's auditors for fiscal year 2019, 2020 and 2021.

Moved by: _____ Seconded by: _____



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11. Membership-dues

During the September 12th RAIC Board meeting, the board of directors passed a motion regarding a membership-dues increase equal to the Canadian posted cost of living increase year-over-year commencing January 1st, 2020 as seen below.

It was **MOVED** by J. Robbins, MRAIC and **SECONDED** by G. MacNeil, MRAIC that the Board approve a membership-dues increase equal to the Canadian posted cost of living increase year-over-year commencing January 1st, 2020.

MOTION to approve the RAIC membership-dues increase equal to the Canadian posted cost of living increase year-over-year commencing January 1st, 2020.

Moved by: _____

Seconded by: _____

12. Members' Forum – Questions from the Floor

Members are invited to ask questions and provide comments and ideas.

Adjournment



RAIC | IRAC

Royal Architectural Institute of Canada
Institut royal d'architecture du Canada

**Royal Architectural Institute of Canada
Minutes
Annual General Meeting 2018**

**Wednesday May 30, 2018
Saint John, NB
Montagu I-III**

1. Welcome and Call to Order

President Michael Cox, FRAIC, welcomed the delegates and called the meeting to order at 5:30 pm.

2. Adoption of the Agenda

It was **MOVED** by J. Robert Thibodeau, FIRAC, and **SECONDED** by Sean Patrick O'Reilly, FRAIC, **THAT** the agenda be adopted as presented.

CARRIED

3. Ratification of RAIC Elections and Introduction of RAIC Board of Directors & Executive

President Cox introduced the Executive Committee and the Board of Directors and noted that Jill Stoner was unable to be present at the AGM.

President
First Vice-President
Second Vice-President, Treasurer and
Regional Director, Saskatchewan /
Manitoba

Michael Cox, FRAIC
John Brown, FRAIC
Jason Robbins, MRAIC

Alberta/Northwest Territories
Atlantic
British Columbia / Yukon
CCUSA
Chancellor, College of Fellows
Interns and Intern Architects
Ontario North, East and Nunavut
Ontario Southwest
Québec

Dale Taylor, FRAIC
Gregory MacNeil, MRAIC
Jennifer Cutbill, MRAIC
Jill Stoner, MRAIC
Diarmuid Nash, PP/FRAIC
Andrew Dejneka, MRAIC
Emmanuelle van Rutten, MRAIC
Susan Ruptash, FRAIC
Jonathan Bisson, MIRAC

President Cox asked for a motion to ratify the election of the new RAIC Directors.

It was MOVED by Stephen Pope, FRAIC, and SECONDED by Gerrie Doyle, FRAIC, THAT the election of Andrew Dejneka, MRAIC, as Director representing Interns and Intern Architects, Gregory MacNeil, MRAIC, as Regional Director of Atlantic, and Dale Taylor, FRAIC, as Regional Director of Alberta & Northwest Territories to the RAIC Board of Directors be ratified.

CARRIED

President Cox asked for a motion to ratify the election of the Officers of the RAIC.

It was MOVED by Randy Dhar, PP/FRAIC, and SECONDED by Bruce Lorimer, FRAIC, THAT the election of the officers of the RAIC: Michael Cox, FRAIC, as President, John Brown, FRAIC, as First Vice-President, and Jason Robbins, MRAIC, as Second Vice-President be ratified.

CARRIED

4. Introduction of Special Guests

President Cox welcomed the special guests in attendance at the meeting and asked them to stand to be recognized as they were called: RAIC Past Presidents, RAIC Past Chancellors, RAIC Past Board Members, Provincial Association Presidents and International guests. The attendees warmly welcomed the guests.

5. Approval of Minutes of Annual General Meeting of 2017

President Cox asked for a motion to approve last year's minutes.

It was MOVED by Stuart Howard, PP/FRAIC, and SECONDED by Edmond Koch, FRAIC, THAT minutes of the 2017 Annual General Meeting be accepted as presented.

CARRIED

6. President's Annual Report

RAIC President Michael Cox, FRAIC, provided a verbal report. He noted that unusual circumstances have led to his appointment as RAIC President and that the past months at the RAIC have been very productive. President Cox acknowledged Bruce Lorimer's work at the RAIC as interim executive director and provided background on the appointment of Mike Brennan as CEO. He added that he and the CEO continue to have regular meetings to work through many challenges and explore new initiatives.

It was MOVED by Randy Dhar, PP/FRAIC, and SECONDED by Gregory MacNeil, MRAIC, THAT the President's Annual report be accepted.

CARRIED

7. Presentation of Financial Statements for Fiscal Year 2017

Jason Robbins, MRAIC, Second Vice President, Treasurer and Regional Director, Saskatchewan / Manitoba presented the audited financial statements of the RAIC for the fiscal year ending December 31st, 2017. The RAIC used the firm Welch LLP as auditors.

He noted the Moriyama Prize Gala was a tremendous success. It was administered at a loss however as revenues fell short. He added that the RAIC is looking to review how the prize can be delivered in a financially sustainable manner.

J. Robbins also noted that investments in information systems during 2017 proved costlier than budgeted and added that many of these investments were reported as capital assets. In addition, non-budgeted expenses negatively contributed to the RAIC finances for the year.

He added that the recent primary focus has been to re-establish financial sustainability by finding cost reduction opportunities and increasing member value and revenue streams.

John Stephenson, FRAIC, asked if the Executive Committee can elaborate on certain expenses and revenue items including advocacy, international support, recognition of excellence and the Syllabus program.

Brian Mitchell, RAIC vCFO, first explained that the presentation format seen in the financial report was adopted a few years back and is based on Key Result Areas (KRA). He added that the source of revenue for advocacy is advertising support through the RAIC journal and partner revenue sharing arrangements and that the source of international support is through grants offered by Global Affairs Canada for organizations taking on an international development project.

He added that revenues that fall under "Recognition and support of excellence" are gained through award-specific submission fees and sponsors.

Stuart Howard, PP/FRAIC, asked why the finances for the Syllabus program have changed so dramatically from one year to the next adding that the statements demonstrate that revenues for the program have gone down while expenses have gone up.

Brian Mitchell, RAIC vCFO, explained that the expenditure side is twofold: one is the way in which salaries were allocated, particularly in the way staff time was allocated, and the second is expenses specific to IT, programming and the development of an online platform to reduce staff time and provide a better student experience.

It was **MOVED** by Emmanuelle van Rutten, FIRAC, and **SECONDED** by Sean Ruthen, FRAIC, THAT the 2017 Financial Statements be accepted as presented.

CARRIED

8. Appointment of Auditors for 2018

It was MOVED by Gregory MacNeil, MRAIC, and SECONDED by John Stephenson, FRAIC, THAT Welch LLP be appointed as auditors for the 2018 fiscal year as per the Board of Directors' recommendation.

9. Members' Forum – Questions from the Floor

The President opened the meeting to questions or comments from the floor.

John Stephenson, FRAIC, expressed concern that only 20% of licensed architects are members of the RAIC. He asked if RAIC has a strategy for addressing this aggressively? He also asked what can the provincial regulators do to help?

President Cox answered by stating that, to a large extent, the situation can be blamed on RAIC and its members. He added that historically, when an architect was licensed, they automatically became a member of the RAIC yet today many don't join as they don't know the RAIC's story. He also added that members should speak of the value of the organization and be advocates. He noted that the RAIC is currently continuing to build and rebuild relationships of trust and respect with colleagues on the regulatory side in hopes to grow membership opportunities.

Gerrie Doyle, FRAIC, suggested that including RAIC membership within a list of societies as part of regulators' renewal process could contribute to membership growth.

Stuart Howard, PP/FRAIC, stated that there are provinces that have a low opinion of the RAIC and its ability to advocate for architecture which is an issue for CALA. He suggested that offering some sort of free membership for a period would at least get people involved. He added that the RAIC can also encourage large firms to offer its employees membership to the RAIC.

Barry Johns, FRAIC, asked what the status is of the RAIC mission statement. He added that every comment played out so far has been addressed in the mission statement written 4 years ago and was a result of workshops facilitated by the board addressing membership growth, integration of ideas with respect to membership growth. He further noted that there is already a strategy in place through that mission statement.

President Cox answered by stating that a different version of the strategy was already in place. He added that sometimes things that are imagined are not possible.

Barry Johns, FRAIC, asked President Cox if he sees any residual value in looking at the mission statement?

President Cox answered by saying that the RAIC can always look back to this mission statement if it is used to move the agenda forward. He added that the idea of having mandatory membership, for example, isn't popular with all regulators but it allows for the potential to search

for architects through the RAIC's membership. He noted that is one of the opportunities that is part of the formal discussions happening between the RAIC and provincial regulators.

Alexandre Hamlin, MRAIC, expressed that when looking at the number of interns, there are more females than males but it's obvious that here are a lot more men in the profession. He asked if there's anything that the RAIC is doing to address that?

President Cox stated that one of the highlights from the Festival was to see the Women's Roundtable scheduled to take place and added that he looks forward to hearing the outcomes. He went on to add that the real challenges are finding ways of making the process of moving from graduation to licensure easier and allow women more opportunities to succeed. He also added that the life changes from age of graduation to licensure are significant and that this is a social issue that goes beyond the architecture industry.

John Stephenson, FRAIC, stated that in Ontario there are 125 licensed architectural technologists being denied membership to the RAIC. He added that these are willing members who would like to contribute. He asked if this would be reviewed by the Board?

Mike Brennan, RAIC CEO, answered by stating that this is a timely question that has come up before and that is on the docket for Board discussion. He added that the RAIC must overcome specific issues concerning jurisdictions and while policing is a regulatory factor, the RAIC must be complicit

John Stephenson, FRAIC, added that the issue of policing is the responsibility of the regulators and that if the RAIC wants to be a strong advocate of architects, it's missing this membership opportunity.

President Cox responded by stating that it's not a missed opportunity and that this is part of the erosion of the relationships between RAIC and regulators.

Franc D'Ambrosio, FRAIC, stated that technologists are great advocates for architecture and opening membership to them is what the profession needs – more power through more numbers- and that RAIC should be an institute for architecture, not only architects.

President Cox added that this is part of the discussion the Board is currently.

10. Adjournment

As there was no further business, President Cox asked for a motion to adjourn.

It was MOVED by J. Robert Thibodeau, FIRAC, and SECONDED by Stuart Howard, PP/FRAIC, THAT the meeting adjourn.

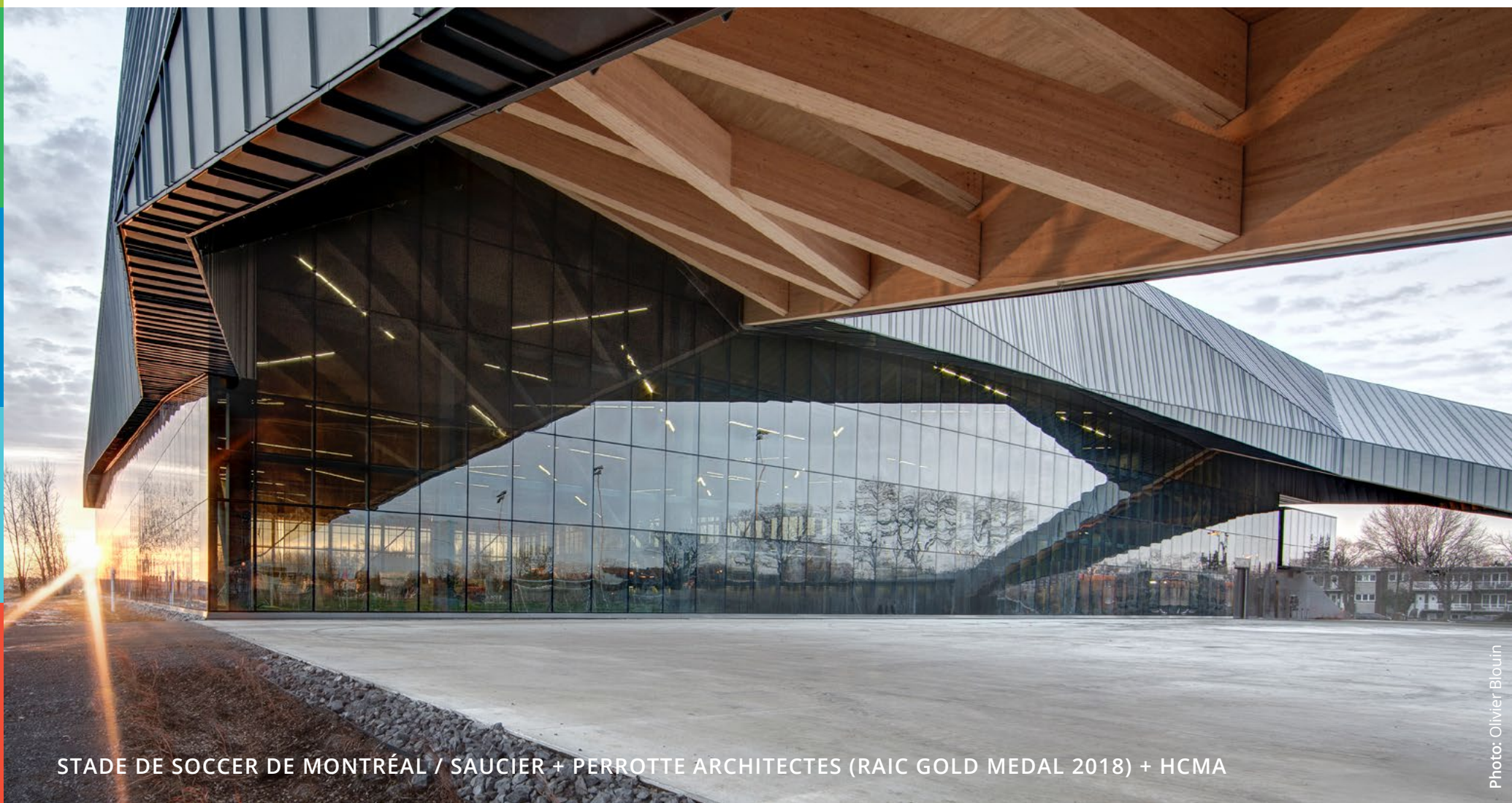
ANNUAL REPORT // 2018



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Royal Architectural Institute of Canada
Institut royal d'architecture du Canada

THE ROYAL ARCHITECTURAL INSTITUTE OF CANADA



STADE DE SOCCER DE MONTRÉAL / SAUCIER + PERROTTE ARCHITECTES (RAIC GOLD MEDAL 2018) + HCMA

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PRESIDENT'S REPORT



It goes without saying that it is a privilege to serve as the 79th President of the Royal Architectural Institute of Canada. For almost all of the past 55 years, the President's Report has been written from the comfortable position of Past President. Writing this as a serving President is one of several changes that mark 2018 as a year of transition for the RAIC.

Interim Executive Director Bruce Lorimer, FRAIC, continued in that role until early March. New CEO Mike Brennan took up where Bruce left off – working, as he notes in his report, “to build long-term sustainability, stability, and organizational excellence.” Acting on the direction of the Board, Mike achieved organizational economies and secured new sources of revenue for the Institute. This and other successes in 2018 have generated an even more important result: the renewed energy in the office as our staff goes about their work on our behalf.

A priority in 2018 was the work of the Governance Committee. Finding the correct fit between an organization and its governance structure is essential. It has long been recognized that the RAIC would be better served by a Board Executive whose time in office was greater than one year. Although simple in concept, revising our current bylaws is a complex and time-consuming exercise. To ensure a stable transition, the Board has extended the terms of the 2018 executive through to the end of 2019.

Of course, there is more to this story. Stories are like the work we do as architects. They are never done. We just run out of time or space. Find me at Festival 2019, and I'll be happy to share the rest of the story. For now, I just want to say thank you. It should be easy – just two words. But we seldom say those two words as often or as sincerely as we should. So thank you to the RAIC board members who have given me their trust and support and reminded me, perhaps not often enough, of my shortcomings. And thank you to our dedicated and amazingly enthusiastic staff, new hires and veterans alike, who labour tirelessly on our behalf.

Sincerely,

A handwritten signature in black ink, appearing to read 'm/cox', written in a cursive style.

Michael Cox, FRAIC
President

“Stories are like the work we do as architects. They are never done.”

CEO'S REPORT



When I joined the RAIC in March 2018, I was set on harnessing the energies of staff, members, volunteers, and the Board of Directors to build long-term sustainability, stability, and organizational excellence. Our initial strategies included strengthening the RAIC's membership value, ensuring its revenue growth, and collaborating with stakeholders and partners across the country and internationally.

Members play a vital role in the RAIC's programming. It's for this reason that we placed a heavy focus on strengthening the RAIC's membership value. This was done through the development of competitive and exclusive member benefits such as professional liability insurance tailored to the needs of architects. We also partnered with the Personal to provide members with preferred group rates on home and auto insurance that are not available to the public.

To diversify the RAIC's continuing education program, we launched new continuing education offerings for which members receive special pricing. This included workshops and webinars that have seen great success. Our membership renewal rate continues to grow, and we continue to attract new members.

We've also worked on building new relationships and developing existing ones with national stakeholders and partners. Our continued commitment to support Canadian Architectural Licensing Authorities (CALA) initiatives such as the Broadly Experienced Foreign Architect (BEFA) Program, the Future of Architecture policy, and the CALA-ACE (Architects' Council of Europe) Mutual Recognition Agreement are a few examples of these. We've continued our collaboration with allied organizations. The RAIC signed a Letter of Understanding with the Canadian Society of Landscape Architects, the Canadian Institute of Planners, and Engineers Canada. This letter will ensure that we collectively seek opportunities for cross-promotion, sharing of resources, and the transfer of knowledge for all professionals who contribute to the built environment.

The RAIC's participation in international events continues to build productive relationships with stakeholders and partners internationally. I had the opportunity to meet with the Chief Executive Officers of the Royal Institute of British Architects, the Australian Institute of Architects, and the American Institute of Architects. Through a roundtable discussion we were able to share and discuss solutions to common issues shared by our organizations. This will no doubt contribute to the RAIC's achievement of organizational excellence.

In my first year at the RAIC, I have seen many positive changes. This would not have been possible without the trust of all individuals invested in this great Institute, including its Board of Directors, volunteers, and staff. I look forward to working with a wide range of passionate individuals and organizations towards greater excellence in the built environment.

A handwritten signature in black ink, appearing to read 'Mike Brennan', with a long horizontal line extending to the right.

Mike Brennan
Chief Executive Officer

BOARD OF DIRECTORS AND STAFF

BOARD OF DIRECTORS

EXECUTIVE COMMITTEE

PRESIDENT

Michael Cox, FRAIC

FIRST VICE-PRESIDENT

John Brown, FRAIC

SECOND VICE-PRESIDENT AND TREASURER

Jason Robbins, MRAIC

REGIONAL DIRECTORS

BRITISH COLUMBIA/YUKON

Sean Ruthen, FRAIC

ALBERTA/NORTHWEST TERRITORIES

Dale Taylor, FRAIC

SASKATCHEWAN/MANITOBA

Jason Robbins, MRAIC

ONTARIO SOUTHWEST

Susan Ruptash, FRAIC

ONTARIO NORTH, EAST AND NUNAVUT

Emmanuelle Van Rutten, MRAIC

QUEBEC

Jonathan Bisson, MIRAC

ATLANTIC

Gregory MacNeil, MRAIC

DIRECTOR REPRESENTING INTERNS AND INTERN ARCHITECTS

Andrew Dejneka, MRAIC

CHANCELLOR OF COLLEGE OF FELLOWS

Diarmuid Nash, PP/FRAIC

DIRECTOR REPRESENTING CANADIAN COUNCIL OF UNIVERSITY SCHOOLS OF ARCHITECTURE (CCUSA)

Jill Stoner, MRAIC

STAFF

CHIEF EXECUTIVE OFFICER

Mike Brennan

VICE PRESIDENT OF NATIONAL AFFAIRS

Giovanna Boniface

DIRECTOR OF FINANCE

Vicky Wang

DIRECTOR OF PRACTICE SUPPORT

Don Ardiel, MRAIC

DIRECTOR, AWARDS AND HONOURS /COLLEGE OF FELLOWS

Chantal Charbonneau, CAE, Hon. MRAIC

DIRECTOR OF ADVOCACY AND COMMUNICATIONS

Maria Cook; Eva Schacherl (interim)

DIRECTOR OF OPERATIONS

Diane Wessman

MEMBERSHIP MANAGER

Angie Sauvé

EXECUTIVE COORDINATOR

Anthony Youssef

GRAPHIC DESIGNER

Vicky Coulombe-Joyce

PROGRAM OFFICER

Breann Oneid

PROGRAM OFFICER

Brynne Campbell

PROGRAM OFFICER

Kristen Gagnon, MRAIC

CONTINUING EDUCATION ADMINISTRATOR

Camille Rivard

SPONSORSHIP DEVELOPMENT MANAGER

Katie Russell

MEMBERSHIP ADMINISTRATOR

Sarah Holtman

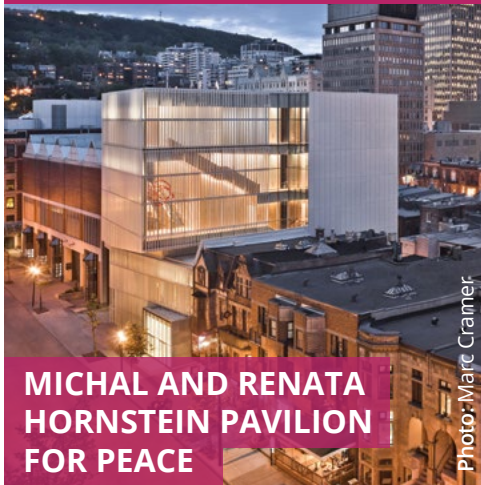


GOVERNOR GENERAL'S MEDALS IN ARCHITECTURE

In September 2018, the RAIC unveiled a beautiful new design for the Governor General's Medals in Architecture at a national awards ceremony in Winnipeg, MB. The medal depicts a lion wearing a crown of maple leaves, holding a compass, and sitting on a rocky mount between oak trees. These elements evoke stone and wood, landscape, sturdiness, shelter and protection. The compass represents architectural tools. The RAIC board and staff worked with the Canadian Heraldic Authority to design the medal, replacing the previous one designed in 1982.



The Governor General's Medals in Architecture recognize outstanding achievement in recently built projects by Canadian architects.



MICHAL AND RENATA HORNSTEIN PAVILION FOR PEACE

Photo: Marc Cramer

Montréal, QC
Atelier TAG et Jodoin Lamarre Pratte Architectes en consortium



FORT YORK VISITOR CENTRE

Photo: Tom Arban Photography

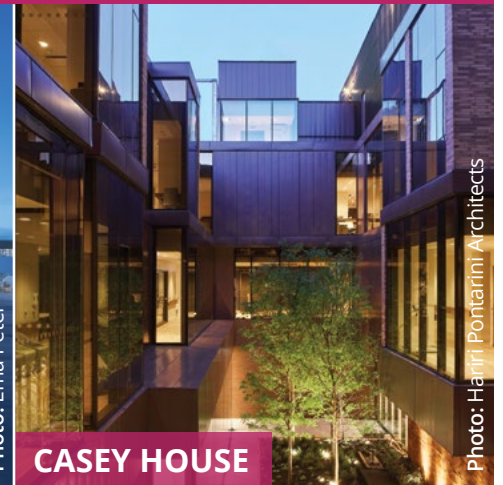
Toronto, ON
Patkau Architects Inc. / Kearns Mancini Architects Inc. Associated Architects for the Fort York Visitor Centre



FORT McMURRAY INTERNATIONAL AIRPORT

Photo: Ema Peter

Fort McMurray, AB
office of mcfarlane biggar architects + designers inc. (omb)



CASEY HOUSE

Photo: Hariri Pontarini Architects

Toronto, ON
Hariri Pontarini Architects



Photo: Raymond Chow (gh3)

BORDEN PARK PAVILION

Edmonton, AB
gh3



Photo: Olivier Blouin

COMPLEXE SPORTIF SAINT-LAURENT

Montréal, QC
Saucier+Perrotte Architectes and HCMA



Photo: Olivier Blouin

STADE DE SOCCER DE MONTRÉAL

Montréal, QC
Saucier+Perrotte Architectes and HCMA



Photo: Greg Richardson

TWO HULLS HOUSE

Port Mouton, NS
MacKay-Lyons Sweetapple Architects



Photo: 5468796 Architecture

PARALLELOGRAM HOUSE

East St. Paul, MB
5468796 Architecture



Photo: Doublespace Photography

RABBIT SNARE GORGE

Cape Breton, NS
Omar Gandhi Architect in collaboration with Design Base 8 (New York City)

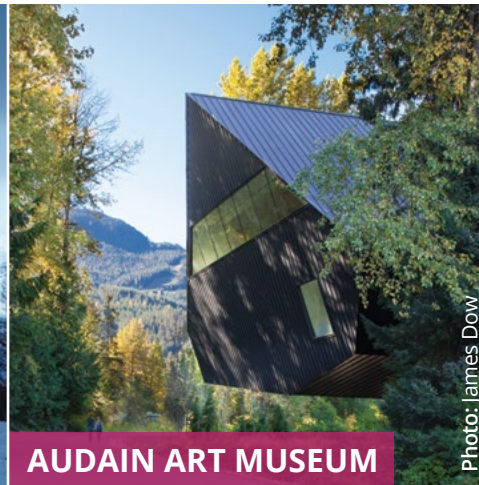


Photo: James Dow

AUDAIN ART MUSEUM

Whistler, BC
Patkau Architects



Photo: Chevalier Morales architectes

MAISON DE LA LITTÉRATURE

Ville de Québec, QC
Chevalier Morales Architectes

HONOURS & AWARDS

The RAIC administers Canada's only large-scale national awards program for architecture. The program promotes excellence in the built environment by showcasing outstanding achievements. It serves also to heighten public and media awareness of architecture and the people who create it.

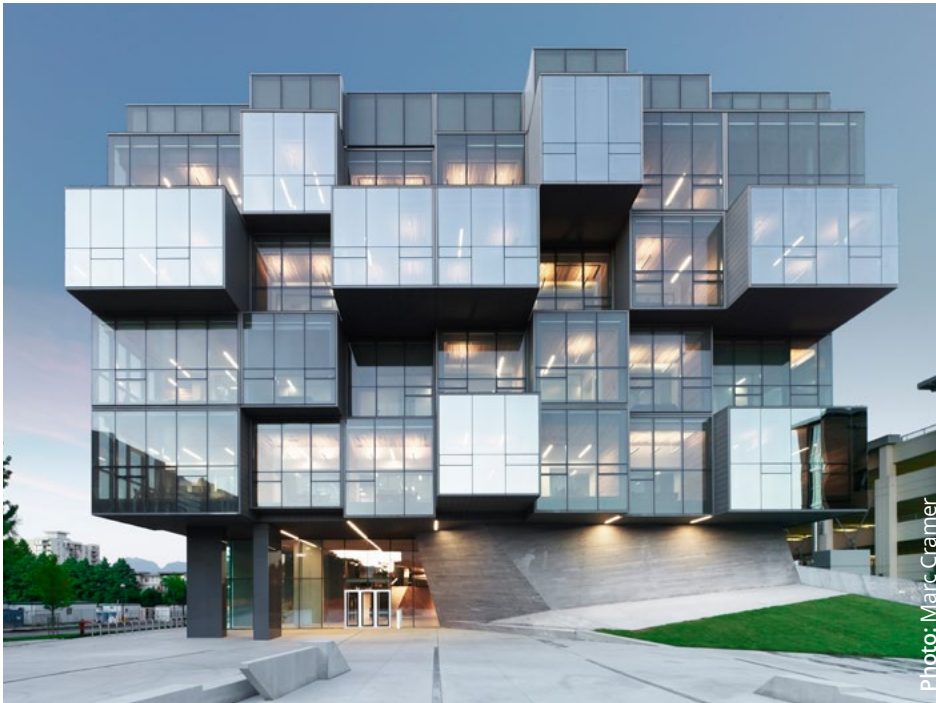


Photo: Marc Cramer

RAIC GOLD MEDAL

Gilles Saucier and André Perrotte
Saucier + Perrotte architects
Montréal, QC

JURY COMMENTS:

"They don't compromise. Their work inspires and delights. Their projects are functional, sculptural and beautiful in the landscape."



Photo: Tom Alban

ARCHITECTURAL FIRM AWARD

RDH Architects
Toronto, ON

JURY COMMENTS:

"There is a remarkable consistency throughout the last 10 to 15 years of work by a younger generation of designers that have...re-established themselves as a leading designing firm in Toronto."

HONOURS & AWARDS

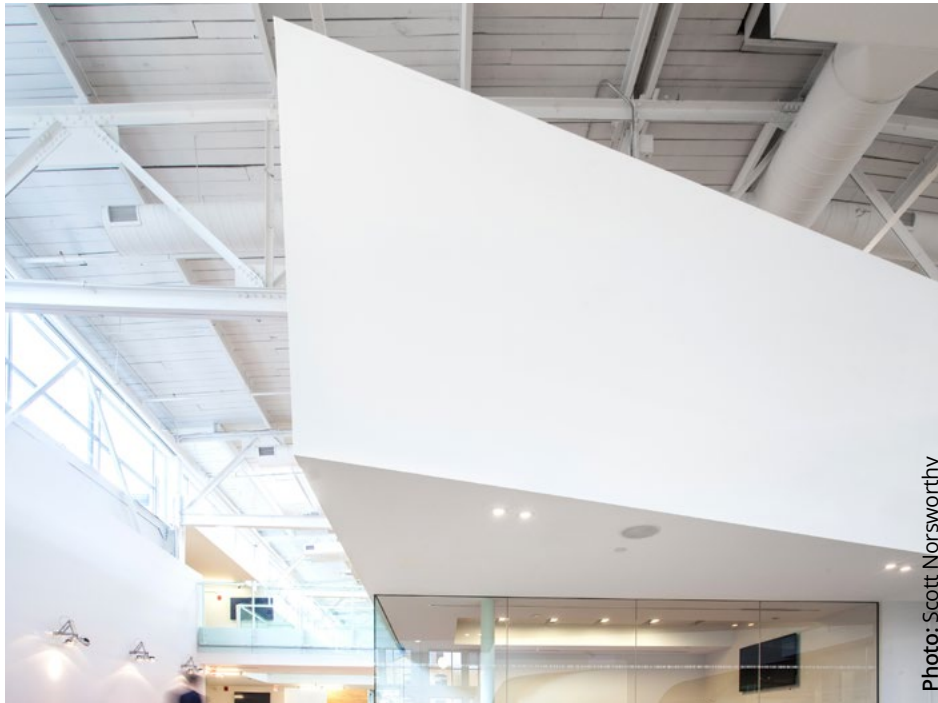


Photo: Scott Norsworthy

YOUNG ARCHITECT AWARD

Luc Bouliane

Toronto, ON

JURY COMMENTS:

"His work has strong sculptural qualities. It's interesting. The spaces are dynamic in terms of composition, shapes, and forms, and the level of detail."



Photo: Chevalier Morales Architectes

EMERGING ARCHITECTURAL PRACTICE AWARD

Chevalier Morales Architectes

Montreal, QC

JURY COMMENTS:

"Their work is creative, inventive, fresh, strong, sensitive to details, almost poetic. There's a mastery of building technology. They've demonstrated very mature work for an emerging firm."

HONOURS & AWARDS



PRIX DU XX^E SIÈCLE

Toronto Central YMCA Diamond Schmitt Architects

Toronto, ON

JURY COMMENTS:

The Toronto Central YMCA was selected "not only for its remarkable design qualities but also for its generous stance as a welcoming urban neighbor and humanist intervention in the heart of downtown Toronto."

PRESIDENT'S MEDAL

Thomas Vonier, FAIA

President, International Union of Architects

Carl Elefante

President, The American Institute of Architects

Ben Derbyshire

President, The Royal Institute of British Architects

Tim Melville, FNZIA

President, The New Zealand Institute of Architects

Manuelle Gautrand

President, L'Académie d'Architecture

Richard Kirk, FRAIA

President, The Australian Institute of Architects

HONORARY MEMBERSHIP

Barbara Bruce, Hon. MRAIC

Executive Director, Alberta Association of Architects

Dr. Richard J. Currie, Hon. MRAIC, O.C., C.B.H.F., M.B.A., LL.D., P.Eng.



FESTIVAL OF ARCHITECTURE
RAIC COLLEGE OF FELLOWS
CONVOCAATION CEREMONY

12

#1124

COLLEGE OF FELLOWS

CHANCELLOR'S REPORT



In 2018, new members of the RAIC College of Fellows were recognized for outstanding achievement in design excellence, exceptional scholarly contribution, and distinguished service to the profession or the community. The College invested 40 new Fellows at the 2018 Festival of Architecture in Saint John, NB, including 10 distinguished women. This represents a total of 773. I wish to thank all nominators and the College of Fellows Regional Chairs for their hard work.

Working together, the RAIC and RAIC Foundation identified members to form part of the 2019 RAIC International Prize monitoring committee. The committee has dedicated numerous volunteer hours to oversee the implementation and direction of the 2019 prize cycle.

The RAIC Foundation, of which I am a trustee, is continuing its work on fundraising for the prize.



Diarmuid Nash, PP/FRAIC
Chancellor, College of Fellows

NATIONAL COMMITTEE

The Chancellor and the National Committee of the College of Fellows administer the affairs of the College of Fellows.

CHANCELLOR

Diarmuid Nash, PP/FRAIC

DEAN

J. Robert Thibodeau, FIRAC succeeded by
Thomas Emodi, FRAIC

REGISTRAR

Randy Dhar, PP/FRAIC

PAST PRESIDENTS

Samuel Oboh, PP/FRAIC
Wayne DeAngelis, PP/FRAIC

REGIONAL COMMITTEE CHAIRS

The Regional Advisory Committees of the College of Fellows provide regional feedback, play a major role in the nomination of new Fellows, and organize local events.

ATLANTIC

Edmond Koch, FRAIC

QUEBEC

C. Hamelin Lalonde, FIRAC

ONTARIO

Stephen Pope, FRAIC (Northeast & Nunavut)
Paul Roth, FRAIC (Southwest)

MANITOBA

Donald Oliver, FRAIC

SASKATCHEWAN

Derek E. Kindrachuk, FRAIC

ALBERTA & NWT

Jane Ferrabee-Pendergast, FRAIC

BRITISH COLUMBIA/YUKON

Sebastian Butler, FRAIC

VICTORIA CHAPTER

Terence J. Williams, PP/FRAIC

2018 HONORARY FELLOWS



Photo: Franck Juery

Odile Decq
Hon. FRAIC

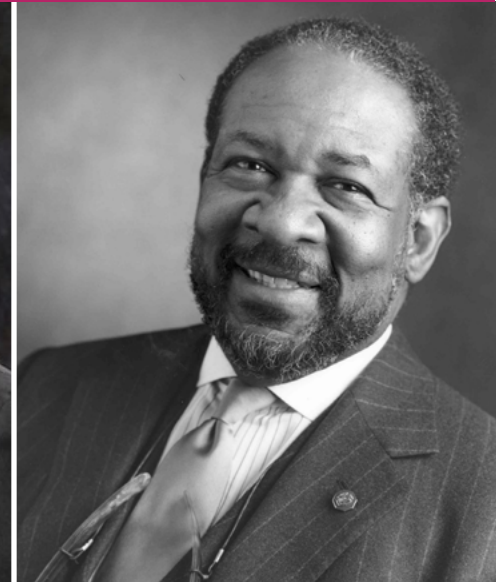


Photo: Eriks Jan Ouwerkerk

Francis Kéré
Hon. FRAIC



John R. Sorrenti
Hon. FRAIC



William J. Stanley III
Hon. FRAIC

2018 FELLOWS

A Fellow is a member of the Institute who has achieved professional eminence or has rendered distinctive service to the profession or the community at large.

- **Peter Berton**, FRAIC
- **Vikram Bhatt**, FRAIC
- **Ryan Bragg**, FRAIC
- **Wojciech Maurycy Brus**, FRAIC
- **Kelly Buffey**, FRAIC
- **George Cibinel**, FRAIC
- **Peter Ronald Clewes**, FRAIC
- **Alain Compéra**, FIRAC
- **Shelley Craig**, FRAIC
- **Francesco D'Ambrosio**, FRAIC
- **Arup Kumar Datta**, FRAIC
- **Maria Denegri**, FRAIC
- **Nathalie Dion**, FIRAC
- **Kevin P. Flanagan**, FRAIC
- **Andrew Ivo Frontini**, FRAIC
- **Antonio Gómez-Palacio**, FRAIC
- **H. Bradford Green**, FRAIC
- **Philip Hastings**, FRAIC
- **Greg Johnson**, FRAIC
- **David Francis Lalama**, FRAIC
- **Elsa Lam**, FRAIC
- **William P. Lett Jr.**, FRAIC
- **Janice Lynne Liebe**, FRAIC
- **Christine Lintott**, FRAIC
- **Stuart E. Lyon**, FRAIC
- **Douglas James MacLeod**, FRAIC
- **Drew Mandel**, FRAIC
- **Jennifer A. Marshall**, FRAIC
- **C. Walker McKinley**, FRAIC
- **K. Gregory Murdock**, FRAIC
- **Linus Murphy**, FRAIC
- **John Raymond Peterson**, FRAIC
- **Honorata Pieńkowska**, FRAIC
- **Darija K. Scott**, FRAIC
- **James Irwin Sheffield**, FRAIC
- **Susan Spiegel**, FRAIC
- **John K. Stephenson**, FRAIC
- **Gordon C. Stratford**, FRAIC
- **Talbot Sweetapple**, FRAIC
- **R. Shane Williamson**, FRAIC



Photo: Discover Saint John

FESTIVAL OF ARCHITECTURE

The RAIC partnered with the Architects' Association of New Brunswick to present the 2018 Festival of Architecture in Saint John, NB from May 30 to June 2. The theme was **Ports and Portals: Getting There from Here.**

The Festival took place at the Hilton Saint John and the Saint John Trade and Convention Centre. A total of 370 delegate packages were sold, and 587 tickets were sold for events and tours. The Festival was an opportunity for delegates to combine work with leisure in a popular tourist destination on the world-famous Bay of Fundy.

The Festival offered 29 continuing education sessions where delegates could earn up to 18 hours of structured/core credits for their provincial regulators' requirements. This year, 95 percent of the continuing education sessions were full or over capacity. Our expert speakers and presenters offered delegates relevant, unique, and high-quality learning experiences on everything from The Social Art of Architecture to saving heritage buildings; from wind tunnel model testing to commercially viable net zero carbon design.

The Festival also hosted a trade show with 64 exhibitors reaching out and connecting with architects from across Canada.



KEYNOTE SPEAKERS



Photo: Erik-Jan Ouwerkerk

Francis Kéré, Hon. FRAIC
College of Fellows Convocation Ceremony

Diébédo Francis Kéré founded Kéré Architecture in 2005 in Berlin. He was born in 1965 in Gando, Burkina Faso and trained at the Technical University of Berlin. His architectural practice has been recognized nationally and internationally with awards, among them the Aga Khan Award for Architecture (2004). He made an inspiring presentation on developing Indigenous, participatory building technologies to make innovative spaces for community buildings.



Photo: Franck Juery

Odile Decq, Hon. FRAIC
RAIC Foundation Luncheon

Odile Decq is an award-winning French architect, urban planner, and academic. Founder of the Paris firm Studio Odile Decq, her portfolio ranges from art galleries and museums to social housing and infrastructure. In 2016, she won The Architectural Review's Jane Drew Prize for promoting the role of women in architecture. She spoke to this subject during her keynote address.

PLENARY SPEAKERS

RESILIENT DESIGN

Alec Hay
Founder and Principal, Southern Harbour

Duncan Phillips
RWDI Consulting Engineers and Scientists

Jean-Pierre Taschereau
International Red Cross and Red Crescent Movement

PROCUREMENT REFORM

Anne Carrier, architecte MOAQ, FIRAC
President, Association of Architects in Private Practice of Quebec (AAPPQ)

Bruce Lorimer, FRAIC

Doug McConnell, FRAIC
Co-chair, DIALOG's Agreements Roundtable

John Stephenson, FRAIC
Founding Partner, FORM Architecture Engineering

Mike Brennan
Chief Executive Officer, RAIC



AANB MEMBERS, STAFF AND VOLUNTEERS

The core members of the local organizing committee, listed below, dedicated a large number of volunteer hours to the planning and delivery of this year's Festival. We were also fortunate to have the help of many devoted volunteers.

- **Monica Adair**, MRAIC
- **Neil Bauman**, MRAIC
- **Isabelle Bouchard**
- **Malcolm Boyd**, FRAIC
- **Jessica Brett**
- **Lilia Buza**, MRAIC
- **Emily Cassidy**
- **Danielle Catley**
- **Karen Chantler**, Hon. MRAIC
- **Michael Colpitts**
- **Emma Cubitt**, MRAIC
- **Graham Cubitt**
- **Jhonny Gamboa**
- **Kale Harper**
- **Jill Higgins**, MRAIC
- **William Knorr**, FRAIC
- **Stephen Kopp**, MRAIC
- **Anna Lorberer**
- **Amanda Lohry**
- **Jane Mallory**
- **Carrie McMath**
- **Shirley Miller**
- **K. Gregory Murdock**, FRAIC
- **Alana O'Halloran**,
- **Mike & Nancy Owens**
- **Camille Rivard**
- **Douglas Steen**, FRAIC
- **Joan Steen**
- **Don Sterritt**, FRAIC
- **Kathleen Sterritt**
- **Austin Stewart**
- **Elizabeth Sullivan**
- **Melissa Wakefield**, MRAIC
- **Alex Weaver-Crawford**, MRAIC



[View the 2018 Festival photo gallery](#)

SPONSORS

The 2018 Festival of Architecture was made possible by our sponsors and partners. They support our efforts, build on our ideas, and offer products that advance our industry.

We thank them for their on-going support and encourage you to learn more about their organization, products, and services. Please show your support for our sponsors by visiting their web sites.



FESTIVAL OF ARCHITECTURE SAINT JOHN 2018

**PORTS et
PORTAILS**
Y ARRIVER À PARTIR D'ICI



**PORTS &
PORTALS**
GETTING THERE FROM HERE





Photo: Kitchin Photography

PROGRAMS, COMMITTEES, AND TASK FORCES

CONTINUING EDUCATION

Continuing education is a requirement for all architects throughout their careers. The RAIC has long offered high-quality learning opportunities and credits, largely during the annual Festival of Architecture. To respond to architectural practitioners' learning needs throughout their careers, in Fall 2018 the RAIC launched an ambitious new practice-based continuing education program.

Three practice-based webinars held in 2018 drew 248 participants. A new two-part, 41-hour course on **Project Management for Architects** took place in cities across the country, starting in Fall 2018. By the end of the year, the RAIC was ready to launch a bi-weekly continuing education bulletin and a new weekly webinar series, [Webday Wednesdays](#). A course on **Collaborative Leadership Skills for Architects** is under development as part of the new RAIC 'For Architects' series.

In September, five RAIC members were awarded full scholarships to attend the **VeronaFiere** natural stone course in Verona, Italy, each receiving 27 learning credits. The RAIC also acted as the official partner for the 2018 [POP // CAN // CRIT](#) symposium in Vancouver in October (photo above: Farida Abu-Bakare, HOK). The event focused on the Business of Architecture in Canada and attracted 130 in-person and 40 online participants.

Finally, the RAIC is addressing a gap in heritage conservation. The RAIC joined the international **New Paradigm / New Tools for Architectural Heritage in Canada** partnership. Two student interns spent Summer 2018 researching heritage conservation education in Canada and surveying RAIC members. Two workshop series are in development for 2019.



EMERGING PRACTITIONERS

The mission of the [RAIC Emerging Practitioners \(EP\)](#) is to strengthen the voice of emerging practitioners across Canada and support and advocate for their continued professional growth on the path to licensure. In 2018, the EP volunteer leadership was active in organizing webinars and presentations that responded to the needs and interests of emerging practitioners.

These included two standing-room only events at the Festival of Architecture held in Saint John, NB. A continuing education session was held on **Supporting Inclusivity in Architecture**. It focused on how becoming licensed, working in the profession, and starting a practice differ for different demographic groups and the challenges they face. The second event presented Stephen Chevalier and Sergio Morales, MIRAC, of Chevalier Morales, winner of the **2018 RAIC Emerging Practice Award**, who discussed their path from intern/EP to award-winning practice.

Other successful events this year included webinars on the **National Building Code** and on **Bidding & Contract Award and Contract Administration**. EP vice-president Mylène Moliner-Roy and president Ksenia Eic (in photo, left) also participated in the Canadian Large Firm Roundtable - hosted by Architecture 49 - to discuss the needs of interns and EPs working in large architectural offices.



RAIC SYLLABUS

40th

1978 – 2018

RAIC SYLLABUS PROGRAM

In 2018, the RAIC Syllabus program celebrated its 40th anniversary. Recognition for the program was celebrated nationally with 40th anniversary branding, alumni interviews, and memorabilia. The program accepted 35 new students and graduated four with a Professional Diploma in Architecture (Dipl. Arch.), bringing the total number of graduates to 123.

As of 2018, there were 213 active Syllabus students. With the launch of a new satellite studio in Grand Prairie, AB, the Syllabus program now operates 13 studios across the country.

A new student information system was introduced in 2018, allowing students to access their personal accounts, grades, and course information online. With the help of Syllabus task groups and volunteers, we updated policies to support the student experience and updated curriculum documents to improve the alignment of course learning outcomes with Canadian Architectural Certification Board certification standards.



Photo: Curreyo Laux

INDIGENOUS TASK FORCE

The Indigenous Task Force (ITF) of the RAIC, chaired by Dr. Patrick Luugigyoo Stewart (Nisga'a), MRAIC, seeks ways to foster and promote Indigenous design in Canada. Its mission is to advocate on behalf of First Nations, Metis and Inuit communities across this land. After an amazing and inspiring six month-long exhibition in Venice as the Canadian representative at the **Venice Biennale**, the ITF is looking forward to the opening of **UNCEDED** at the Canadian Museum of History on May 2, 2019. It is hoped that UNCEDED will go on to be a travelling exhibition across the country.

The ITF continues to be involved in many activities of national architectural significance. Members are participating in the **Indigenous Housing Innovation Initiative** with Indigenous Services Canada, the **Healthy Homes Initiative** with the National Research Council, and with the Assembly of First Nations in its proposals for an **Indigenous Peoples House** at 100 Wellington Street in Ottawa.

Internationally, members of the ITF have been participating with Maori architects, landscape architects, designers, and planners since the inaugural 2016 International **Nga Aho Design Symposium** in New Zealand. We have also been building relationships with Aboriginal architects in Australia and with the American Indian Council of Architects and Engineers. These relationships have resulted in the book, **our voices: indigeneity and architecture** (ORO Editions, 2018), edited by Dr. Rebecca Kiddle (Maori), Dr. luugigyoo patrick stewart (Nisga'a) and Kevin O'Brien (Torres Strait Islander). The ITF Education Sub-committee, chaired by Wanda Dalla Costa (Cree), AIA is planning a second **International Indigenous Design Symposium** in June 2020 in Edmonton.

COMMITTEE ON REGENERATIVE ENVIRONMENTS (CORE)

In 2018, the Committee on Regenerative Environments (CORE), chaired by Mona Lemoine, MRAIC, endorsed and promoted the **Canada Green Building Council's Zero Carbon Initiative** and saw the RAIC become one of five national professional associations in Canada to sign a joint statement on **Advancing Integrated Climate Action**. The joint declaration was based on a report on **Low Carbon Resilience: Best Practices For Professionals** by the Adaptation to Climate Change Team (ACT) at Simon Fraser University.

CORE continued work on a **Regenerative Design White Paper**, intended to make regenerative design more accessible to Canadian practitioners. The White Paper was presented and discussed at the RAIC Festival. CORE also worked with partners on several industry initiatives, including an initiative by BC Housing and Natural Resources Canada, **Mobilizing Climate Adaptation and Resilience in Building Design and Renovations**; the **Zero Net Carbon Collaboration for Existing and Historic Buildings** with the Association for Preservation Technology International; and the **High-Performance Building Community of Practice**.

In addition, CORE members shared their expertise with the architectural community at an RAIC Festival workshop, a joint session with the Canadian Institute of Planners and the Canadian Society of Landscape Architects, and a workshop on advancing Low Carbon Resilience for Canada's National Professional Association.

PRACTICE SUPPORT

Practice Support provides architects, industry partners, and the public with information, documentation, and best practices to support the built environment and architectural practice. The RAIC responds to queries on a weekly basis from architects, owners, and the public. Questions range from practice procedures, recommendations for standard forms of agreement, how to run an architectural competition, and how to become a licensed architect in Canada.

In 2018, the RAIC published an updated **Document Six – Canadian Standard of Agreement for Architectural Services**. Five new schedules were added that make defining the scope-of-services simpler for specific project types. Several sections were revised to accommodate jurisdictions in which prompt payment legislation has come into effect. Also introduced was the new **RAIC Document Nine – Canadian Standard Form of Contract Between Architect and Consultant 2018**. Together they describe the responsibilities of the client, architects, and consultants in the design project endeavour.

MEMBERSHIP

In 2018, the RAIC laid the groundwork for a renewed chapter structure. National forums were held in Vancouver and Edmonton to engage members and stakeholders to discuss a federated chapter model. This led to the launch of the first RAIC chapter in British Columbia on January 1. The Alberta chapter followed on April 1, 2019.



The chapter model is intended to create a stronger voice for advocacy at the provincial and regional levels, as well as greater visibility for the profession across Canada. Regional networks and provincial chapters will be directly connected to each other and the RAIC and will jointly serve the advocacy, educational, and networking needs of members. Work towards additional chapters across Canada will continue in 2019.

As of December 31, 2018, the Royal Architectural Institute of Canada recruited and maintained a total of 4,949 members in all categories. The renewal rate was 91 percent, following closely with previous renewal trends that consistently exceeded 90 percent. This high retention rate is indicative of strong member engagement and a well-established community within architectural practice and its associated sectors.

Numerous initiatives for recruitment were undertaken in 2018, resulting in 319 new members being welcomed to the RAIC. We encouraged student members to update their status with the RAIC following graduation and promoted recruitment late in 2018 by adding new incentives to join, including the new [Project Management for Architects](#) course.

Starting from an already extensive [RAIC benefits program](#), the RAIC expanded the program to include home, auto, and pet insurance through The Personal, professional liability insurance through BMS Brokerage, and the GoodLife Fitness Corporate Wellness program. Furthermore, new products and discounts have been added to the [RAIC Online Store](#), and continuing education programs and courses saw significant development and growth.





Photo: Adobe Stock

COMMUNICATIONS & ADVOCACY

GOVERNMENT RELATIONS

The RAIC continued to advocate for the architectural profession and the built environment with the federal government on a range of issues. This included federal practices that impact directly on architectural firms such as promptness of payment, adjudication on federal construction projects, the quality of procurement calls, the use of unlicensed practitioners, and contract language on liability and risk. The RAIC provided input on forthcoming legislation and on concerns with current practices. The RAIC also partnered with the Canadian Architectural Licensing Authorities to work toward establishment of a National Architecture Policy for Canada.

NATIONAL BUILDING CODE & SUSTAINABILITY

On March 1, the RAIC sent a presentation to the House of Commons Committee on Energy, the Environment and Natural Resources for its study of the built environment and the building code in Canada. The RAIC urged the federal government to take leadership on advanced requirements for design and construction of buildings and retrofits, as well as on procurement and project management.

PROCUREMENT REFORM

Years of advocacy for Qualifications-Based Selection (QBS) in partnership with groups such as the Association of Consulting Engineering Companies - Canada started to pay off in 2018. In February, Public Services Procurement Canada sought feedback on QBS from the industry with the aim of a trial use of QBS for procuring architectural and engineering services on federal projects. In July, PSPC issued its first request for proposals using QBS — a significant milestone.



ADVOCACY

INTEGRATED CLIMATE ACTION

In October, the RAIC was one of five professional associations to issue a [Joint Statement from Canada's National Professional Associations: Advancing Integrated Climate Action](#). The associations committed to providing leadership on integrated climate action among their members, the public, decision-makers, and stakeholders.

INDIGENOUS ARCHITECTURE AND DESIGN

The RAIC published two documents that highlight collaboration with and among Indigenous communities. The first was [Four Case Studies Exemplifying Best Practices in Architectural Co-design and Building with First Nations](#), funded by the Department of Indigenous Services Canada. The second was the [Highlights Report of the First RAIC International Indigenous Architecture and Design Symposium](#). The symposium report summarized presentations by Indigenous architects, designers, other professionals, students, and interns from across Canada, the United States, Australia, and New Zealand.

2018 VENICE ARCHITECTURE BIENNALE

The RAIC was proud to be an institutional partner for **UNCEDED**, Canada's entry to the **2018 Venice Architecture Biennale**. The RAIC provided communications support for the project and worked closely with partners, including the National Gallery of Canada.



MEMBER COMMUNICATIONS

The RAIC Journal includes eight pages of bilingual content and was published quarterly in Canadian Architect magazine. RAIC staff also contributed articles to AWARD and SABmag magazines and The Right Angle Journal. The RAIC kept members informed about member news, continuing education, events, and issues of importance to the profession through a biweekly Bulletin, e-notices and a growing social media and online presence.

The RAIC issued
23 NEWS RELEASES
 on awards, honours, and advocacy

 appeared in
850 STORIES
 in Canada and around the world, in print, broadcast and online, an increase of 151%

 had a social media following of
8,518    
 up 31% since 2017 and more than doubled since 2016

sent
22 E-BULLETINS
 with news about RAIC activities and members, plus opportunities from across Canada and internationally

 and sent weekly
E-NOTICES
 on events, calls for award submissions, and continuing education, and a weekly News Clips report on architecture articles from across Canada and internationally.

FINANCIAL PERFORMANCE



The past fiscal year was important for the RAIC's finances. We are pleased to report a financial net surplus of \$57,237. The major revenue drivers behind the turnaround were membership growth and continuing education that focused on professional development, as well as reducing administration costs.

Thanks to the dedicated efforts of RAIC staff and the Board of Directors, membership increased in 2018. The steady expansion of member benefits including discounts on professional liability, home, and auto insurance, combined with the existing benefits of RAIC membership, encouraged both renewals and new memberships.

Under the leadership of the Board of Directors, the RAIC underwent a transition to a new Chief Executive Officer and administrative restructuring in 2018. The new team developed and deployed an operational plan to guide the RAIC's work. The plan focuses on initiatives that will ensure fiscal strength and help the RAIC to remain an efficient, resourceful, member-focused organization.

In 2018, the RAIC staff team, under the guidance of the new CEO and Board, dedicated considerable effort to developing cost efficiencies through organizational structure, grants, partnerships, sponsorship opportunities, and sound fiscal management. This strategic approach has yielded results that speak for themselves.

Our auditors, Welch LLP, provided an opinion that the RAIC's Financial Statements for 2018 present fairly, in all material respects, the financial position of the Institute, the results of operations, and cash flows as at December 31, 2018. The statements were approved by the Board of Directors on May 10, 2019.

2019 will see us continue to focus on our core business of Continuing Education, Practice Support, and maintaining our position as the leading voice for architecture in Canada.

Respectfully,

A handwritten signature in black ink, appearing to read 'J. Robbins'.

Jason Robbins, MAA, MRAIC
2nd Vice President/Treasurer
Regional Director for Manitoba & Saskatchewan

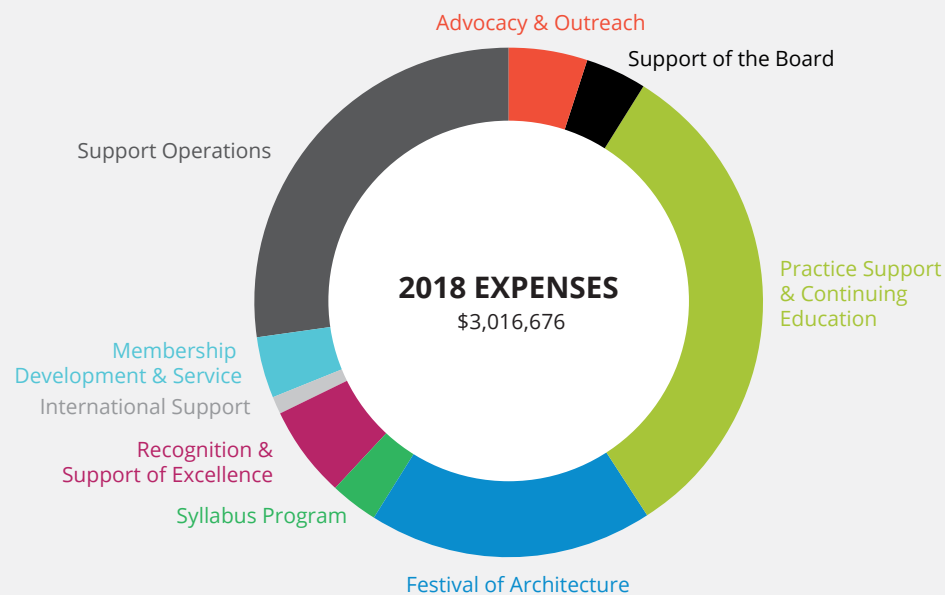
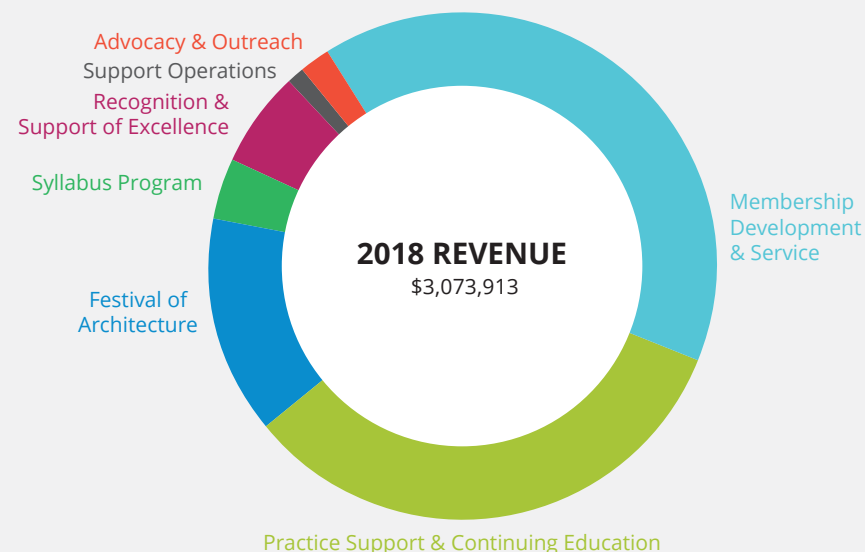
REVENUE & EXPENSES

REVENUE 2018

Advocacy & Outreach	\$ 55,498
Membership Development & Service	1,226,203
Practice Support & Continuing Education	1,015,118
Festival of Architecture	440,021
Syllabus Program	131,227
Recognition & Support of Excellence	174,885
International Support	3,274
Support Operations	27,687
Actual Total Revenue	\$3,073,913
Budget	\$3,496,917
Actual Revenue Year 2017	\$3,270,276

EXPENSES 2018

Advocacy & Outreach	\$ 141,983
Membership Development & Service	111,321
Practice Support & Continuing Education	970,769
Festival of Architecture	553,606
Syllabus Program	79,478
Recognition & Support of Excellence	191,607
International Support	20,942
Support of the Board	127,130
Support Operations	819,840
Actual Total Expenses	\$3,016,676
Budget	\$3,461,770
Actual Expenses Year 2017	\$3,479,707
Net Assets, Beginning of Year 2018	\$383,860
Net Revenue 2018	\$57,237
Net Assets, End of Year 2018	\$441,097



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RAIC | IRAC

Royal Architectural Institute of Canada
Institut royal d'architecture du Canada

FINANCIAL STATEMENTS
For
THE ROYAL ARCHITECTURAL INSTITUTE OF CANADA
For year ended
DECEMBER 31, 2018

INDEPENDENT AUDITOR'S REPORT

To the directors of

THE ROYAL ARCHITECTURAL INSTITUTE OF CANADA

Opinion

We have audited the financial statements of The Royal Architectural Institute of Canada ("the Institute"), which comprise the statement of financial position as at December 31, 2018, and the statements of operations and changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Institute as at December 31, 2018 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Institute in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

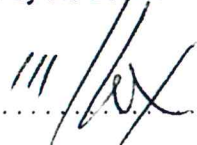
In preparing the financial statements, management is responsible for assessing the Institute's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Institute or to cease operations, or has no realistic alternative but to do so.


Those charged with governance are responsible for overseeing the Institute's financial reporting process.

THE ROYAL ARCHITECTURAL INSTITUTE OF CANADA
STATEMENT OF FINANCIAL POSITION
DECEMBER 31, 2018

	<u>2018</u>	<u>2017</u>
<u>ASSETS</u>		
CURRENT ASSETS		
Cash	\$ 846,059	\$ 659,197
Investments - note 4	806,419	469,369
Accounts receivable	53,018	85,763
Prepaid expenses	87,521	111,119
Due from RAIC Foundation - note 5	<u>22,771</u>	<u>61,807</u>
	1,815,788	1,387,255
 PROPERTY AND EQUIPMENT - note 6	 <u>75,786</u>	 <u>95,034</u>
	<u>\$ 1,891,574</u>	<u>\$ 1,482,289</u>
<u>LIABILITIES AND NET ASSETS</u>		
CURRENT LIABILITIES		
Accounts payable and accrued liabilities	\$ 100,637	\$ 101,571
Government remittances payable	78,982	25,167
Deferred revenue - note 7	<u>1,270,858</u>	<u>971,691</u>
	1,450,477	1,098,429
 NET ASSETS		
Unrestricted	 <u>441,097</u>	 <u>383,860</u>
	<u>\$ 1,891,574</u>	<u>\$ 1,482,289</u>

Approved by the Board:


 Director


 Director

(See accompanying notes)

Welch LLP'

THE ROYAL ARCHITECTURAL INSTITUTE OF CANADA
STATEMENT OF OPERATIONS AND CHANGES IN NET ASSETS
YEAR ENDED DECEMBER 31, 2018

	<u>2018</u>	<u>2017</u>
REVENUE		
Advocacy and outreach	\$ 55,498	\$ 90,536
Membership development and member services	1,226,203	1,207,019
Practice support and continuing education	1,015,118	497,847
Festival of Architecture	440,021	1,114,116
Syllabus program	131,227	139,680
Recognition and support of excellence	174,885	159,429
International support	3,274	19,902
Support operations	<u>27,687</u>	<u>41,747</u>
	<u>3,073,913</u>	<u>3,270,276</u>
EXPENSES		
Advocacy and outreach	141,983	111,984
Membership development and member services	111,321	73,125
Practice support and continuing education	970,769	503,479
Festival of Architecture	553,606	1,192,102
Syllabus program	79,478	127,812
Recognition and support of excellence	191,607	342,045
International support	20,942	52,798
Support of the board	127,130	211,842
Support operations	<u>819,840</u>	<u>864,520</u>
	<u>3,016,676</u>	<u>3,479,707</u>
NET REVENUE (EXPENSES)	57,237	(209,431)
NET ASSETS, BEGINNING OF YEAR	<u>383,860</u>	<u>593,291</u>
NET ASSETS, END OF YEAR	<u>\$ 441,097</u>	<u>\$ 383,860</u>

(See accompanying notes)

THE ROYAL ARCHITECTURAL INSTITUTE OF CANADA

STATEMENT OF CASH FLOWS

YEAR ENDED DECEMBER 31, 2018

	<u>2018</u>	<u>2017</u>
CASH FLOWS FROM (USED IN)		
OPERATING ACTIVITIES		
Net revenue (expenses)	\$ 57,237	\$ (209,431)
Adjustments for:		
Amortization	<u>52,910</u>	<u>42,224</u>
	110,147	(167,207)
Changes in non-cash working capital components:		
Accounts receivable	32,745	(18,598)
Prepaid expenses	23,598	140,863
Due to (from) RAIC Foundation	39,036	(99,347)
Accounts payable and accrued liabilities	(934)	22,203
Government remittances payable	53,815	19,527
Deferred revenue	<u>299,167</u>	<u>378,506</u>
	<u>557,574</u>	<u>275,947</u>
INVESTING ACTIVITIES		
Proceeds from sale of investments	662,950	124,679
Purchase of investments	(1,000,000)	-
Purchase of property and equipment	<u>(33,662)</u>	<u>(104,400)</u>
	<u>(370,712)</u>	<u>20,279</u>
INCREASE IN CASH	186,862	296,226
CASH AT BEGINNING OF YEAR	<u>659,197</u>	<u>362,971</u>
CASH AT END OF YEAR	<u>\$ 846,059</u>	<u>\$ 659,197</u>

(See accompanying notes)

THE ROYAL ARCHITECTURAL INSTITUTE OF CANADA

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2018

1. **PURPOSE OF ORGANIZATION AND TAX STATUS**

The Royal Architectural Institute of Canada ("the Institute") is a not-for-profit corporation that serves as the national organization representing the architectural industry in Canada. The Institute is the leading voice for excellence in the built environment in Canada, demonstrating how design enhances the quality of life, while addressing important issues of society through responsible architecture. Its mission is to promote excellence in the built environment and to advocate for responsible architecture.

The Institute currently has five Chapters and may organize others. The financial activities of these Chapters are included in these financial statements.

The Institute is incorporated under the the Canada Not-for-Profit Corporations Act, and as a not-for-profit organization, is exempt from income taxes by virtue of section 149(1) of the Income Tax Act (Canada).

2. **SIGNIFICANT ACCOUNTING POLICIES**

Basis of accounting

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations.

Revenue recognition

The Institute follows the deferral method of accounting for revenue. Unrestricted revenue is recognized as revenue when it is received or becomes receivable. Membership fees are recognized as revenue over the period to which they relate. Other revenues are recognized in the year in which the event is held or the revenue earned.

Investments

Investments are measured at their fair value at the statement of financial position date.

Property and equipment

Property and equipment are stated at acquisition cost. Amortization is computed on a straight-line basis over the estimated useful life of the asset as indicated below:

Furniture	- 5 years
Equipment and software	- 3 years

Use of estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period.

Management makes accounting estimates in the determination of the Institute's potentially uncollectable receivables, in the estimation of the useful life of capital assets, and in the estimation of the Institute's significant accrued receivables and accrued liabilities. By their nature, these estimates are subject to uncertainty and the impact on the financial statements for the current and future periods could be material.

Measurement of financial instruments

The Institute initially measures its financial assets and financial liabilities at fair value and subsequently measures them at cost or amortized cost, except for the investments which continue to be measured at fair value.

THE ROYAL ARCHITECTURAL INSTITUTE OF CANADA
NOTES TO THE FINANCIAL STATEMENTS - Cont'd.
YEAR ENDED DECEMBER 31, 2018

3. **FINANCIAL INSTRUMENTS**

The Institute is exposed to various risks through its financial instruments.

Credit risk

The Institute is exposed to credit risk resulting from the possibility that parties may default on their financial obligations. The Institute's maximum exposure to credit risk represents the sum of the carrying value of cash, investments, receivables and amounts due from the RAIC Foundation.

The Institute's cash and investments are deposited with a Canadian chartered bank, and the RAIC Foundation is a not-for-profit organization with good credit quality and high net assets. As a result, management believes the risk of loss on these items to be remote. The Institute regularly reviews outstanding receivable amounts and provisions are set up for any uncollectable amounts on an individual basis. No provision was considered necessary in the current or prior year.

Liquidity risk

Liquidity risk is the risk that the Institute cannot meet a demand for cash or fund its obligations as they become due. The Institute meets its liquidity requirements by preparing and monitoring forecasts of cash flow from operations, anticipating financing activities and budgets. Consequently, the Institute's exposure to liquidity risk is minimal.

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk is comprised of three types of risk: currency risk, interest rate risk and other price risk.

i) Currency risk

Currency risk is the risk that future cash flows of a financial instrument held by the organization will fluctuate because of changes in exchange rates. Substantially all transactions are in Canadian dollars and as a result the Institute is not subject to currency risk.

ii) Interest rate risk

Interest rate risk is the risk that interest rates will change in a way that will impact the future cash flows of the organization. The Institute is exposed to interest rate risk through its fixed income investments.

iii) Other price risk

Other price risk refers to the risk that the fair value of financial instruments or future cash flows associated with the instruments will fluctuate because of changes in market prices (other than those arising from currency risk or interest rate risk), whether those changes are caused by factors specific to the individual instrument or its issuer, or factors affecting all similar instruments traded in the market. The Institute is not exposed to other price risk.

Changes in risk

Due to the change in what the Institute's investments consist of, the Institute is no longer subject to currency or other price risk.

THE ROYAL ARCHITECTURAL INSTITUTE OF CANADA
NOTES TO THE FINANCIAL STATEMENTS - Cont'd.
YEAR ENDED DECEMBER 31, 2018

4. INVESTMENTS

Investments consist of the following:

	<u>2018</u>	<u>2017</u>
Fixed income		
Canadian	\$ 806,419	\$ 302,639
Equities		
Canadian	-	118,523
US	<u>-</u>	<u>48,207</u>
	<u>\$ 806,419</u>	<u>\$ 469,369</u>

Investment revenue is included in "support operations" revenue and amounted to \$7,695 (2017 - \$30,252). This revenue consists of interest as well as realized and unrealized investment and foreign exchange net gains and losses. The investment's carrying value is comprised of the GIC's cost of \$800,000 plus accrued interest of \$6,419.

5. RAIC FOUNDATION

The RAIC Foundation is a related organization governed by a Board of Trustees. It is independent from the Institute, however the Institute provides basic administrative services for a fee. Fees collected from the RAIC Foundation for the current year amounted to \$10,000 (2017 - \$10,000).

All transactions with the RAIC Foundation occur in the normal course of business and are recorded at their exchange amount which is the amount agreed upon by the related parties.

All advances between the Institute and the RAIC Foundation are unsecured, non-interest bearing and have no specified terms of repayment.

6. PROPERTY AND EQUIPMENT

Property and equipment consist of the following:

	<u>2018</u>		<u>2017</u>	
	<u>Cost</u>	<u>Accumulated amortization</u>	<u>Cost</u>	<u>Accumulated amortization</u>
Furniture	\$ 101,523	\$ 99,208	\$ 101,163	\$ 96,547
Equipment and software	<u>271,363</u>	<u>197,892</u>	<u>238,061</u>	<u>147,643</u>
	372,886	<u>\$ 297,100</u>	339,224	<u>\$ 244,190</u>
Accumulated amortization	<u>297,100</u>		<u>244,190</u>	
	<u>\$ 75,786</u>		<u>\$ 95,034</u>	

THE ROYAL ARCHITECTURAL INSTITUTE OF CANADA
NOTES TO THE FINANCIAL STATEMENTS - Cont'd.
YEAR ENDED DECEMBER 31, 2018

7. DEFERRED REVENUE

Deferred revenue represents revenue received relating to future periods, as follows:

	<u>2018</u>	<u>2017</u>
Membership revenue	\$ 752,835	\$ 458,482
Festival sponsorships	-	37,500
Grant revenue	134,358	196,461
Program revenue	<u>383,665</u>	<u>279,248</u>
	<u>\$ 1,270,858</u>	<u>\$ 971,691</u>

Deferred revenue changed as follows:

	<u>2018</u>	<u>2017</u>
Balance - beginning of year	\$ 971,691	\$ 593,185
Less: amount recognized as revenue in the year	(829,165)	(582,745)
Add: amount received related to following year	<u>1,128,332</u>	<u>961,251</u>
Balance - end of year	<u>\$ 1,270,858</u>	<u>\$ 971,691</u>

8. COMMITMENTS

The Institute has leased premises to June 30, 2020 at approximately \$112,057 per year.

The Institute has also entered into contracts for hotel rooms, conference room rental and catering services related to its 2019 Festival. The Institute's commitment as per the contract is the following:

	<u>Total Commitment</u>	<u>Cancellation fee as at Dec. 31, 2018</u>
2019 - The Westin Harbour Castle	<u>\$ 575,445</u>	<u>\$ 327,840</u>