



RAIC | IRAC

Royal Architectural Institute of Canada
Institut royal d'architecture du Canada

Royal Architectural Institute of Canada (RAIC) Annual General Meeting

Date: Monday, June 19, 2023
Time: 12:00 – 2:00 pm ET
Virtual Platform



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Agenda

	Pages
1. Welcome and Call to Order	2
2. Adoption of the Agenda	2
3. Introduction of Special Guests	2
4. Remembrance of Members who have Passed	2
5. Recognition of Past Presidents, Fellows and Volunteers	2
6. Introduction of RAIC Board of Directors	3
7. Election of RAIC Board of Directors	4
8. Approval of Minutes of the RAIC Annual General Meeting 2022	5
9. President's Annual Report.....	6
10. Presentation of Financial Statements for Fiscal Year 2022	6
11. Appointment of Auditors 2023.....	6
12. Members' Forum - Questions from the Floor	7

Adjournment



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1. Welcome and Call to Order

2. Adoption of the Agenda

MOTION to adopt the Agenda as presented (or amended).

Moved by: _____

Seconded by: _____

3. Introduction of Special Guests

Peter Berry, CPA, CA, TEP, Partner, Welch LLP.

Alex Mitrovic, CPA, CA, Senior Manager, Welch LLP.

4. Remembrance of Members who have Passed

RAIC members are asked to hold a moment of silence for members who have passed.

5. Recognition of Past Presidents, Fellows and Volunteers



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6. Introduction of RAIC Board of Directors

Introduction of the RAIC Board of Directors

Jason Robbins, FRAIC, President

Jonathan Bisson, FIRAC, President Elect

Johanna Hurme, FRAIC, Treasurer

John Brown, FRAIC, Immediate Past President

Mike Brennan, Hon. MRAIC, RAIC Chief Executive Officer (Ex-Officio)

Patrick Stewart, FRAIC, Regional Director, British Columbia / Yukon

Cynthia Dovell, FRAIC, Regional Director, Alberta/Northwest Territories

Paul Blaser, MRAIC, Regional Director, Saskatchewan

Johanna Hurme, FRAIC, Regional Director, Manitoba

Gerrie Doyle, FRAIC, Regional Director, Ontario North, East and Nunavut

Drew Hauser, FRAIC, Regional Director, Ontario Southwest

Deirdre Ellis, MRAIC, Regional Director, Quebec

Paul Frank, PP/FRAIC, Regional Director, Atlantic

Jennifer Kinnunen, MRAIC, Director representing Interns and Intern Architects

Susan Ruptash, FRAIC, Director representing the RAIC College of Fellows

David Fortin, MRAIC, Director representing Canadian Council of University Schools of Architecture



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7. Election of RAIC Board of Directors

To comply with the Canada Not-for-Profit Corporations Act, as per the Article 7.05 and 7.06 of the RAIC by-laws, members are asked to elect the following directors:

Reanna Merasty, MRAIC, Regional Director, Manitoba

Drew Hauser, FRAIC, Regional Director, Ontario Southwest

Gerrie Doyle, FRAIC, Director representing the RAIC College of Fellows

MOTION that the members elect Reanna Merasty, FRAIC, as Regional Director of Manitoba, to the RAIC Board of Directors.

Moved by: _____

Seconded by: _____

MOTION that the members elect Drew Hauser, FRAIC, as Regional Director of Ontario Southwest, to the RAIC Board of Directors.

Moved by: _____

Seconded by: _____

MOTION that the members elect Gerrie Doyle, FRAIC, as Director representing the RAIC College of Fellows, to the RAIC Board of Directors.

Moved by: _____

Seconded by: _____

The group representing interns and intern architects did not propose a candidate for the position of Director Representing Interns and Intern Architects. In accordance with the Canada Not for Profit Corporations Act (CNCA) the RAIC Board of Directors are required to fill this vacancy.



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As per article 132 of the CNCA – Filling Vacancies - A quorum of directors may fill a vacancy among the directors, except a vacancy resulting from an increase in the number or the minimum or maximum number of directors provided for in the articles or a failure to elect the number or minimum number of directors provided for in the articles.

The Board of Directors will review possible candidates and appoint a representative to the RAIC Board of Directors for a 1-year term. The new Director Representing Interns and Intern Architects will be presented to the membership.

MOTION to destroy the ballots from the elections.

Moved by: _____

Seconded by: _____

8. Approval of Minutes of the RAIC Annual General Meeting 2022

MOTION to approve the minutes of the RAIC Annual General Meeting 2022 as presented (or amended).

Moved by: _____

Seconded by: _____



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9. President's Annual Report

MOTION to receive the President's Annual Report.

Moved by: _____

Seconded by: _____

10. Presentation of Financial Statements for Fiscal Year 2022

Johanna Hurme, FRAIC, Treasurer, will present the audited financial statements of the RAIC for the fiscal year ending December 31, 2022.

MOTION to accept the audited financial statements for 2022 as presented.

Moved by: _____

Seconded by: _____

11. Appointment of Auditors for 2023

A Chartered Accountant or firm of Chartered Accountants shall be appointed as auditor by those Members present at the Annual Meeting to hold office until the close of the next Annual Meeting provided that if the Members fail to do so, the Board shall forthwith make such appointment. During the 2022 RAIC AGM, the members approved the appointment of Welch LLP as the RAIC auditor for the fiscal year 2022, 2023 and 2024. Welch was founded in 1918 and is now the 14th largest public accounting firm in Canada. Their focus is on the not-for-profit sector and currently serve over 300 not-for-profit clients.



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Motion to approve Welch LLP as auditors for the 2023 fiscal year, in accordance with the three-year proposal approved in 2022.

Moved by: _____

Seconded by: _____

12. Members' Forum – Questions from the Floor

Members are invited to ask questions and provide comments and ideas.

Adjournment.



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**Royal Architectural Institute of Canada
(RAIC)
Minutes
Annual General Meeting 2022**

**Tuesday, June 28, 2022
Videoconference
Zoom**

1. Welcome and Call to Order

President John Brown, FRAIC welcomed the delegates, provided land acknowledgments and brief remarks and called the meeting to order at 12:05 p.m. ET.

2. Adoption of the Agenda

It was **MOVED** by James Farrow, FRAIC and **SECONDED** by Toon Dreessen, FRAIC **THAT** the agenda be adopted as presented.

CARRIED

3. Introduction of Special Guests

President John Brown, FRAIC welcomed Peter Berry, partner at Welch LLP, and Alex Mitrovic, Senior Manager at Welch LLP, RAIC's financial auditors.

4. Remembrance of Members who have Passed

President John Brown, FRAIC asked the attendees to join him in a moment of silence for members of the RAIC who have passed.

5. Recognition of Past Presidents, Fellows and Volunteers

President John Brown, FRAIC acknowledged all RAIC past presidents, chancellors, board members and presidents of provincial regulatory bodies who were present during the meeting.

6. Introduction of RAIC Board of Directors

President John Brown, FRAIC introduced the RAIC Executive Committee and the RAIC Board of Directors.



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President
President Elect
Treasurer
Immediate Past President

John Brown, FRAIC
Jason Robbins, FRAIC
Jonathan Bisson, MIRAC
Michael Cox, PP/FRAIC

Alberta/Northwest Territories
Atlantic
British Columbia / Yukon
CCUSA
Chancellor, College of Fellows
Interns and Intern Architects
Ontario North, East and Nunavut
Ontario Southwest
Manitoba
Saskatchewan

Cynthia Dovell, FRAIC
Paul Frank, PP/FRAIC
Sean Ruthen, FRAIC
David Fortin, MRAIC
Susan Ruptash, FRAIC
Jennifer Kinnunen, MRAIC
Emmanuelle van Rutten, FRAIC
Drew Hauser, FRAIC
Johanna Hurme, FRAIC
Paul Blaser, MRAIC

7. Election of RAIC Board of Directors

President John Brown, FRAIC presented the 2022 RAIC Board of Directors candidates.

Immediate Past President
President
President Elect
Treasurer
Regional Director for British Columbia and Yukon
Regional Director for Ontario North, East and Nunavut

John Brown, FRAIC
Jason Robbins, FRAIC
Jonathan Bisson, MIRAC
Johanna Hurme, FRAIC
Patrick Stewart, FRAIC
Gerrie Doyle, FRAIC

No questions or comments from the membership

President John Brown, FRAIC asked for a motion to elect John Brown, FRAIC to the office of Immediate Past President, of the RAIC Board of Directors.

It was **MOVED** by J. William Birdsell, FRAIC and **SECONDED** by Jennifer Kinnunen, MRAIC **THAT** John Brown, FRAIC be elected to the office of Immediate Past President, of the RAIC Board of Director.

CARRIED



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Institut royal d'architecture du Canada

President John Brown, FRAIC asked for a motion to elect Jason Robbins, FRAIC to the office of President, of the RAIC Board of Directors.

It was **MOVED** by Patrick Stewart, FRAIC and **SECONDED** by Sean Ruthen, FRAIC **THAT** Jason Robbins, FRAIC be elected to the office of President, of the RAIC Board of Directors.
CARRIED

President John Brown, FRAIC asked for a motion to elect Jonathan Bisson, MIRAC to the office of President Elect, of the RAIC Board of Directors.

It was **MOVED** by Barry Sullivan, MRAIC and **SECONDED** by David Fortin, MRAIC **THAT** Jonathan Bisson, MIRAC be elected to the office of President Elect, of the RAIC Board of Directors.
CARRIED

President John Brown, FRAIC asked for a motion to elect Johanna Hurme, FRAIC to the office of Treasurer, of the RAIC Board of Directors.

It was **MOVED** by Sean Ruthen, FRAIC and **SECONDED** by Rudy Friesen, PP/FRAIC **THAT** Johanna Hurme, FRAIC be elected to the office of Treasurer, of the RAIC Board of Directors.
CARRIED

President John Brown, FRAIC asked for a motion to elect Patrick Stewart, FRAIC as Regional Director of British Columbia and Yukon, to the RAIC Board of Directors.

It was **MOVED** by David Covo, FRAIC and **SECONDED** by Emmanuelle van Rutten, FRAIC **THAT** Patrick Stewart, FRAIC be elected as Regional Director of British Columbia and Yukon, to the RAIC Board of Directors.
CARRIED

President John Brown, FRAIC asked for a motion to elect Gerrie Doyle, FRAIC as Regional Director of Ontario North, East and Nunavut, to the RAIC Board of Directors.

It was **MOVED** by Stefan Klassen, MRAIC and **SECONDED** by John Gough, MRAIC **THAT** Gerrie Doyle, FRAIC be elected as Regional Director of Ontario North, East and Nunavut, to the RAIC Board of Directors.
CARRIED



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Institut royal d'architecture du Canada

President John Brown, FRAIC asked for a motion to destroy the ballots from these elections.

It was **MOVED** by Sean Ruthen, FRAIC and **SECONDED** by Vincent Santamaura, MRAIC **THAT** the ballots of the RAIC Board of Directors election be destroyed.

CARRIED

President John Brown, FRAIC acknowledge the hard work and dedication of the RAIC directors who have served to help provide guidance and leadership within their roles to assist the RAIC with fulfilling the mission and vision and values of the organization.

Immediate Past President
Regional Director for British Columbia and Yukon
Regional Director for Ontario North, East and Nunavut

Michael Cox, FRAIC
Sean Ruthen, FRAIC
Emmanuelle van Rutten,
FRAIC

8. Approval of Minutes of Annual General Meeting of 2021

No questions or comments from the membership.

President John Brown, FRAIC asked for a motion to approve the minutes of the last RAIC Annual General Meeting.

It was **MOVED** by Patrick Stewart, FRAIC and **SECONDED** by John Gough, MRAIC **THAT** the minutes of the 2021 RAIC Annual General Meeting be approved as presented.

CARRIED

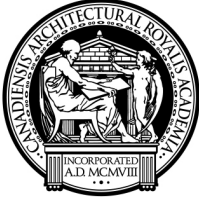
9. President's Annual Report

No questions or comments from the membership.

President John Brown, FRAIC asked for a motion to receive the President's Annual Report.

It was **MOVED** by Patrick Stewart, FRAIC and **SECONDED** by Toon Dreessen, FRAIC **THAT** the President's Annual report be received.

CARRIED



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Institut royal d'architecture du Canada

10. Presentation of Financial Statements for Fiscal Year 2021

Jonathan Bisson, MIRAC, RAIC Treasurer, presented the audited financial statements of the RAIC for the fiscal year ending December 31, 2021. He stated that the RAIC financial net surplus for the fiscal year 2021 totalled \$166,000 to which the main financial drivers were membership growth, expansion of partnerships, sponsorships, conference, events, and professional development.

Graeme Bristol, MRAIC requested further clarification regarding funding allocations to international support.

Mike Brennan, Hon. MRAIC, CEO responded that there was more activity and administration for international support but less international travel due to the COVID-19 pandemic.

President John Brown, FRAIC asked for a motion to accept the audited financial statements for 2021 as presented.

It was **MOVED** by David Fish, FRAIC and **SECONDED** by Ken MacKinnon, MRAIC **THAT** the 2021 Financial Statements be accepted as presented.

CARRIED

11. Appointment of Auditors for 2022

Vincent Santamaura, MRAIC asked why the RAIC appoints auditors for a few years.

President John Brown, FRAIC responded that the RAIC is following best practice and the requirements of the RAIC act is to appoint auditors on a regular basis.

President John Brown, FRAIC asked for a motion to approve Welch LLP as auditors for the 2022, 2023 and 2024 fiscal year.

It was **MOVED** by J. William Birdsell, FRAIC and **SECONDED** by Deirdre Ellis, MRAIC **THAT** Welch L.L.P. be appointed as auditors for the 2022, 2023 and 2024 fiscal year.

CARRIED

12. Members' Forum – Questions from the Floor

Toon Dreessen, FRAIC requested that further advocacy funding be allocated to political engagement, lobbying, policy engagement with the federal government.



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Institut royal d'architecture du Canada

President John Brown, FRAIC stated that the RAIC is already involved in advocacy related to political engagement, lobbying and policy with the federal government.

Mike Brennan, Hon. MRAIC added that there will be a heavier emphasis on political and Federal Government engagement and the RAIC is currently in discussions regarding policy funding opportunities.

John Romanov, MRAIC requested a status update regarding expanding the RAIC membership to additional categories such as Architectural Technologists.

President John Brown, FRAIC responded that an RAIC committee is reviewing this request.

Mike Brennan, Hon. MRAIC added that membership composition was discussed during the RAIC strategic planning session. He added that it is the RAIC's commitment to ensure that all design stakeholders be included in everything that the RAIC does.

Louis Conway, MRAIC asked if the RAIC's Proposed Climate Action Plan is considered advocacy or professional education.

President John Brown, FRAIC stated that it is considered both advocacy and professional education. The RAIC is advocating to the federal government and the role of architects and the built environment and there is a large role for professional education and discussion.

Mike Brennan, Hon. MRAIC added the RAIC Committee on Regenerative Environments (CORE) has been working in supporting the RAIC in creating the climate action plan.

Joel Leon, MRAIC stated that the membership fee continues to be cited as a barrier for many colleagues of their age to join the RAIC. They asked, what is the RAIC doing to actively engage the next generation of architects and how can the RAIC make itself more accessible to those of all incomes and stages in their career.

President John Brown, FRAIC responded that students receive free membership with the RAIC and that after graduation fees are nominally increased each year. He added that it is important for the RAIC to reduce barriers to membership, but there are costs to servicing each member. The RAIC has been working hard to reduce the reliance on membership fees on the overall budget by looking at sponsorship and other revenue opportunities.

Mike Brennan, Hon. MRAIC added that the diversification of the RAIC's portfolio is the critical piece that will allow the RAIC to reduce its fees.

Wayne DeAngelis, PP/FRAIC asked if the RAIC promotes Canadian Architects on the International Stage.



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Royal Architectural Institute of Canada
Institut royal d'architecture du Canada

President John Brown, FRAIC stated that the RAIC has reengaged with international organizations such as the Union of International Architects, FPAA and AIA. The RAIC's voice is being heard and advocating for equity and climate action continues. He added that it is the RAIC's members responsibility to participate in those opportunities.

Swapan Jeet Kaur, MRAIC asked what the RAIC is doing to support the increase in foreign trained architects coming and continuing to work in the architectural profession in Canada.

President John Brown, FRAIC responded that the RAIC is advocating on this item.

Nnenna Anozie, MRAIC requested an update on the status of assisting Registered Intern Architects to get jobs / placements?

Mike Brennan, Hon. MRAIC responded that the RAIC has released a free job board and the RAIC will be hosting the RAIC National Interns Forum. He added that the RAIC is requesting further support from the regulators to identify intern and intern architects.

Kathryn Ebel, MRAIC asked if the RAIC is promoting the idea of a national competition for a new residence for the prime minister of Canada?

Mike Brennan, Hon. MRAIC responded that the RAIC has been in discussions with Public Services and Procurement Canada (PSPC) and waiting for them to come back to the RAIC with timelines.

Wayne Guy, FRAIC asked if the RAIC Strategic Plan factored in the recent creation of ROAC?

President John Brown, FRAIC responded that the ROAC organization was created post RAIC strategic plan. He added that the RAIC strategic plan is focused on the RAIC's mission, vision and values.

Mike Brennan, Hon. MRAIC stated that the RAIC always takes into consideration regulation. He clarified that the ROAC is now a registered organization that was created to facilitate collaboration between the regulators. He clarified the role of the RAIC and ROAC.

Wayne DeAngelis, PP/FRAIC asked if the RAIC would ever consider continuing the courses shared with Europe (2010) regarding sustainability in Italy and Austria.

Mike Brennan, Hon. MRAIC stated that the RAIC is looking at shared opportunities with international organizations and associations.

Swapan Jeet Kaur, MRAIC asked if the RAIC has any say in accredited programs to study architecture in Canada.

President John Brown, FRAIC confirmed that the RAIC does not have a say in accredited programs to study architecture in Canada outside of the RAIC Syllabus program.



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Institut royal d'architecture du Canada

President John Brown, FRAIC thanked all the members for their questions.

13. Presidential Transition

President John Brown, FRAIC thanked Michael Cox, PP/FRAIC for his time on the RAIC Board of Directors and invited him to say a few words.

Michael Cox, PP/FRAIC provided departing remarks.

Mike Brennan, Hon. MRAIC thanked John Brown, FRAIC for his term as President of the RAIC.

John Brown, FRAIC provided remarks and introduced Jason Robbins, FRAIC.

Jason Robbins, FRAIC provided remarks.

14. Adjournment

As there was no further business, President John Brown, FRAIC thanked all that attended and their support and adjourned the meeting.

The Warming Huts, Winnipeg, Manitoba, by **Sputnik Architecture Inc.**,
2022 RAIC International Prize Recipient



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2022 ANNUAL REPORT



Royal Architectural Institute of Canada

PUTTING THE **BUILT ENVIRONMENT FIRST**

The RAIC is the only national voice for excellence in the built environment in Canada focused on providing Canada's architectural community with the tools, resources, and education to elevate their practice.

Our vision is a strong architectural community that is valued and empowered to create change.

Our mission is to create a better world for all by empowering Canada's architectural community.

Our commitment is to showcase how design enhances quality of life, while advocating for important issues of society through responsible architecture.



Royal Architectural Institute of Canada

TABLE OF CONTENTS

President’s Message	4
CEO’s Message	5
Board of Directors and Staff	6
Honours & Awards	7
Conference and Collaborations	12
Digital Communications	13
Chapters and Networks	14
Committees, Task Forces and Working Groups	15
Advocacy and Engagement	16
Continuing Education	17
Membership	18
Practice	19
Treasurer’s Report	20
Financial Report	21



PRESIDENT'S MESSAGE



Over the past year, we saw measurable growth within the Institute and across the profession. We advocated on your behalf to federal and provincial government and worked hard to ensure contract fairness and consistency within some competitions. A community of architects who are able to charge appropriate fees, and engage in regular research and development, will push the needle forward in building a better, and safer, environment for Canadians.

Adhering to the values in our strategic plan, the RAIC strives to focus on integrity, climate action, reconciliation, social justice, and innovation. Clearly defining our role within our strategic relationships has strengthened the role of the RAIC for the benefit of the profession.

The foundation I am trying to lay for my term as President, is to excite the public about architecture and provide our membership with the tools to do the same. The more we work together to include the public in our work, the more they will value our services to the betterment of the community and allow you to focus on design, mentorship, and **creating a better world for all.**

As reflected in our financial performance from 2022, we are also proud to celebrate a year of growth in revenue thanks to a well attended virtual conference, and an increase in membership, partnership, sponsorship, and professional development.

The RAIC's annual conference consistently brings together the amazing minds of seasoned and aspiring professionals to discuss the challenges and opportunities facing the profession and our built environment. There is no "unified theory" of architecture. The diversity of approach and breadth of opinion is something to celebrate. And then, Congress in the Fall allows us to focus our talents to solve the major challenges facing our world.

The RAIC is a broad spectrum of professionals and students that have made a commitment to the design community beyond the minimum. Your devotion to pursuing excellence — through intentional design and care for our community is inspiring. Your individual success makes all of us successful. Let us know what else we can do to help.

As my first year as President concludes, I would like to recognize the hard work of our staff, CEO and volunteers. Together, we are working towards ensuring that the architectural community will have the opportunity to build a better world for all.

A handwritten signature in black ink that reads "J Robbins". The signature is fluid and cursive, with a long horizontal line extending from the end of the name.

Jason Robbins, FRAIC, President

CEO'S MESSAGE

*Proud of our Achievements
Confident in our Future*



We are on a journey of transformation. As the economy continues to change post-pandemic, we've had to change with it. Our profession has seen its share of ups and downs but if this past year was about anything, it was about being resilient together and building a stronger professional presence for the industry.

The RAIC, led by a robust Board of Directors and a dedicated staff, put in a year of hard work and implementation to ensure many of the goals in our strategic plan were realized. Here's a look at some of our greatest successes:

In May, the Conference returned for another virtual gathering bringing together professionals at every stage of their career to learn, explore, and discuss the challenges and opportunities facing their practice. We're pleased to report we achieved **110%** of target registration revenue, **88%** of sponsorship revenue and **103.75%** of our targeted budget. In all, **500** registrants participated in the month-long program, and it was met with enormous success.

In June, we hosted the first Indigenous Architecture Day (June 20). The Indigenous Task Force (ITF) held a session on 'Emerging Indigenous Voices', featuring four Indigenous architecture graduates/interns, and the Truth and Reconciliation Task Force (TRTF) hosted an information session about the new UIA Indigenous People's Work Programme.

Both the TRTF and ITF continue to meet monthly to discuss and advise on the RAIC reconciliation action plan and representation and support of Indigenous architects as a key priority outlined in our strategic plan.

We also made inroads advocating for equality and presented several webinars over the course of the year. The RAIC Promoting Equity and Justice Advisory Committee (PEJ-AC), in partnership with the Society of South Asian Architects (SOSA), presented one on the lived experiences of those who have immigrated to Canada and the struggles they face entering the profession as well as one during Advocacy and Engagement Day (June 2022) on "Making the Invisible Visible in Architecture" with former AIA President William Bates.

The Climate Action Engagement (CAP) steering committee and Committee on Regenerative Environments (CORE) continued to work hard to further our green initiatives. In September, CORE held a symposium on Thriving Forests and Regenerative Built Environments as well as coordinated two open-access events with CAP during the conference.

We also saw our architectural design competition for the redevelopment of Block 2 conclude. It was with pride we awarded Zeidler Architecture Inc. (Toronto, Canada) in association with David Chipperfield Architects (London, United Kingdom) as the winning team. We look forward to seeing the redevelopment come to fruition over the coming years.

We were also pleased to see our membership continue to thrive as we recruited and maintained a total of **5,073** members in all categories and welcomed **290** new members including **80** registered/licensed architects and **83** intern/intern architects.

And thanks to the efforts of our continuing education team, we were able to offer **70** new sessions in 2022 that consisted of live sessions, on-demand webinars, and online events. In addition to our regular programming, we also offered bundled opportunities to our members which included the National Building Code Part 3 and Part 9 webinars, The Fundamentals of Marketing and Existing Conditions Modelling Fundamentals.

As great as last year was, this year is shaping up to be even better. I would like to thank the staff, membership, and Board of Directors for their continued support in promoting excellence in Canada's built environment. It's with optimism that we look ahead in preparation for the development of the next strategic plan in 2023-24.

A handwritten signature in black ink, appearing to read 'Mike Brennan', written over a light grey circular watermark of the RAIC crest.

Mike Brennan, Hon. MRAIC
Chief Executive Officer

BOARD OF DIRECTORS AND STAFF

Board of Directors

EXECUTIVE COMMITTEE

President

Jason Robbins, MRAIC

President-Elect

Jonathan Bisson, MIRAC

Treasurer/Regional Director Manitoba

Johanna Hurme, FRAIC

Immediate Past President

John Brown, FRAIC

REGIONAL DIRECTORS

British Columbia/Yukon

Patrick Stewart, FRAIC

Alberta/Northwest Territories

Cynthia Dovell, FRAIC

Saskatchewan

Paul Blaser, MRAIC

Ontario Southwest

Drew Hauser, FRAIC

Ontario North, East And Nunavut

Gerrie Doyle, FRAIC

Quebec

Deirdre Elis, MRAIC

Atlantic

Paul Frank, PP/FRAIC

Director Representing Interns and Intern Architects

Jennifer Kinnunen, MRAIC

Chancellor of College of Fellows

Susan Ruptash, FRAIC

Director Representing Canadian Council of University Schools of Architecture (CCUSA)

David Fortin, MRAIC

Staff

EXECUTIVE OFFICE

Chief Executive Officer

Mike Brennan

Executive Coordinator

Danielle Catley

FINANCE

Chief Financial Officer

Vicky Wang

Finance Coordinator

Deepthi Padekallu Ganapathi

IMPLEMENTATION, ADVOCACY AND ENGAGEMENT

Chief Implementation Officer

Giovanna Boniface

Senior Manager of Business Development and Events

Katie Russell

Event Coordinator

Patricia O'Donnell

Program Coordinator

Melonie Scott

PRACTICE

Vice President of Practice

Gregory MacNeil

Practice Coordinator

Camille Rivard

MEMBERSHIP AND ENGAGEMENT

Vice President of Member Engagement

Chantal Charbonneau

Honours & Awards Manager

Amanda Shore

Membership Manager

Sarah Holtman

Membership Administrator

Alexander Wesang

OPERATIONS, COMMUNICATIONS AND CONTINUING EDUCATION

Vice President of Operations

Diane Wessman

Marketing and Communications Manager

Melonie Fullick

Education Manager

Pamela Burke

Marketing and Communications Assistant

Noorulabdeen Ahmad

Education Administrator

Caleigh Nordan

RAIC SYLLABUS

Director of Syllabus

Ivan Martinović

Education Administrator (Syllabus)

Portia Ymer Sobel

HONOURS AND AWARDS

The Awards Advisory Committee is responsible for overseeing the development, implementation, and review of the terms of reference for the Institute's awards program, ensures Institute awards reflect the strategic direction of RAIC and provide recommendations to the Board of Directors for the ongoing development of Institute awards and award principles and procedures.

We would like to thank the [current committee members](#) for their ongoing contributions and hard work and recognize the efforts of the 2022 outgoing members: Jean-Pierre Chupin, MIRAC and Edward Hercun, FIRAC.

2022 AWARD RECIPIENTS



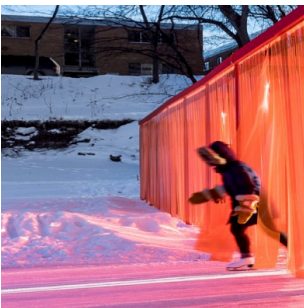
The **Royal Architectural Institute of Canada's Gold Medal** is the highest honour that the Institute can bestow in recognition of a significant and lasting contribution to Canadian architecture. The honour recognizes a significant body of work deemed to have lasting influence as demonstrated through excellence in design; excellence in research; and/or excellence in education.

2022 RECIPIENT – [Jerome Markson](#)



The **Emerging Architectural Practice Award** recognizes an emerging Canadian architectural practice that shows exceptional promise for contributing significantly to the future of Canadian architecture. The award recognizes the early career achievements of the practice, considering six core areas: quality of architecture, quality of professional services, innovations in practice, contributions to the profession, exemplary approaches to sustainability, and the support and advancement of social justice.

2022 RECIPIENT – [Modern Office of Design + Architecture \(MODA\)](#)



The **RAIC International Prize** is awarded every two years to an architect, team of architects, or architect-led collaboration, based anywhere in the world, in recognition of a single work of architecture that is judged to be transformative within its societal context and expressive of the humanistic values of justice, respect, equality and inclusiveness.

2022 RECIPIENT – [Warming Huts of Winnipeg, Manitoba](#)

RAIC International Prize Sponsor

The RAIC would like to thank Carpenter's Union Local 27 for their support.



HONOURS AND AWARDS

The **Governor General's Medals in Architecture** recognizes outstanding achievement in recently built projects by Canadian architects. This program, organized by the RAIC in partnership with the Canada Council of the Arts, contributes to the development of the discipline and practice of architecture, and increases public awareness of architecture as a vital cultural force in Canadian society.

[View](#) the 2022 medal recipients.



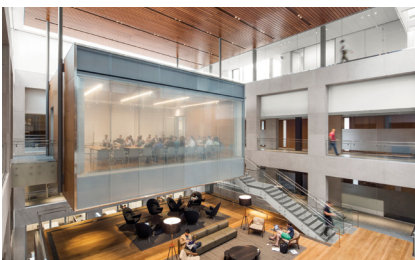
60_80 ATLANTIC AVENUE
BDP Quadrangle



FOREST PAVILION
Public City Architecture Inc.



INDIAN RESIDENTIAL SCHOOL HISTORY AND DIALOGUE CENTRE
Formline Architecture



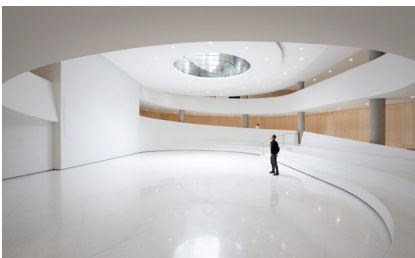
JULIS ROMO RABINOWITZ BUILDING & LOUIS A. SIMPSON INTERNATIONAL BUILDING
KPMB Architects



LES ROCHERS
la Shed Architecture



POINT WILLIAM COTTAGE
Shim-Sutcliffe Architects



RECEPTION PAVILION OF THE QUEBEC NATIONAL ASSEMBLY
Provencher_Roy
GLCRM Architectes



CHERRY STREET STORMWATER FACILITY
gh3*
R.V. Anderson Associates Limited



THE BREARLEY SCHOOL
KPMB Architects



THE IDEA EXCHANGE OLD POST OFFICE
RDH Architects (RDHA)



TOM PATTERSON THEATRE
Hariri Pontarini Architects



VILLAGE AT THE END OF THE WORLD
MacKay-Lyons Sweetapple Architects Ltd

HONOURS AND AWARDS

President's Medal and Honorary Membership

The **RAIC President's Medal** is awarded to a person who was, or is, the president, or equivalent, of an architectural organization, and who has nurtured a beneficial relationship between his/her organization and the RAIC.

- **Daniel S. Hart**, FAIA, President, The American Institute of Architects
- **José Luis Cortés**, Hon. FRAIC, International Union of Architects
- **Simon Allford**, President, The Royal Institute of British Architects
- **Tony Giannone**, FRAIA, President, The Australian Institute of Architects

Student Medals and RAIC Honour Roll

The **Student Medal** is awarded annually to a student graduating from a professional degree program in each accredited University School of Architecture in Canada who, in the judgment of the faculty of the respective School, has achieved the highest level of academic excellence and/or has completed the outstanding final design project/thesis for that academic year.

[View](#) the recipients for 2022.

The **RAIC Honour Roll** recognizes those students of an accredited professional degree program of Architecture in Canada who have achieved high academic standing in the top 10% of their graduating class. For each School of Architecture, a maximum of four students from the top 10 per cent of the graduating class, shall receive honour roll certificates from the RAIC. In addition, the top student shall also receive the Student Medal.

[View](#) the recipients for 2022.

COLLEGE OF FELLOWS

A Fellow is a member of the Institute who has achieved professional eminence or has rendered distinctive service to the profession or the community at large. The College of Fellows of the Royal Architectural Institute of Canada is composed of those members who have been approved by the Board of Directors of the RAIC and advanced to Fellowship by the College of Fellows in accordance with these [Rules and Regulations](#). The Fellows and Honorary Fellows shall be known collectively as the College of Fellows.

[These individuals](#) were named as **Fellows for 2022**.



2022 Honorary Fellows

An Honorary Fellow of the RAIC College is an Honorary Member of the RAIC who has achieved international professional eminence or has rendered distinctive service to the profession or to the community at large, nationally or internationally. Architects registered in Canada are not eligible for nomination. Nomination and advancement to Honorary Fellowship is administered by the RAIC College. Honorary Fellowship is bestowed for life and is one of the highest honours the RAIC can confer upon a non-Member. **Wanda Dalla Costa** was named Honorary Fellow in 2022.

National Committee and Regional Committee Chairs

The Chancellor and the National Committee of the College of Fellows administer the affairs of the College of Fellows. The National Committee consists of the Chancellor, the Dean, the Registrar, who are elected by Fellows as well as two immediate past presidents of the Royal Architectural Institute of Canada who have completed their term on the RAIC's Board of Directors. Each of the past-Presidents serve a two-year term.

- **Chancellor:** Susan Ruptash, FRAIC
- **Registrar:** Claudio Brun del Re, FRAIC, Incoming Liza Makek, FRAIC (as of October 2022)
- **Past-Presidents:** Samuel Oboh, PP/FRAIC, Wayne DeAngelis, PP/FRAIC, Incoming Michael Cox, PP/FRAIC (as of July 1, 2022)

The **Regional Advisory Committees** of the College of Fellows provide regional feedback, play a major role in the nomination of new Fellows and organize local events. The Chair is appointed by the Chancellor, in consultation with the National Committee and the outgoing Chair of [each regional committee](#).

Chancellors Report



I was honoured to be chosen as the first female Chancellor in the history of the College, and I have been privileged to serve as your Chancellor for the past three years. And now I am thrilled to welcome Gerrie Doyle as our new Chancellor. I have worked with Gerrie on multiple Boards and Committees, and I look forward to the fresh perspectives and energy she brings to the role.

I particularly enjoyed the meetings of the National Committee as we discussed issues of importance to the College, the RAIC and the profession, and I am indebted to the wise counsel and friendship.

In 2022, we welcomed 29 new Fellows, including 11 who identify as female, from across the country and one Honorary Fellow. In 2022, we regrettably cancelled our in-person events again, including Convocation.

In 2023 we welcome 26 new Fellows including nine who identify as female, and four new Honorary Members. I am thrilled that we will be returning to an in-person Convocation in Calgary in May 2023 to celebrate these amazing achievements. We now have a total of 815 Fellows – 80% male, 19% female, 1% other.

As Chancellress, I was able to meet many wonderful colleagues from across the country through my various roles, and I am inspired by the knowledge and collegiality that I encountered.

Celebrating architecture that is socially and culturally transformative, the RAIC International Prize was awarded again in 2022. I offer congratulations to the winning project - The Warming Huts, Winnipeg, Manitoba by Sputnik Architecture Inc, as well as the three winners of the RAIC International Prize Scholarships - Lewis Canning, Dalhousie University; Fabio Lima, Université de Montréal and Jesse Martyn, University of British Columbia.

I am very proud of the comprehensive review and report on the RAIC Awards Program undertaken by the Awards Advisory Committee, supported by excellent discussion from an incredible committee. The discussions continue to ensure that our Awards Program remains strong.

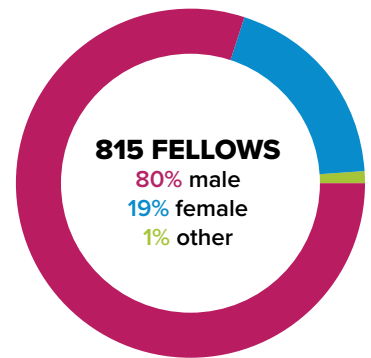
As a Trustee of the RAIC Foundation, I was inspired to see new Trustees bringing a wonderful level of diversity to the organization. The important work of the Foundation continues in managing a portfolio of awards, scholarships and endowments designed to promote public discussion of architectural ideas affecting society.

I hope that I have inched forward the discussions about equity, diversity and inclusion throughout the College, and I acknowledge that we have more work to do. I am hopeful that the highlighting of this issue in the RAIC's Strategic Plan, as well as the continued discussions around the titles, will help to keep a spotlight on this critical issue.

I wish to thank the Regional Committee Chairs for all the hard work they do across the country; the Officers of the College for their amazing support and counsel these past three years and the invaluable support of RAIC Staff - Amanda Shore, Honours and Awards Manager; Chantal Charbonneau, Vice President of Member Engagement and Mike Brennan, Chief Executive Officer. I also thank Claudio Brun del Re, our past Registrar/Registraire and Wayne DeAngelis, Past President/Ancien président, whose terms ended during my tenure.

Thank you,

Susan Ruptash, Architect, FRAIC
RAIC College Chancellress



CONFERENCE & COLLABORATIONS

In May 2022, the **RAIC Virtual Conference on Architecture** returned for a virtual gathering. The event brought together professionals at every stage of their career to learn, explore, and discuss the challenges and opportunities facing their practice.

The virtual program offered educational sessions and special events in a flexible format with participants learning from industry-leading experts through educational sessions and special events on a diverse range of topics. To increase accessibility, most of the conference education sessions were converted to on-demand status—a feature which will carry over for the 2023 Conference. In all, 500 registrants participated in the month-long event.



Conference 2022 also included collaborations with partner organizations:

- The RAIC and the Canadian Centre for Architecture (CCA) came together for the 2nd year to present a special event that built upon CCA's student design charrette "**After Macdonald**", a discussion about the role of architects in monumentalizing history today.
- The RAIC also partnered once again with the **Canadian Council of University Schools of Architecture** to host the Academic Summit on Architecture and the **Canadian Architecture Student's Association**, the latter in a sponsorship matching program that provided access to over two dozen free all access and day passes distributed across all accredited schools and the RAIC Syllabus program.

RAIC | CCUSA 2022
VIRTUAL ACADEMIC
SUMMIT
ON ARCHITECTURE

SOMMET
ACADÉMIQUE VIRTUEL
SUR L'ARCHITECTURE

IRAC | CCEUA 2022

JUNE 15 JUIN 2022

- New for 2022, the RAIC hosted an **Advocacy and Engagement Showcase** featuring sessions hosted by the Promoting Equity and Justice Advisory Committee, Practice Support Committee, Fees and Procurement Working Group and Long-Term Care Working Group.
- The Indigenous Task Force hosted an **Indigenous Architecture Day** featuring *Emerging Indigenous Voices in Architecture* while the **Committee on Regenerative Environments** planned an opening and closing event with a spotlight on climate action.

DIGITAL COMMUNICATIONS

Social Media

As we reflect on the past year, we are proud to report that our social media presence continues to thrive. Engagement across all platforms increased significantly, with LinkedIn having the highest following. Total followers across all channels rose by **18%** to 22,665 compared to 19,209 in the previous period. The organization connected with members and the wider architectural community through various campaigns and initiatives, with a focus on informing about important advocacy issues and showcasing excellence.



RAIC Connects

Entering its second year of use, RAIC Connects continues to offer a platform connecting members and fostering meaningful conversations within the profession. Access to the platform is free and included with all membership categories. In 2022, conversations covered a breadth of topics including a 10-part series on Fees and Procurement and Architectural Street Façade as Canvas for Mural Painting, among other things.

In addition to the RAIC member community, the platform contains over 20 other communities including topic-specific ones for Emerging Practitioners and Climate Action, communities for RAIC committees, task forces, working groups, chapters, networks and the College of Fellows, among others.

Website

The RAIC website continues to be a vital resource for architects across Canada. The sections of our site that offer extensive practice resources and continuing education are the most frequently accessed. Our commitment to providing practical, up-to-date resources and educational opportunities is reflected in the traffic to these pages.

In 2022, a plan was developed to migrate from Drupal to WordPress, which included researching, collecting data, and determining the state of the current website. User, content, and other site data were analyzed to ensure a smooth transition. In 2023, the design and development of the new WordPress site is expected to take place with hopes for a successful launch.

CHAPTERS AND NETWORKS

In September 2022, we saw continued growth in the *Chapter Network Model* with the launch of the Vancouver Island South Network, as a part of the British Columbia Chapter. The model serves to strengthen the Institute and best serve the advocacy, educational, and networking needs of our membership—as well as enable the organization to fulfill its mission and vision.

All RAIC Chapters share information through a monthly newsletter that includes RAIC and affiliated news specific to the Chapter, and each Chapter has continued regular network meetings in a virtual setting throughout the pandemic. In addition, Chapters engaged in the following activities:

RAIC BC

Metro Vancouver, Mid-Island, and Vancouver Island South

Vancouver Island South presented five events:

- New network kick-off reception
- Outlaw Infill – education session
- Waiting for the Big One- Part 1 – education session
- Waiting for the Big One- Part 2 – education session
- Holiday social

RAIC AB

Calgary and Edmonton

- Preliminary meetings with Edmonton Public Library staff to plan Architecture for Young Readers project.
- Establishment of local Calgary stakeholder network for the 2023 Conference on Architecture

RAIC NS

Halifax and South Shore

- Establishment of the open access, South Shore Network lecture series in partnership with the Lunenburg School of the Arts.
- Launch of the **RAIC Architecture for Young Readers** book collection at the Halifax Public Libraries Central Library. Collection. This initiative was the result of member sponsorship and matching contributions from the RAIC. The collection includes over 100 books that feature stories about architecture for children and youth.



Photo credit: Halifax Public Libraries, Andy Conrad

COMMITTEES, TASK FORCES AND WORKING GROUPS

The RAIC is grateful to all volunteers for their participation, support and valuable contributions that support the work of the organization. These groups meet at least six times per year, with much work in between. The combined efforts of staff and volunteers make the RAIC stronger. **Thank you!**

COMMITTEE ON REGENERATIVE ENVIRONMENTS

The Committee on Regenerative Environments (CORE), chaired by Mona Lemoine, AIBC, MRAIC, LEED AP BD+C, RELi AP supports the profession's collective capacity, collaborative agency and ability to respond to complex, systemic challenges, in a way that is inclusive, inspiring and equitably enabling; so that we can collectively help create a world that nurtures quality of life and empowers people and place to thrive. 2022 highlights include:

- Establishing an RAIC member position on the Zero-Net Carbon Committee (ZNCC).
- Partnering with CSA consultant to host a CSA Group Roundtable on Circular Environments.
- Establishing the Climate Action Engagement and Enablement Plan Steering Committee and three working groups (Practice, Advocacy, Education).
- Development of a Thriving Forests Symposium, in partnership with Pilot Projects.
- Developing two open access events for the 2022 Conference on Architecture:
 - ➔ Opening event – *Inspiring Commitment and Engagement to Climate Action*
 - ➔ Closing event – *Towards a Climate Action Plan* a half-day event with three moderated panel discussions: 1) Practice – Inter-professional; 2) Advocacy – Governmental; and 3) Education – The Future of Architectural Education

INDIGENOUS TASK FORCE

The Indigenous Task Force (ITF) of the RAIC, chaired by Dr. luugigyoo stewart (Nisga'a), MRAIC, seeks ways to foster and promote Indigenous design in Canada. Its mission is to advocate on behalf of First Nations, Métis, and Inuit communities across this land. 2022 achievements include:

- Release of the [highlights report](#) for the second RAIC International Indigenous Architecture and Design Symposium, held in conjunction with the RAIC Conference on Architecture in June 2021.
- Release of the 2nd edition of the RAIC Indigenous Member Directory.
- Hosting *Indigenous Architecture Day – Emerging Voices in Architecture* as part of the (virtual) 2022 Conference on Architecture.

RAIC TRUTH AND RECONCILIATION TASK FORCE

The RAIC Truth and Reconciliation Task Force, co-chaired by Dr. luugigyoo stewart (Nisga'a), and Alfred Waugh, MRAIC, facilitates sustainable actions that will foster reconciliation within the profession, in particular making recommendations for concrete actions for the RAIC to implement over the next five years. 2022 achievements include:

- Extension of collaboration with our partner NVision to deliver ongoing Indigenous cultural awareness education, "The Path: Your Journey Through Indigenous Canada".
- Formal ratification by the UIA of the RAIC-sponsored proposal to establish an Indigenous Peoples Work Programme (IPWP).
- RAIC commitment of resources as Secretariat for the IPWP.
- Appointment of Dr. luugigyoo stewart (Nisga'a) as co-director of the IPWP, in collaboration with the New Zealand Institute of Architects (co-director Elisapeta Heta).
- Commemoration of the 2022 National Day for Truth and Reconciliation with a week-long series of events from September 26-29.

PROMOTING EQUITY AND JUSTICE ADVISORY COMMITTEE

The RAIC Promoting Equity and Justice Advisory Committee, co-chaired by Kourosh Mahvash and Maia Low, supports the development and implementation of the sustainable actions towards equity, justice, inclusion, accessibility and diversity. 2022 achievements include:

- Release of two open access resources - [Glossary of Terms](#) and [Resource Guide](#).
- Hosting an event with past AIA president William Bates, FAIA, NOMA, featured at the RAIC Conference on Architecture.
- Collaboration with the South Asian Society of Architects (SOSA) to host a virtual roundtable.
- Presented a webinar on Recognizing and Respecting LGBTQ+ Identities: Professionalism and Allyship Webinar.
- Support for the RAIC to:
 - ➔ Join the Government of Canada 50-30 Diversity Challenge.
 - ➔ Join the Canadian Centre for Diversity and Inclusion as an employer partner.

ADVOCACY AND ENGAGEMENT

Ways we Worked for You in 2022

- Advocacy and Engagement Showcase at the 2022 RAIC Conference on Architecture:
 1. **Fees and Procurement Working Group** presented a session exploring the creation of a practical RAIC work plan to address how fee-cutting is jeopardising the continued health and feasibility of architectural practice.
 2. **Practice Support Committee** presented a session with an overview and demonstration of the RAIC Digital Contracts Platform.
 3. **Long-Term Care Design Working Group** presented Architectural Design as a Determinant of Health, with Dr. Diana Anderson.
 4. **Promoting Equity and Justice Advisory Committee** hosted a session featuring a presentation and discussion on social justice with former AIA President William (Bill) J. Bates, FAIA, NOMA.
- In collaboration with **Indigenous Task Force members**, the RAIC engaged in consultation related to the planning and development of the Residential Schools National Monument.
- The RAIC supported submissions to the competition for the **LGBTQ2+ National Monument**, and attended the announcement of the winning team.
- The **Universal Design Network of Canada (UDNC) Board** unanimously welcomed an RAIC representative to their board of directors - Aziz Bootwala (FRAIC).
- In recognition of Pride Month, the **RAIC hosted a free webinar recognizing and respecting LGBTQ+ identities: Professionalism and Allyship**. This practice resource on professionalism and allyship for LGBTQ+ identities discussed the relevance and importance of embracing gender and sexual diversity in the workplace and beyond.
- The RAIC participated in a **Construction Security Improvements Working Group** led by the Department of Public Services and Procurement Canada. A pan-Canadian group working together to develop a common understanding of the current issues at hand as it relates to security being applied too often and the length of time it takes to process. This work will extend into 2023.
- The RAIC continues to be an active participant in the **Canadian Urban Institute's Main Street Action Network**, meeting monthly with stakeholders from across the country. This collective of community leaders, academics, and activists work together to promote local solutions to the challenges facing Canadian cities and municipalities.
- The RAIC sent a letter to Ontario Premier Doug Ford as well as several other key stakeholders in response to **Bill 23, More Homes Built Faster Act**, which received Royal Assent in November 2022. We outlined several concerns, proposed solutions, and requested that the government demonstrate leadership and pause the implementation of Bill 23, instead focusing on a collaborative approach to produce the best possible outcomes for the people of Ontario.

Collaborations

- The RAIC and the **Society of South Asian Architects (SOSA)** presented Spotlight South Asia, a roundtable discussion sharing professional journeys and challenges they faced along the way, while providing insights to young professionals and new immigrants.
- The RAIC collaborated with **Ryerson University** (now Toronto Metropolitan University) for a pilot project to support portfolio development for a group of Canadian architecture students. The project was delivered in partnership with the Business + Higher Education Roundtable, and with support from the Government of Canada and RBC Future Launch.
- The RAIC collaborated with the **Canadian Institute of Planners** and sent a letter to the Minister of Foreign Affairs calling for Sustainable Urbanization across the Commonwealth.
- The RAIC and **Pilot Projects** presented Thriving Forests and Regenerative Built Environment Symposium.
- The RAIC and **Building Equality in Architecture Atlantic (BEAA)** presented "Perspectives from Atlantic Canada: Climate Action and Inclusivity in the Built Environment".
- The RAIC and the **Rick Hansen Foundation** are working together for discounted access to the Rick Hansen Foundation Accessibility Certification (RHFA) Training.
- The RAIC acted as a sponsor to the **Canadian Architecture Students Association (CASA)** – promoting the annual Student Work Showcase., sponsorship to The RAIC participated in the Conference and development of portfolio development resources.

CONTINUING EDUCATION

- The RAIC continuing education program continued to develop innovative virtual courses, webinars, and workshops throughout 2022.
- A new course called **'Right Builder; Right Price'** was launched virtually with the same live session set up as the previous virtual courses that were part of the 'For Architects' series but has also been modified so that it can be offered on demand.
- The popular **'National Building Code of Canada'** course was offered on demand again this year, which not only increased accessibility to the course, but allowed participants to work from home at their own pace, and take their time when needed to work through the materials. To complement the virtual iteration of the course, live Q&A sessions with our Subject Matter Expert, Amal Tamim of Jenson Hughes Consulting Canada Ltd were made available to not only the participants in the courses but to anyone who wished to attend. These were branded as an **"Ask an Expert"** Q&A session and were available periodically throughout the year.
- As part of the ongoing efforts to prepare students and interns for life as an architect, the RAIC held a webinar and workshop program on the topic of **portfolios in partnership with subject matter expert, Vincent Hui of Toronto Metropolitan University, and Business + Higher Education Roundtable and RBC Future Launch**. The webinar explained to students the intricacies of a good portfolio while the workshops brought both seasoned architects together with students for one-on-one portfolio review sessions.
- The formerly known **'Corporate Affiliates'** webinar series was renamed to **'Industry Insiders'** and featured 10 new webinars from our industry partners on a range of topics that enhance the knowledge of architecture and the built environment. These sessions continue to be free for members and are often well attended.
- A new series of webinars launched in collaboration with the Honors and Awards program called the **'Showcase Series'**. This series aims to shed light on the amazing projects and practices receiving recognition today, and on the people, and their motivations and ideas behind them. Each webinar highlights a project or firm and provides a look inside that is accessible to both the architectural community and the public at large. The inaugural series ran in the fall of 2022 and was one of the most well attended series of the year.
- Finally, the **Continuing Education Advisory Committee** continues to put in the work and is currently evaluating continuing education offerings with the goal of bringing the best quality webinars and courses to the forefront. This committee continues to help to guide the development and delivery of continuing education programming that is relevant, accessible, and most beneficial to Canadian architects. The committee is chaired by the RAIC's Education Manager and composed of RAIC staff and volunteers from across Canada.

80+ NEW HOURS OF CONTINUING EDUCATION ADDED IN 2022

220+ WEBINARS AND COURSES ON OFFER IN 2022

OVER 3,420 HOURS OF CONTINUING EDUCATION TAKEN ONLINE IN 2022

TOP 5 COURSES/WEBINARS

NBCC Part 3 and Part 9
The Path: Your Journey Through Indigenous Canada
Fundamentals of Marketing
Introduction to Successful Accessible Design
Navigating Contracts

HIGHEST TOTAL REGISTRATIONS IN A COURSE (1,000+ people)

Introduction to the Standards and Guidelines for the Conservation of Historic Places in Canada

MEMBERSHIP

As of December 31, 2022, the RAIC recruited and maintained a total of **5,142 members** in all categories. The renewal retention rate was **91%** – retention rate typically exceeds 90 percent. The RAIC **welcomed 331 new members**, including 82 Registered/Licensed Architects and 87 Intern/Intern Architects.

In 2022, the RAIC added several new member benefits, further broadening the types of offers available and increasing the overall value of membership:

- A new member badge and signature banner was shared with members in February. These digital assets can be shared on social and networking sites, through email, or a personal website. It signifies pride in being a member of the RAIC and supporting its strategic direction.
- The annual resource guide was released in September 2022 and was distributed across the country as a pivotal resource for finding directory information of RAIC members and sharing key information about the RAIC and its activities.
- A change to the GoodLife Fitness program where members now save 25% on all membership types. Members can reach out to membership@raic.org to receive a unique member ID to register.
- Local Hospitality announced new entertainment discounts for RAIC members - an addition of U.S. entertainment deals to the longstanding Member Travel Discount Program.



Membership Survey

The RAIC distributed the annual membership survey in October 2022 to receive feedback from members on how the RAIC performed in 2022 and what we can do better in 2023.

After conducting a thorough review of the feedback received, the RAIC is diligently working to implement activities aimed at addressing concerns raised and improving our programs accordingly.



PRACTICE

NEW!



After almost a year of development, the **RAIC Digital Contracts platform** was launched in September 2022. The transition to an online portal brings the RAIC contract documents in line with expressed needs and new technologies. In addition, **Document Six and Document Nine** were updated to 2022 versions in both official languages.

With the transition to a digital platform, manual download of paper documents and use of adhesive seals have been completely phased out. The digital platform was designed to streamline the preparation and execution of the RAIC contract documents and offer architects a modern and simple contract document management system that reduces risk and delays.

This new platform also has the functionality to issue supplemental agreements and offer architects and clients the ability to use digital signature(s) to expedite the commencement of design for the benefit of all. The platform includes the following robust documents in both official languages:

1. Document Six – 2022 Canadian Standard Form of Contract for Architect's Services
2. Document Six – 2022 Supplementary Agreement
3. Document Nine – 2022 Canadian Standard Form of Contract Between Architect and Consultant
4. Document Nine – 2022 Supplementary Agreement

To support the transition to the online platform, the RAIC also released a series of **introductory webinars** with a platform developer who provided an overview of the system. The RAIC looks forward to adding additional contracts to the platform in 2023/2024.

We are grateful for the incredible support of the **Practice Support Committee (PSC)** whose contributions were critical to the recent updates to Document Six and Document Nine.

Two working groups, the **Fees and Procurement Working Group** and the **Long-Term Care Design Working Group** continue to meet regularly with a strong commitment to the profession and RAIC, focusing on issues that matter within each group's mandate.

- **Practice Support Committee Chair: John Peterson**
- **Fees and Procurement Working Group Chair: Rick MacEwen**
- **Long-Term Care Design Working Group: Rick MacEwen**

The RAIC continues to be represented on several national and international pan-professional committees including, but not limited to, **Construction Industry Consultative Committee, Canadian Construction Documents Committee, Institute for Building Information Modeling**, and the **Federal/ Industry Real Property Advisory Council**. New in 2022, the RAIC is represented on the **Commonwealth Association of Architects Practice Committee**.

RAIC Syllabus

Following two years of virtual engagement, Syllabus studios returned to in-person format by mid-2022. The Syllabus program is supported by dozens of volunteer studio coordinators and instructors, and we are grateful for their collective and ongoing contributions in teaching, mentoring and supervising students.

GRADUATES
(DIPL. ARCH)
1

NEW
STUDENTS
33

TOTAL ACTIVE
STUDENTS
156

STUDIOS
13

TREASURER'S REPORT



It is my pleasure to present the RAIC's Treasurer's report for the financial year 2022, highlighting the impressive financial accomplishments of our organization. The RAIC exceeded our initial budget projections, surpassing an anticipated deficit and generating a positive surplus of \$21,514. This surplus contributed to an increase in our reserve fund, which now totals slightly over \$1,046,994. These results underscore the RAIC's long-term financial sustainability, providing a sturdy foundation for future growth and bolstering the Institute as a whole.

Throughout 2022, the RAIC's various programs generated a total revenue of \$3,596,373, including membership, conference, practice development, awards, and government grants & contracts.

Our partnerships and sponsorships also expanded significantly in 2022, adding to our financial stability and allowing us to provide more programs to our members and the architectural community. These collaborations facilitated cooperation and mutual support, empowering us to accomplish more together and were instrumental in our ongoing success and growth.

Although there were fluctuations in revenue across programs, the RAIC's revenue streams from membership, conference fees, and professional development remained steady and substantially contributed to our financial performance.

Our auditors, Welch LLP, confirmed that the RAIC's Financial Statements for 2022 accurately reflect the Institute's financial position, operations, and cash flows as of December 31, 2022. This independent verification of our financial statements provides our members and stakeholders with additional assurance regarding the transparency and precision of our financial reporting.

Moving forward, the RAIC is committed to responsible financial management practices and ready to tackle new challenges and opportunities with a clear and unwavering dedication to our vision and mission of advancing excellence in architecture and design, advocating for responsible architecture, and promoting the value of architecture to society. Our strategic plan aims to foster exceptional performance through a well-defined roadmap with clear and achievable objectives.

We extend our sincere gratitude to our members, sponsors, partners, and stakeholders for their support throughout the year. Their ongoing commitment to the RAIC and the architecture profession is critical to our continued success, and we look forward to working with them to create an even brighter future.

A blue ink handwritten signature of Jonathan Bisson.

Jonathan Bisson, MIRAC
Treasurer

FINANCIAL REPORT

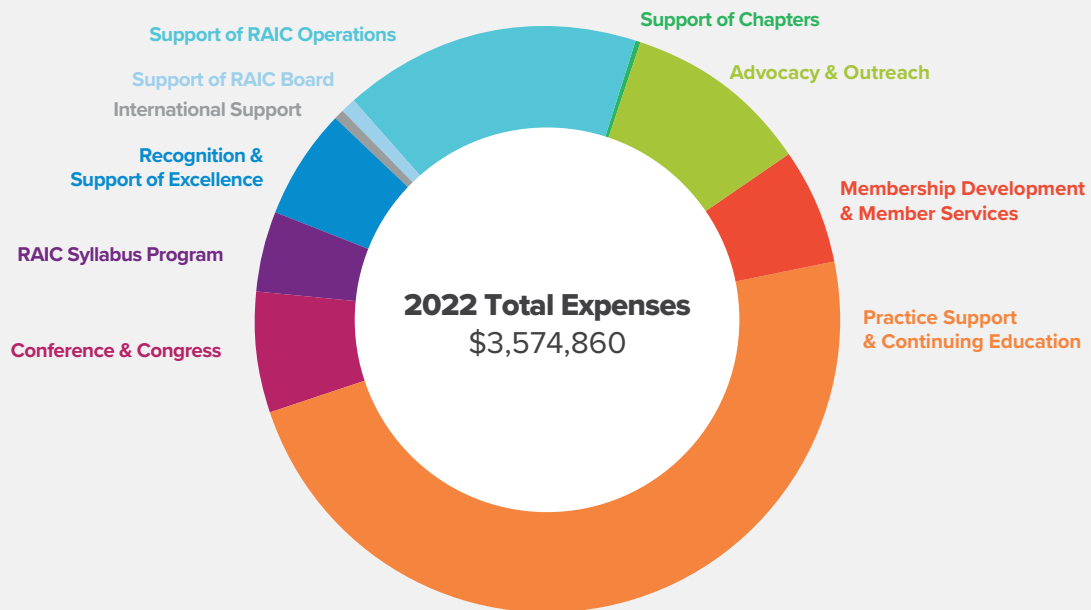
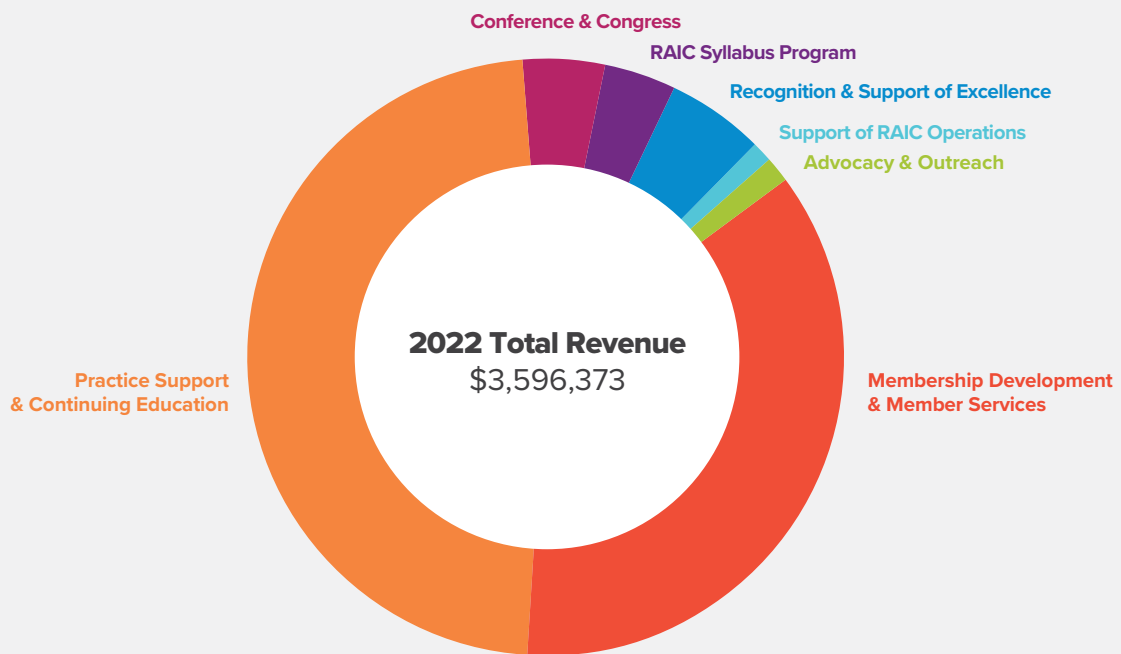
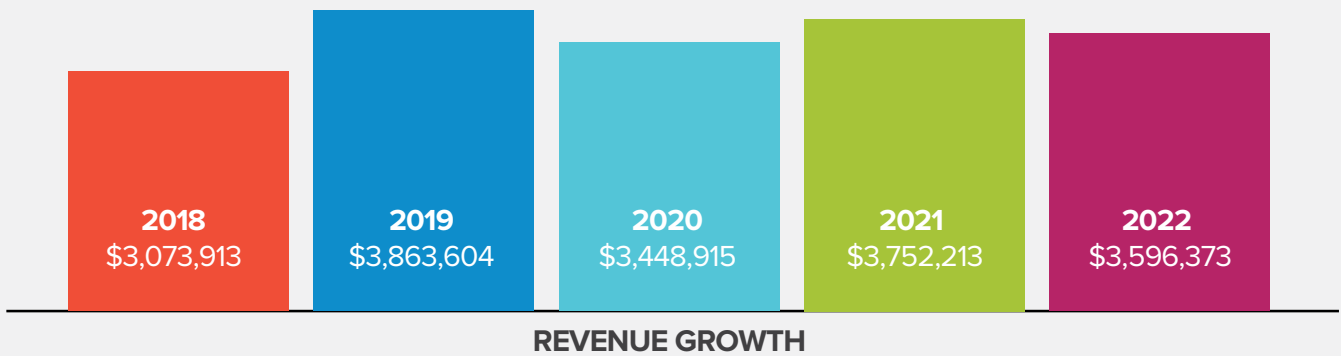
Revenue and Expenses

REVENUE	2022	2021
Advocacy & Outreach	58,138	62,706
Membership Development & Member Services	1,299,027	1,270,329
Practice Support & Continuing Education	1,715,905	1,860,705
Conference & Congress	163,586	176,917
RAIC Syllabus Program	138,461	171,831
Recognition & Support of Excellence	190,239	24,666
Support of RAIC Operations	31,017	183,712
Support of Chapters		1,347
TOTAL REVENUE	\$ 3,596,373	\$ 3,752,213

EXPENSES		
Advocacy & Outreach	373,610	113,231
Membership Development & Member Services	229,173	156,070
Practice Support & Continuing Education	1,714,859	1,799,265
Conference & Congress	240,889	108,000
RAIC Syllabus Program	156,613	117,530
Recognition & Support of Excellence	214,480	182,868
International Support	20,597	5,307
Support of RAIC Board	32,143	61,260
Support of RAIC Operations	591,539	1,039,496
Support of Chapters	957	2,711
TOTAL EXPENSES	\$ 3,574,860	\$ 3,585,738

Net Revenue	21,513	166,475
Net Assets, Beginning of Year	1,025,481	859,006
Net Assets, End of Year	\$ 1,046,994	\$ 1,025,481

FINANCIAL REPORT




The Warming Huts, Winnipeg, Manitoba, by **Sputnik Architecture Inc.**,
2022 RAIC International Prize Recipient



Royal Architectural Institute of Canada

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FINANCIAL STATEMENTS
For
THE ROYAL ARCHITECTURAL INSTITUTE OF CANADA
For year ended
DECEMBER 31, 2022

INDEPENDENT AUDITOR'S REPORT

To the members of

THE ROYAL ARCHITECTURAL INSTITUTE OF CANADA

Opinion

We have audited the financial statements of The Royal Architectural Institute of Canada (the "Institute"), which comprise the statement of financial position as at December 31, 2022, and the statements of operations and changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Institute as at December 31, 2022 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Institute in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Institute's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Institute or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Institute's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Institute's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Institute's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Institute to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

WELCH LLP

Chartered Professional Accountants
Licensed Public Accountants

Ottawa, Ontario
April 17, 2023.

THE ROYAL ARCHITECTURAL INSTITUTE OF CANADA

STATEMENT OF FINANCIAL POSITION

DECEMBER 31, 2022

	<u>2022</u>	<u>2021</u>
<u>ASSETS</u>		
CURRENT ASSETS		
Cash	\$ 1,576,670	\$ 1,690,190
Accounts receivable	313,050	623,490
Government contributions receivable	-	17,218
Prepaid expenses	<u>84,747</u>	<u>88,071</u>
	1,974,467	2,418,969
TANGIBLE CAPITAL ASSETS - note 4	21,168	26,728
INTANGIBLE CAPITAL ASSETS - note 5	<u>154,511</u>	<u>-</u>
	<u>\$ 2,150,146</u>	<u>\$ 2,445,697</u>
<u>LIABILITIES AND NET ASSETS</u>		
CURRENT LIABILITIES		
Accounts payable and accrued liabilities - note 6	\$ 353,973	\$ 599,103
Government remittances payable	71,018	85,739
Deferred revenue - note 7	<u>678,161</u>	<u>735,374</u>
	1,103,152	1,420,216
NET ASSETS		
Unrestricted	<u>1,046,994</u>	<u>1,025,481</u>
	<u>\$ 2,150,146</u>	<u>\$ 2,445,697</u>

Approved by the Board:

..... Director

..... Director

(See accompanying notes)

THE ROYAL ARCHITECTURAL INSTITUTE OF CANADA
STATEMENT OF OPERATIONS AND CHANGES IN NET ASSETS
YEAR ENDED DECEMBER 31, 2022

	<u>2022</u>	<u>2021</u>
REVENUE		
Advocacy and outreach	\$ 58,138	\$ 62,706
Membership development and member services	1,299,027	1,270,329
Practice support and continuing education	1,715,905	1,860,705
Conference and congress	163,586	176,917
Syllabus program	138,461	171,831
Recognition and support of excellence	190,239	24,666
Support of operations	31,017	32,966
Support of chapters	-	1,347
Government contributions - wage subsidies	-	150,746
	<u>3,596,373</u>	<u>3,752,213</u>
EXPENSES		
Advocacy and outreach	373,610	113,231
Membership development and member services	229,173	156,070
Practice support and continuing education	1,714,859	1,799,265
Conference and congress	240,889	108,000
Syllabus program	156,613	117,530
Recognition and support of excellence	214,480	182,868
International support	20,597	5,307
Support of the board	32,143	61,260
Support of operations	591,539	1,039,496
Support of chapters	957	2,711
	<u>3,574,860</u>	<u>3,585,738</u>
NET REVENUE	21,513	166,475
NET ASSETS, BEGINNING OF YEAR	<u>1,025,481</u>	<u>859,006</u>
NET ASSETS, END OF YEAR	<u>\$ 1,046,994</u>	<u>\$ 1,025,481</u>

(See accompanying notes)

THE ROYAL ARCHITECTURAL INSTITUTE OF CANADA

STATEMENT OF CASH FLOWS

YEAR ENDED DECEMBER 31, 2022

	<u>2022</u>	<u>2021</u>
CASH FLOWS FROM (USED IN)		
OPERATING ACTIVITIES		
Net revenue	\$ 21,513	\$ 166,475
Adjustments for:		
Amortization on tangible capital assets - note 4	18,330	18,806
Loss (gain) on disposition of tangible capital assets	-	310
Amortization on intangible capital assets - note 5	<u>14,314</u>	<u>-</u>
	54,157	185,591
Changes in non-cash working capital components:		
Accounts receivable	310,440	(254,552)
Government contributions receivable	17,218	64,680
Prepaid expenses	3,324	6,942
Due from RAIC Foundation	-	6,660
Accounts payable and accrued liabilities	(245,130)	280,551
Government remittances payable	(14,721)	15,734
Deferred revenue	<u>(57,213)</u>	<u>23,588</u>
	<u>68,075</u>	<u>329,194</u>
INVESTING ACTIVITIES		
Purchase of tangible capital assets	(12,770)	(13,220)
Proceeds from sale of tangible capital assets	-	1,200
Purchases of intangible capital assets	<u>(168,825)</u>	<u>-</u>
	<u>(181,595)</u>	<u>(12,020)</u>
INCREASE (DECREASE) IN CASH	(113,520)	317,174
CASH AT BEGINNING OF YEAR	<u>1,690,190</u>	<u>1,373,016</u>
CASH AT END OF YEAR	<u>\$ 1,576,670</u>	<u>\$ 1,690,190</u>

(See accompanying notes)

THE ROYAL ARCHITECTURAL INSTITUTE OF CANADA

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2022

1. **PURPOSE OF ORGANIZATION AND TAX STATUS**

The The Royal Architectural Institute of Canada (the "Institute") is a not-for-profit corporation that serves as the national organization representing the architectural industry in Canada. The Institute is the leading voice for excellence in the built environment in Canada, demonstrating how design enhances the quality of life, while addressing important issues of society through responsible architecture. Its mission is to promote excellence in the built environment and to advocate for responsible architecture.

The Institute currently has a total of eight networks under three provincial chapters, and may organize others. The financial activities of these chapters are included in these financial statements.

The Institute is incorporated under the the Canada Not-for-Profit Corporations Act, and as a not-for-profit organization, is exempt from income taxes by virtue of section 149(1) of the Income Tax Act (Canada).

2. **SIGNIFICANT ACCOUNTING POLICIES**

Basis of accounting

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations.

Revenue recognition

The Institute follows the deferral method of accounting for revenue. Unrestricted revenue is recognized as revenue when it is received or becomes receivable. Membership fees are recognized as revenue over the period to which they relate. Education program fees are recognized as revenue when the program is delivered. Event fees and related sponsorship revenue are recognized as income when the event is held. Award submission revenue and related sponsorship revenue are recognized when the award is granted. Other revenues are recognized in the year the revenue is earned or the related expenses incurred.

Tangible capital assets

Tangible capital assets are stated at acquisition cost. Amortization is computed on a straight-line basis over the estimated useful life of the asset as indicated below:

Equipment	- 36 months
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Intangible capital assets

Intangible capital assets are accounted for at cost, where cost includes all expenses relating to the acquisition and development of the asset. Amortization is computed on a straight-line basis over the estimated useful life of the asset as indicated below:

Digital contracts	- 36 months
Website and branding	- 36 months

Allocation of general and administrative

The Institute allocates its salaries and benefits expense among its different programs on the basis of time spent related to providing and supporting that program. This basis is applied consistently each year. The remaining costs of each program include all expenses that are directly related to providing the program. All other general and administrative costs are allocated to Support of Operations on the Statement of Operations.

2. **SIGNIFICANT ACCOUNTING POLICIES - Cont'd.**

Use of estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period.

Management makes accounting estimates in the determination of the Institute's potentially uncollectable receivables, in the estimation of the useful life of tangible and intangible capital assets, and in the estimation of the Institute's significant accrued liabilities. By their nature, these estimates are subject to uncertainty and the impact on the financial statements for the current and future periods could be material.

Measurement of financial instruments

The Institute initially measures its financial assets and financial liabilities at fair value and subsequently measures them at cost or amortized cost.

3. **FINANCIAL INSTRUMENTS**

The Institute is exposed to various risks through its financial instruments.

Credit risk

The Institute is exposed to credit risk resulting from the possibility that parties may default on their financial obligations. The Institute's maximum exposure to credit risk represents the sum of the carrying value of cash and accounts receivable.

The Institute's cash is deposited with a Canadian chartered bank. As a result, management believes the risk of loss on this item to be remote. The Institute regularly reviews outstanding receivable amounts and provisions are set up for any uncollectable amounts on an individual basis. No provision was considered necessary in the current or prior year.

Liquidity risk

Liquidity risk is the risk that the Institute cannot meet a demand for cash or fund its obligations as they become due. The Institute meets its liquidity requirements by preparing and monitoring forecasts of cash flow from operations, anticipating financing activities and budgets. Consequently, the Institute's exposure to liquidity risk is minimal.

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk is comprised of three types of risk: currency risk, interest rate risk and other price risk.

i) *Currency risk*

Currency risk is the risk that future cash flows of a financial instrument held by the Institute will fluctuate because of changes in exchange rates. Substantially all transactions are in Canadian dollars and as a result the Institute is not subject to significant currency risk.

THE ROYAL ARCHITECTURAL INSTITUTE OF CANADA
NOTES TO THE FINANCIAL STATEMENTS - Cont'd.
YEAR ENDED DECEMBER 31, 2022

3. FINANCIAL INSTRUMENTS - Cont'd.

Market risk - Cont'd.

ii) *Interest rate risk*

Interest rate risk is the risk that interest rates will change in a way that will impact the future cash flows of the Institute. The Institute is not exposed to interest rate risk.

iii) *Other price risk*

Other price risk refers to the risk that the fair value of financial instruments or future cash flows associated with the instruments will fluctuate because of changes in market prices (other than those arising from currency risk or interest rate risk), whether those changes are caused by factors specific to the individual instrument or its issuer, or factors affecting all similar instruments traded in the market. The Institute is not exposed to other price risk.

Changes in risk

There have been no significant changes in the Institute's risk exposures from the prior year.

4. TANGIBLE CAPITAL ASSETS

Tangible capital assets consist of the following:

	<u>2022</u>	<u>2021</u>
Equipment - at cost	\$ 154,624	\$ 141,854
Accumulated amortization	<u>133,456</u>	<u>115,126</u>
	<u>\$ 21,168</u>	<u>\$ 26,728</u>

Amortization amounted to \$18,330 in the current year (2021 - \$18,806) and is included in support of operations expense on the statement of operations and changes in net assets.

5. INTANGIBLE CAPITAL ASSETS

Intangible capital assets consist of the following:

	<u>2022</u>		<u>2021</u>	
	<u>Cost</u>	<u>Accumulated amortization</u>	<u>Cost</u>	<u>Accumulated amortization</u>
Digital contracts	\$ 147,227	\$ 14,314	\$ -	\$ -
Website and branding	<u>21,598</u>	<u>-</u>	<u>-</u>	<u>-</u>
	168,825	<u>14,314</u>	-	<u>-</u>
Accumulated amortization	<u>14,314</u>		<u>-</u>	
	<u>\$ 154,511</u>		<u>\$ -</u>	

Amortization amounted to \$14,314 in the current year (2021 - \$Nil) and is included in support of operations expense on the statement of operations and changes in net assets. The website and branding was not yet available for use as of the year-end date, and as such no amortization has been recorded relating to these intangible assets in the current year.

THE ROYAL ARCHITECTURAL INSTITUTE OF CANADA

NOTES TO THE FINANCIAL STATEMENTS - Cont'd.

YEAR ENDED DECEMBER 31, 2022

6. **DEMAND CREDIT FACILITIES**

The Institute has the following authorized credit facilities in place as at December 31, 2022:

A revolving demand credit facility of \$200,000 with an interest rate of bank prime rate + 1.00% per annum. This demand credit facility was not in use at either the current or prior year-end.

A business credit card facility of \$75,000. As at December 31, 2022, balances on issued business credit cards amounted to \$18,630 (2021 - \$7,990) and are included in accounts payable and accrued liabilities on the statement of financial position.

The credit facilities are secured by a first ranking security interest in all personal property belonging to the Institute.

7. **DEFERRED REVENUE**

Deferred revenue represents revenue received relating to future periods, as follows:

	<u>2022</u>	<u>2021</u>
Membership revenue	\$ 488,894	\$ 557,768
Grant revenue	35,636	34,421
Program revenue	<u>153,631</u>	<u>143,185</u>
	<u>\$ 678,161</u>	<u>\$ 735,374</u>

Deferred revenue changed as follows:

	<u>2022</u>	<u>2021</u>
Balance - beginning of year	\$ 735,374	\$ 711,786
Less: amount recognized as revenue in the year	(735,374)	(709,786)
Add: amount received related to following year	<u>678,161</u>	<u>733,374</u>
Balance - end of year	<u>\$ 678,161</u>	<u>\$ 735,374</u>

8. **ALLOCATION OF GENERAL AND ADMINISTRATIVE EXPENSES**

All general and administrative expenses relating to the operations of the Institute are included in Support of operations expense on the Statement of Operations, with the exception of salaries and benefits which are split between the different programs as follows:

	<u>2022</u>	<u>2021</u>
Advocacy and outreach	\$ 344,872	\$ 98,218
Membership development and membership services	188,270	119,945
Practice support and continuing education	487,660	387,699
Conference and congress	209,649	55,534
Syllabus program	129,443	93,827
Recognition and support of excellence	164,900	149,310
Support of operations	<u>258,832</u>	<u>741,099</u>
	1,783,626	1,645,632
Salaries and benefits capitalized to intangible asset	<u>40,077</u>	<u>-</u>
	<u>\$ 1,823,703</u>	<u>\$ 1,645,632</u>

THE ROYAL ARCHITECTURAL INSTITUTE OF CANADA

NOTES TO THE FINANCIAL STATEMENTS - Cont'd.

YEAR ENDED DECEMBER 31, 2022

9. COMMITMENTS

The Institute has entered into contracts for hotel rooms, conference room rental and catering services related to its 2023 to 2028 Conferences and Congresses. The Institute's quantifiable commitments as per the contracts are as follows:

	<u>Total commitment</u>	<u>Cancellation fee as at Dec. 31, 2022</u>
2023 - Hyatt Regency Calgary	\$ 345,633	\$ 216,506
2023 - Audain Art Museum - Whistler	9,000	-
2024 - Sheraton - Vancouver	150,000	-
2024 - The Algonquin Resort - New Brunswick	231,163	231,163
2025 - Hotel Bonaventure Montreal	331,432	49,715
2026 - Sheraton - Vancouver	150,000	37,500
2027 - Hyatt Regency - Calgary	342,674	-
2028 - Hotel Bonaventure Montreal	331,432	-
2029 - Hotel Bonaventure Montreal	331,432	-
2030 - Sheraton - Vancouver	<u>150,000</u>	<u>-</u>
	<u>\$ 2,372,766</u>	<u>\$ 534,884</u>

An additional venue has been secured (2023 - Fairmont Chateau Whistler) with cancellation fees as at December 31, 2022 set at 70% of the Anticipated Room Night Revenue Figure determined in part by the vacancy rate of the Chateau on the originally booked dates. As such, the cancellation fees as at December 31, 2022 cannot be quantified.