The Warming Huts, Winnipeg, Manitoba, by Sputnik Architecture Inc, 2022 RAIC International Prize Recipient
PUTTING THE BUILT ENVIRONMENT FIRST

The RAIC is the only national voice for excellence in the built environment in Canada focused on providing Canada’s architectural community with the tools, resources, and education to elevate their practice.

Our vision is a strong architectural community that is valued and empowered to create change.

Our mission is to create a better world for all by empowering Canada’s architectural community.

Our commitment is to showcase how design enhances quality of life, while advocating for important issues of society through responsible architecture.
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Over the past year, we saw measurable growth within the Institute and across the profession. We advocated on your behalf to federal and provincial government and worked hard to ensure contract fairness and consistency within some competitions. A community of architects who are able to charge appropriate fees, and engage in regular research and development, will push the needle forward in building a better, and safer, environment for Canadians.

Adhering to the values in our strategic plan, the RAIC strives to focus on integrity, climate action, reconciliation, social justice, and innovation. Clearly defining our role within our strategic relationships has strengthened the role of the RAIC for the benefit of the profession.

The foundation I am trying to lay for my term as President, is to excite the public about architecture and provide our membership with the tools to do the same. The more we work together to include the public in our work, the more they will value our services to the betterment of the community and allow you to focus on design, mentorship, and creating a better world for all.

As reflected in our financial performance from 2022, we are also proud to celebrate a year of growth in revenue thanks to a well attended virtual conference, and an increase in membership, partnership, sponsorship, and professional development.

The RAIC’s annual conference consistently brings together the amazing minds of seasoned and aspiring professionals to discuss the challenges and opportunities facing the profession and our built environment. There is no “unified theory” of architecture. The diversity of approach and breadth of opinion is something to celebrate. And then, Congress in the Fall allows us to focus our talents to solve the major challenges facing our world.

The RAIC is a broad spectrum of professionals and students that have made a commitment to the design community beyond the minimum. Your devotion to pursuing excellence — through intentional design and care for our community is inspiring. Your individual success makes all of us successful. Let us know what else we can do to help.

As my first year as President concludes, I would like to recognize the hard work of our staff, CEO and volunteers. Together, we are working towards ensuring that the architectural community will have the opportunity to build a better world for all.
We are on a journey of transformation. As the economy continues to change post-pandemic, we’ve had to change with it. Our profession has seen its share of ups and downs but if this past year was about anything, it was about being resilient together and building a stronger professional presence for the industry.

The RAIC, led by a robust Board of Directors and a dedicated staff, put in a year of hard work and implementation to ensure many of the goals in our strategic plan were realized. Here’s a look at some of our greatest successes:

In May, the Conference returned for another virtual gathering bringing together professionals at every stage of their career to learn, explore, and discuss the challenges and opportunities facing their practice. We’re pleased to report we achieved 110% of target registration revenue, 88% of sponsorship revenue and 103.75% of our targeted budget. In all, 500 registrants participated in the month-long program, and it was met with enormous success.

In June, we hosted the first Indigenous Architecture Day (June 20). The Indigenous Task Force (ITF) held a session on ‘Emerging Indigenous Voices’, featuring four Indigenous architecture graduates/interns, and the Truth and Reconciliation Task Force (TRTF) hosted an information session about the new UIA Indigenous People’s Work Programme.

Both the TRTF and ITF continue to meet monthly to discuss and advise on the RAIC reconciliation action plan and representation and support of Indigenous architects as a key priority outlined in our strategic plan.

We also made inroads advocating for equality and presented several webinars over the course of the year. The RAIC Promoting Equity and Justice Advisory Committee (PEJ-AC), in partnership with the Society of South Asian Architects (SOSA), presented one on the lived experiences of those who have immigrated to Canada and the struggles they face entering the profession as well as one during Advocacy and Engagement Day (June 2022) on “Making the Invisible Visible in Architecture” with former AIA President William Bates.

The Climate Action Engagement (CAP) steering committee and Committee on Regenerative Environments (CORE) continued to work hard to further our green initiatives. In September, CORE held a symposium on Thriving Forests and Regenerative Built Environments as well as coordinated two open-access events with CAP during the conference.

We also saw our architectural design competition for the redevelopment of Block 2 conclude. It was with pride we awarded Zeidler Architecture Inc. (Toronto, Canada) in association with David Chipperfield Architects (London, United Kingdom) as the winning team. We look forward to seeing the redevelopment come to fruition over the coming years.

We were also pleased to see our membership continue to thrive as we recruited and maintained a total of 5,073 members in all categories and welcomed 290 new members including 80 registered/licensed architects and 83 intern/intern architects.

And thanks to the efforts of our continuing education team, we were able to offer 70 new sessions in 2022 that consisted of live sessions, on-demand webinars, and online events. In addition to our regular programming, we also offered bundled opportunities to our members which included the National Building Code Part 3 and Part 9 webinars, The Fundamentals of Marketing and Existing Conditions Modelling Fundamentals.

As great as last year was, this year is shaping up to be even better. I would like to thank the staff, membership, and Board of Directors for their continued support in promoting excellence in Canada’s built environment. It’s with optimism that we look ahead in preparation for the development of the next strategic plan in 2023-24.

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Mike Brennan, Hon. MRAIC
Chief Executive Officer

Proud of our Achievements
Confident in our Future
BOARD OF DIRECTORS AND STAFF

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Portia Ymer Sobel
HONOURS AND AWARDS

The Awards Advisory Committee is responsible for overseeing the development, implementation, and review of the terms of reference for the Institute's awards program, ensures Institute awards reflect the strategic direction of RAIC and provide recommendations to the Board of Directors for the ongoing development of Institute awards and award principles and procedures.

We would like to thank the current committee members for their ongoing contributions and hard work and recognize the efforts of the 2022 outgoing members: Jean-Pierre Chupin, MIRAC and Edward Hercun, FIRAC.

2022 AWARD RECIPIENTS

The Royal Architectural Institute of Canada's Gold Medal is the highest honour that the Institute can bestow in recognition of a significant and lasting contribution to Canadian architecture. The honour recognizes a significant body of work deemed to have lasting influence as demonstrated through excellence in design; excellence in research; and/or excellence in education.

2022 RECIPIENT – Jerome Markson

The Emerging Architectural Practice Award recognizes an emerging Canadian architectural practice that shows exceptional promise for contributing significantly to the future of Canadian architecture. The award recognizes the early career achievements of the practice, considering six core areas: quality of architecture, quality of professional services, innovations in practice, contributions to the profession, exemplary approaches to sustainability, and the support and advancement of social justice.

2022 RECIPIENT – Modern Office of Design + Architecture (MODA)

The RAIC International Prize is awarded every two years to an architect, team of architects, or architect-led collaboration, based anywhere in the world, in recognition of a single work of architecture that is judged to be transformative within its societal context and expressive of the humanistic values of justice, respect, equality and inclusiveness.

2022 RECIPIENT – Warming Huts of Winnipeg, Manitoba

RAIC International Prize Sponsor

The RAIC would like to thank Carpenter's Union Local 27 for their support.
HONOURS AND AWARDS

The Governor General’s Medals in Architecture recognizes outstanding achievement in recently built projects by Canadian architects. This program, organized by the RAIC in partnership with the Canada Council of the Arts, contributes to the development of the discipline and practice of architecture, and increases public awareness of architecture as a vital cultural force in Canadian society.

View the 2022 medal recipients.

60_80 ATLANTIC AVENUE
BDP Quadrangle

FOREST PAVILION
Public City Architecture Inc.

INDIAN RESIDENTIAL SCHOOL HISTORY AND DIALOGUE CENTRE
Formline Architecture

JULIS ROMO RABINOWITZ BUILDING & LOUIS A. SIMPSON INTERNATIONAL BUILDING
KPMB Architects

LES ROCHERS
la Shed Architecture

POINT WILLIAM COTTAGE
Shim-Sutcliffe Architects

RECEPTION PAVILION OF THE QUEBEC NATIONAL ASSEMBLY
Provencher_Roy
GLCRM Architectes

CHERRY STREET STORMWATER FACILITY
gh3*
R.V. Anderson Associates Limited

THE BREARLEY SCHOOL
KPMB Architects

THE IDEA EXCHANGE OLD POST OFFICE
RDH Architects (RDHA)

TOM PATTerson THEATRE
Hariri Pontarini Architects

VILLAGE AT THE END OF THE WORLD
MacKay-Lyons Sweetapple Architects Ltd
HONOURS AND AWARDS

The Royal Architectural Institute of Canada, Canadian Institute of Planners and the Canadian Society of Landscape Architects – in cooperation with Canadian municipalities – work closely to promote awareness of the important role that urban design plays in maintaining and enhancing the quality of life in Canadian communities. In 2006, the three groups established the National Urban Design Awards program to recognize individuals, organizations, firms, and projects in Canada that have contributed to the quality of life and the sustainability of Canadian cities.

The National Urban Design Awards program encourages the submission of multidisciplinary projects involving planners, landscape architects, architects, students, and other disciplines. The program recognizes the importance and impact of inter- and multidisciplinary teams in enhancing the quality of life in Canadian communities.

View the 2022 award recipients.
The RAIC Honour Roll recognizes those students of an accredited professional degree program of Architecture in Canada who have achieved high academic standing in the top 10% of their graduating class. For each School of Architecture, a maximum of four students from the top 10% of the graduating class shall receive honour roll certificates from the RAIC. In addition, the top student shall also receive the Student Medal.

View the recipients for 2022.

### President’s Medal and Honorary Membership

The RAIC President’s Medal is awarded to a person who was, or is, the president, or equivalent, of an architectural organization, and who has nurtured a beneficial relationship between his/her organization and the RAIC.

- **Daniel S. Hart**, FAIA, President, The American Institute of Architects
- **José Luis Cortés**, Hon. FRAIC, International Union of Architects
- **Simon Allford**, President, The Royal Institute of British Architects
- **Tony Giannone**, FRAIA, President, The Australian Institute of Architects

### Student Medals and RAIC Honour Roll

The Student Medal is awarded annually to a student graduating from a professional degree program in each accredited University School of Architecture in Canada who, in the judgment of the faculty of the respective School, has achieved the highest level of academic excellence and/or has completed the outstanding final design project/thesis for that academic year.

View the recipients for 2022.

The RAIC Honour Roll recognizes those students of an accredited professional degree program of Architecture in Canada who have achieved high academic standing in the top 10% of their graduating class. For each School of Architecture, a maximum of four students from the top 10% of the graduating class shall receive honour roll certificates from the RAIC. In addition, the top student shall also receive the Student Medal.

View the recipients for 2022.

### COLLEGE OF FELLOWS

A Fellow is a member of the Institute who has achieved professional eminence or has rendered distinctive service to the profession or the community at large. The College of Fellows of the Royal Architectural Institute of Canada is composed of those members who have been approved by the Board of Directors of the RAIC and advanced to Fellowship by the College of Fellows in accordance with these Rules and Regulations. The Fellows and Honorary Fellows shall be known collectively as the College of Fellows.

These individuals were named as Fellows for 2022.

### 2022 Honorary Fellows

An Honorary Fellow of the RAIC College is an Honorary Member of the RAIC who has achieved international professional eminence or has rendered distinctive service to the profession or to the community at large, nationally or internationally. Architects registered in Canada are not eligible for nomination. Nomination and advancement to Honorary Fellowship is administered by the RAIC College. Honorary Fellowship is bestowed for life and is one of the highest honours the RAIC can confer upon a non-Member. **Wanda Dalla Costa** was named Honorary Fellow in 2022.

### National Committee and Regional Committee Chairs

The Chancellor and the National Committee of the College of Fellows administer the affairs of the College of Fellows. The National Committee consists of the Chancellor, the Dean, the Registrar, who are elected by Fellows as well as two immediate past presidents of the Royal Architectural Institute of Canada who have completed their term on the RAIC’s Board of Directors. Each of the past-Presidents serve a two-year term.

- **Chancellor**: Susan Ruptash, FRAIC
- **Dean**: Thomas Emodi, FRAIC
- **Registrar**: Claudio Brun del Re, FRAIC, Incoming **Liza Makek**, FRAIC (as of October 2022)
- **Past-Presidents**: Samuel Oboh, PP/FRAIC, Wayne DeAngelis, PP/FRAIC, Incoming **Michael Cox**, PP/FRAIC (as of July 1, 2022)

The Regional Advisory Committees of the College of Fellows provide regional feedback, play a major role in the nomination of new Fellows and organize local events. The Chair is appointed by the Chancellor, in consultation with the National Committee and the outgoing Chair of each regional committee.
Chancellors Report

I was honoured to be chosen as the first female Chancellor in the history of the College, and I have been privileged to serve as your Chancellor for the past three years. And now I am thrilled to welcome Gerrie Doyle as our new Chancellor. I have worked with Gerrie on multiple Boards and Committees, and I look forward to the fresh perspectives and energy she brings to the role.

I particularly enjoyed the meetings of the National Committee as we discussed issues of importance to the College, the RAIC and the profession, and I am indebted to the wise counsel and friendship.

In 2022, we welcomed 29 new Fellows, including 11 who identify as female, from across the country and one Honorary Fellow. In 2022, we regrettfully cancelled our in-person events again, including Convocation.

In 2023 we welcome 26 new Fellows including nine who identify as female, and four new Honorary Members. I am thrilled that we will be returning to an in-person Convocation in Calgary in May 2023 to celebrate these amazing achievements. We now have a total of 815 Fellows – 80% male, 19% female, 1% other.

As Chancellor, I was able to meet many wonderful colleagues from across the country through my various roles, and I am inspired by the knowledge and collegiality that I encountered.

Celebrating architecture that is socially and culturally transformative, the RAIC International Prize was awarded again in 2022. I offer congratulations to the winning project - The Warming Huts, Winnipeg, Manitoba by Sputnik Architecture Inc, as well as the three winners of the RAIC International Prize Scholarships - Lewis Canning, Dalhousie University; Fabio Lima, Université de Montréal and Jesse Martyn, University of British Columbia.

I am very proud of the comprehensive review and report on the RAIC Awards Program undertaken by the Awards Advisory Committee, supported by excellent discussion from an incredible committee. The discussions continue to ensure that our Awards Program remains strong.

As a Trustee of the RAIC Foundation, I was inspired to see new Trustees bringing a wonderful level of diversity to the organization. The important work of the Foundation continues in managing a portfolio of awards, scholarships and endowments designed to promote public discussion of architectural ideas affecting society.

I hope that I have inched forward the discussions about equity, diversity and inclusion throughout the College, and I acknowledge that we have more work to. I am hopeful that the highlighting of this issue in the RAIC’s Strategic Plan, as well as the continued discussions around the titles, will help to keep a spotlight on this critical issue.

I wish to thank the Regional Committee Chairs for all the hard work they do across the country; the Officers of the College for their amazing support and counsel these past three years and the invaluable support of RAIC Staff - Amanda Shore, Honours and Awards Manager; Chantal Charbonneau, Vice President of Member Engagement and Mike Brennan, Chief Executive Officer. I also thank Claudio Brun del Re, our past Registrar/Registraire and Wayne DeAngelis, Past President/Ancien président, whose terms ended during my tenure.

Thank you,

Susan Ruptash, Architect, FRAIC
RAIC College Chancellor
CONFERENCE & COLLABORATIONS

In May 2022, the RAIC Virtual Conference on Architecture returned for a virtual gathering. The event brought together professionals at every stage of their career to learn, explore, and discuss the challenges and opportunities facing their practice.

The virtual program offered educational sessions and special events in a flexible format with participants learning from industry-leading experts through educational sessions and special events on a diverse range of topics. To increase accessibility, most of the conference education sessions were converted to on-demand status—a feature which will carry over for the 2023 Conference. In all, 500 registrants participated in the month-long event.

Conference 2022 also included collaborations with partner organizations:

- The RAIC and the Canadian Centre for Architecture (CCA) came together for the 2nd year to present a special event that built upon CCA’s student design charrette “After Macdonald”, a discussion about the role of architects in monumentalizing history today.
- The RAIC also partnered once again with the Canadian Council of University Schools of Architecture to host the Academic Summit on Architecture and the Canadian Architecture Student’s Association, the latter in a sponsorship matching program that provided access to over two dozen free all access and day passes distributed across all accredited schools and the RAIC Syllabus program.
- New for 2022, the RAIC hosted an Advocacy and Engagement Showcase featuring sessions hosted by the Promoting Equity and Justice Advisory Committee, Practice Support Committee, Fees and Procurement Working Group and Long-Term Care Working Group.
- The Indigenous Task Force hosted an Indigenous Architecture Day featuring Emerging Indigenous Voices in Architecture while the Committee on Regenerative Environments planned an opening and closing event with a spotlight on climate action.
DIGITAL COMMUNICATIONS

Social Media

As we reflect on the past year, we are proud to report that our social media presence continues to thrive. Engagement across all platforms increased significantly, with LinkedIn having the highest following. Total followers across all channels rose by 18% to 22,665 compared to 19,209 in the previous period. The organization connected with members and the wider architectural community through various campaigns and initiatives, with a focus on informing about important advocacy issues and showcasing excellence.

RAIC Connects

Entering its second year of use, RAIC Connects continues to offer a platform connecting members and fostering meaningful conversations within the profession. Access to the platform is free and included with all membership categories. In 2022, conversations covered a breadth of topics including a 10-part series on Fees and Procurement and Architectural Street Façade as Canvas for Mural Painting, among other things.

In addition to the RAIC member community, the platform contains over 20 other communities including topic-specific ones for Emerging Practitioners and Climate Action, communities for RAIC committees, task forces, working groups, chapters, networks and the College of Fellows, among others.

Website

The RAIC website continues to be a vital resource for architects across Canada. The sections of our site that offer extensive practice resources and continuing education are the most frequently accessed. Our commitment to providing practical, up-to-date resources and educational opportunities is reflected in the traffic to these pages.

In 2022, a plan was developed to migrate from Drupal to WordPress, which included researching, collecting data, and determining the state of the current website. User, content, and other site data were analyzed to ensure a smooth transition. In 2023, the design and development of the new WordPress site is expected to take place with hopes for a successful launch.
In September 2022, we saw continued growth in the Chapter Network Model with the launch of the Vancouver Island South Network, as a part of the British Columbia Chapter. The model serves to strengthen the Institute and best serve the advocacy, educational, and networking needs of our membership—as well as enable the organization to fulfill its mission and vision.

All RAIC Chapters share information through a monthly newsletter that includes RAIC and affiliated news specific to the Chapter, and each Chapter has continued regular network meetings in a virtual setting throughout the pandemic. In addition, Chapters engaged in the following activities:

**RAIC BC**
*Metro Vancouver, Mid-Island, and Vancouver Island South*

Vancouver Island South presented five events:
- New network kick-off reception
- Outlaw Infill – education session
- Waiting for the Big One- Part 1 – education session
- Waiting for the Big One- Part 2 – education session
- Holiday social

**RAIC NS**
*Halifax and South Shore*

- Establishment of the open access, South Shore Network lecture series in partnership with the Lunenburg School of the Arts.
- Launch of the **RAIC Architecture for Young Readers** book collection at the Halifax Public Libraries Central Library. Collection. This initiative was the result of member sponsorship and matching contributions from the RAIC. The collection includes over 100 books that feature stories about architecture for children and youth.

**RAIC AB**
*Calgary and Edmonton*

- Preliminary meetings with Edmonton Public Library staff to plan Architecture for Young Readers project.
- Establishment of local Calgary stakeholder network for the 2023 Conference on Architecture

Photo credit: Halifax Public Libraries, Andy Conrad
COMMITTEES, TASK FORCES AND WORKING GROUPS

The RAIC is grateful to all volunteers for their participation, support and valuable contributions that support the work of the organization. These groups meet at least six times per year, with much work in between. The combined efforts of staff and volunteers make the RAIC stronger. Thank you!

COMMITTEE ON REGENERATIVE ENVIRONMENTS

The Committee on Regenerative Environments (CORE), chaired by Mona Lemoine, AIBC, MRAIC, LEED AP BD+C, RELi AP supports the profession’s collective capacity, collaborative agency and ability to respond to complex, systemic challenges, in a way that is inclusive, inspiring and equitably enabling; so that we can collectively help create a world that nurtures quality of life and empowers people and place to thrive. 2022 highlights include:

- Establishing an RAIC member position on the Zero-Net Carbon Committee (ZNCC).
- Partnering with CSA consultant to host a CSA Group Roundtable on Circular Environments.
- Establishing the Climate Action Engagement and Enablement Plan Steering Committee and three working groups (Practice, Advocacy, Education).
- Development of a Thriving Forests Symposium, in partnership with Pilot Projects.
- Developing two open access events for the 2022 Conference on Architecture:
  - Opening event – Inspiring Commitment and Engagement to Climate Action
  - Closing event – Towards a Climate Action Plan

RAIC TRUTH AND RECONCILIATION TASK FORCE

The RAIC Truth and Reconciliation Task Force, co-chaired by Dr. luugigyoo stewart (Nisga’a), and Alfred Waugh, MRAIC, facilitates sustainable actions that will foster reconciliation within the profession, in particular making recommendations for concrete actions for the RAIC to implement over the next five years. 2022 achievements include:

- Extension of collaboration with our partner NVision to deliver ongoing Indigenous cultural awareness education, “The Path: Your Journey Through Indigenous Canada”.
- Formal ratification by the UIA of the RAIC-sponsored proposal to establish an Indigenous Peoples Work Programme (IPWP).
- RAIC commitment of resources as Secretariat for the IPWP.
- Appointment of Dr. luugigyoo stewart (Nisga’a) as co-director of the IPWP, in collaboration with the New Zealand Institute of Architects (co-director Elisapeta Heta).
- Commemoration of the 2022 National Day for Truth and Reconciliation with a week-long series of events from September 26-29.

PROMOTING EQUITY AND JUSTICE ADVISORY COMMITTEE

The RAIC Promoting Equity and Justice Advisory Committee, co-chaired by Kourosh Mahvash and Maia Low, supports the development and implementation of the sustainable actions towards equity, justice, inclusion, accessibility and diversity. 2022 achievements include:

- Release of two open access resources - Glossary of Terms and Resource Guide.
- Hosting an event with past AIA president William Bates, FAIA, NOMA, featured at the RAIC Conference on Architecture.
- Collaboration with the South Asian Society of Architects (SOSA) to host a virtual roundtable.
- Presented a webinar on Recognizing and Respecting LGBTQ+ Identities: Professionalism and Allyship Webinar.
- Support for the RAIC to:
  - Join the Canadian Centre for Diversity and Inclusion as an employer partner.

INDIGENOUS TASK FORCE

The Indigenous Task Force (ITF) of the RAIC, chaired by Dr. luugigyoo stewart (Nisga’a), MRAIC, seeks ways to foster and promote Indigenous design in Canada. Its mission is to advocate on behalf of First Nations, Métis, and Inuit communities across this land. 2022 achievements include:

- Release of the highlights report for the second RAIC International Indigenous Architecture and Design Symposium, held in conjunction with the RAIC Conference on Architecture in June 2021.
- Release of the 2nd edition of the RAIC Indigenous Member Directory.
Ways we Worked for You in 2022

- Advocacy and Engagement Showcase at the 2022 RAIC Conference on Architecture:
  1. **Fees and Procurement Working Group** presented a session exploring the creation of a practical RAIC work plan to address how fee-cutting is jeopardising the continued health and feasibility of architectural practice.
  2. **Practice Support Committee** presented a session with an overview and demonstration of the RAIC Digital Contracts Platform.
  3. **Long-Term Care Design Working Group** presented Architectural Design as a Determinant of Health, with Dr. Diana Anderson.
  4. **Promoting Equity and Justice Advisory Committee** hosted a session featuring a presentation and discussion on social justice with former AIA President William (Bill) J. Bates, FAIA, NOMA.

- In collaboration with **Indigenous Task Force members**, the RAIC engaged in consultation related to the planning and development of the Residential Schools National Monument.

- The RAIC supported submissions to the competition for the **LGBTQ2+ National Monument**, and attended the announcement of the winning team.

- The **Universal Design Network of Canada (UDNC) Board** unanimously welcomed an RAIC representative to their board of directors - Aziz Bootwala (FRAIC).

- In recognition of Pride Month, the **RAIC hosted a free webinar recognizing and respecting LGBTQ+ identities: Professionalism and Allyship**. This practice resource on professionalism and allyship for LGBTQ+ identities discussed the relevance and importance of embracing gender and sexual diversity in the workplace and beyond.

- The RAIC participated in a **Construction Security Improvements Working Group** led by the Department of Public Services and Procurement Canada. A pan-Canadian group working together to develop a common understanding of the current issues at hand as it relates to security being applied too often and the length of time it takes to process. This work will extend into 2023.

- The RAIC continues to be an active participant in the **Canadian Urban Institute’s Main Street Action Network**, meeting monthly with stakeholders from across the country. This collective of community leaders, academics, and activists work together to promote local solutions to the challenges facing Canadian cities and municipalities.

- The RAIC sent a letter to Ontario Premier Doug Ford as well as several other key stakeholders in response to **Bill 23, More Homes Built Faster Act**, which received Royal Assent in November 2022. We outlined several concerns, proposed solutions, and requested that the government demonstrate leadership and pause the implementation of Bill 23, instead focusing on a collaborative approach to produce the best possible outcomes for the people of Ontario.
The RAIC continuing education program continued to develop innovative virtual courses, webinars, and workshops throughout 2022.

A new course called ‘Right Builder; Right Price’ was launched virtually with the same live session set up as the previous virtual courses that were part of the ‘For Architects’ series but has also been modified so that it can be offered on demand.

The popular ‘National Building Code of Canada’ course was offered on demand again this year, which not only increased accessibility to the course, but allowed participants to work from home at their own pace, and take their time when needed to work through the materials. To complement the virtual iteration of the course, live Q&A sessions with our Subject Matter Expert, Amal Tamim of Jenson Hughes Consulting Canada Ltd were made available to not only the participants in the courses but to anyone who wished to attend. These were branded as an “Ask an Expert” Q&A session and were available periodically throughout the year.

As part of the ongoing efforts to prepare students and interns for life as an architect, the RAIC held a webinar and workshop program on the topic of portfolios in partnership with subject matter expert, Vincent Hui of Toronto Metropolitan University, and Business + Higher Education Roundtable and RBC Future Launch. The webinar explained to students the intricacies of a good portfolio while the workshops brought both seasoned architects together with students for one-on-one portfolio review sessions.

The formerly known ‘Corporate Affiliates’ webinar series was renamed to ‘Industry Insiders’ and featured 10 new webinars from our industry partners on a range of topics that enhance the knowledge of architecture and the built environment. These sessions continue to be free for members and are often well attended.

A new series of webinars launched in collaboration with the Honors and Awards program called the ‘Showcase Series’. This series aims to shed light on the amazing projects and practices receiving recognition today, and on the people, and their motivations and ideas behind them. Each webinar highlights a project or firm and provides a look inside that is accessible to both the architectural community and the public at large. The inaugural series ran in the fall of 2022 and was one of the most well attended series of the year.

Finally, the Continuing Education Advisory Committee continues to put in the work and is currently evaluating continuing education offerings with the goal of bringing the best quality webinars and courses to the forefront. This committee continues to help to guide the development and delivery of continuing education programming that is relevant, accessible, and most beneficial to Canadian architects. The committee is chaired by the RAIC’s Education Manager and composed of RAIC staff and volunteers from across Canada.
MEMBERSHIP

As of December 31, 2022, the RAIC recruited and maintained a total of 5,142 members in all categories. The renewal retention rate was 91% – retention rate typically exceeds 90 percent. The RAIC welcomed 331 new members, including 82 Registered/Licensed Architects and 87 Intern/Intern Architects.

In 2022, the RAIC added several new member benefits, further broadening the types of offers available and increasing the overall value of membership:

- A new member badge and signature banner was shared with members in February. These digital assets can be shared on social and networking sites, through email, or a personal website. It signifies pride in being a member of the RAIC and supporting its strategic direction.

- The annual resource guide was released in September 2022 and was distributed across the country as a pivotal resource for finding directory information of RAIC members and sharing key information about the RAIC and its activities.

- A change to the GoodLife Fitness program where members now save 25% on all membership types. Members can reach out to membership@raic.org to receive a unique member ID to register.

- Local Hospitality announced new entertainment discounts for RAIC members - an addition of U.S. entertainment deals to the longstanding Member Travel Discount Program.

Membership Survey

The RAIC distributed the annual membership survey in October 2022 to receive feedback from members on how the RAIC performed in 2022 and what we can do better in 2023.

After conducting a thorough review of the feedback received, the RAIC is diligently working to implement activities aimed at addressing concerns raised and improving our programs accordingly.
After almost a year of development, the RAIC Digital Contracts platform was launched in September 2022. The transition to an online portal brings the RAIC contract documents in line with expressed needs and new technologies. In addition, Document Six and Document Nine were updated to 2022 versions in both official languages.

With the transition to a digital platform, manual download of paper documents and use of adhesive seals have been completely phased out. The digital platform was designed to streamline the preparation and execution of the RAIC contract documents and offer architects a modern and simple contract document management system that reduces risk and delays.

This new platform also has the functionality to issue supplemental agreements and offer architects and clients the ability to use digital signature(s) to expedite the commencement of design for the benefit of all. The platform includes the following robust documents in both official languages:

1. Document Six – 2022 Canadian Standard Form of Contract for Architect’s Services
2. Document Six – 2022 Supplementary Agreement
4. Document Nine – 2022 Supplementary Agreement

To support the transition to the online platform, the RAIC also released a series of introductory webinars with a platform developer who provided an overview of the system. The RAIC looks forward to adding additional contracts to the platform in 2023/2024.

We are grateful for the incredible support of the Practice Support Committee (PSC) whose contributions were critical to the recent updates to Document Six and Document Nine.

Two working groups, the Fees and Procurement Working Group and the Long-Term Care Design Working Group continue to meet regularly with a strong commitment to the profession and RAIC, focusing on issues that matter within each group’s mandate.

- Practice Support Committee Chair: John Peterson
- Fees and Procurement Working Group Chair: Rick MacEwen
- Long-Term Care Design Working Group: Rick MacEwen

The RAIC continues to be represented on several national and international pan-professional committees including, but not limited to, Construction Industry Consultative Committee, Canadian Construction Documents Committee, Institute for Building Information Modeling, and the Federal/Industry Real Property Advisory Council. New in 2022, the RAIC is represented on the Commonwealth Association of Architects Practice Committee.

**RAIC Syllabus**

Following two years of virtual engagement, Syllabus studios returned to in-person format by mid-2022. The Syllabus program is supported by dozens of volunteer studio coordinators and instructors, and we are grateful for their collective and ongoing contributions in teaching, mentoring and supervising students.

<table>
<thead>
<tr>
<th>GRADUATES (DIPL. ARCH)</th>
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<tbody>
<tr>
<td>NEW STUDENTS</td>
<td>33</td>
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<tr>
<td>TOTAL ACTIVE STUDENTS</td>
<td>156</td>
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<tr>
<td>STUDIOS</td>
<td>13</td>
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It is my pleasure to present the RAIC’s Treasurer’s report for the financial year 2022, highlighting the impressive financial accomplishments of our organization. The RAIC exceeded our initial budget projections, surpassing an anticipated deficit and generating a positive surplus of $21,514. This surplus contributed to an increase in our reserve fund, which now totals slightly over $1,046,994. These results underscore the RAIC’s long-term financial sustainability, providing a sturdy foundation for future growth and bolstering the Institute as a whole.

Throughout 2022, the RAIC’s various programs generated a total revenue of $3,596,373, including membership, conference, practice development, awards, and government grants & contracts. Our partnerships and sponsorships also expanded significantly in 2022, adding to our financial stability and allowing us to provide more programs to our members and the architectural community. These collaborations facilitated cooperation and mutual support, empowering us to accomplish more together and were instrumental in our ongoing success and growth.

Although there were fluctuations in revenue across programs, the RAIC’s revenue streams from membership, conference fees, and professional development remained steady and substantially contributed to our financial performance. Our auditors, Welch LLP, confirmed that the RAIC’s Financial Statements for 2022 accurately reflect the Institute’s financial position, operations, and cash flows as of December 31, 2022. This independent verification of our financial statements provides our members and stakeholders with additional assurance regarding the transparency and precision of our financial reporting.

Moving forward, the RAIC is committed to responsible financial management practices and ready to tackle new challenges and opportunities with a clear and unwavering dedication to our vision and mission of advancing excellence in architecture and design, advocating for responsible architecture, and promoting the value of architecture to society. Our strategic plan aims to foster exceptional performance through a well-defined roadmap with clear and achievable objectives.

We extend our sincere gratitude to our members, sponsors, partners, and stakeholders for their support throughout the year. Their ongoing commitment to the RAIC and the architecture profession is critical to our continued success, and we look forward to working with them to create an even brighter future.

Jonathan Bisson, MIRAC
Treasurer
## Revenue and Expenses

### REVENUE

<table>
<thead>
<tr>
<th>Service</th>
<th>2022</th>
<th>2021</th>
</tr>
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<tbody>
<tr>
<td>Advocacy &amp; Outreach</td>
<td>58,138</td>
<td>62,706</td>
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<td>Membership Development &amp; Member Services</td>
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<td>1,270,329</td>
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<td>Practice Support &amp; Continuing Education</td>
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<td>Conference &amp; Congress</td>
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<td>RAIC Syllabus Program</td>
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<td>Recognition &amp; Support of Excellence</td>
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<td>Support of RAIC Operations</td>
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<tr>
<td>Support of Chapters</td>
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<td><strong>TOTAL REVENUE</strong></td>
<td><strong>$ 3,596,373</strong></td>
<td><strong>$ 3,752,213</strong></td>
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### EXPENSES

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<tr>
<th>Service</th>
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<th>2021</th>
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<tr>
<td>Advocacy &amp; Outreach</td>
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<td>113,231</td>
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<td>Recognition &amp; Support of Excellence</td>
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<tr>
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<th>2022</th>
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<td>Net Assets, Beginning of Year</td>
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<tr>
<td>Net Assets, End of Year</td>
<td><strong>$ 1,046,994</strong></td>
<td><strong>$ 1,025,481</strong></td>
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The Warming Huts, Winnipeg, Manitoba, by Sputnik Architecture Inc, 2022 RAIC International Prize Recipient