

# 2021 ANNUAL REPORT

Royal  
Architectural  
Institute of  
Canada



Grand Théâtre de Québec by Lemay/Atelier 21,  
2021 Innovation in Architecture Award Recipient



**RAIC | IRAC**

Royal Architectural Institute of Canada  
Institut royal d'architecture du Canada

# TABLE OF CONTENTS

<b>President's Report</b>	<b>3</b>
<b>Chief Executive Officer's Report</b>	<b>4</b>
<b>Board of Directors and Staff</b>	<b>5</b>
<b>Honours &amp; Awards</b>	<b>6</b>
2021 Annual Awards	
2021 RAIC Awards of Excellence	
President's Medal and Honorary Membership	
Student Medals	
RAIC Honour Roll	
<b>College of Fellows</b>	<b>11</b>
Chancellors Report	
National Committee	
Regional Committee Chairs	
2021 Honorary Fellows	
2021 Fellows	
<b>Events &amp; networks</b>	<b>13</b>
Continuing Education	
RAIC Chapters and Networks	
RAIC Virtual Conference on Architecture	
RAIC 2021 Congress on Architecture	
RAIC-CCUSA Academic Summit on Architecture	
Podcast on Architecture	
ITF Symposium	
RAIC Connects	
Social Media	
Committees, Task Forces & Working Groups	
<b>Membership</b>	<b>19</b>
RAIC Job Board	
Member appreciation week	
Membership Survey	
<b>Practice</b>	<b>21</b>
Syllabus	
<b>Treasurer's Report</b>	<b>22</b>
<b>Financial Report</b>	<b>23</b>



# PRESIDENT'S REPORT



This has been a demanding year. The continuing ebb and flow of the pandemic affected us all and drastically restructured the ways in which we go about our professional and personal lives. The more recent conflict in Ukraine reminds us of the terrible inhumanity we all too often inflict on each other. The

climate crisis remains an ever-building threat and our entrenched structures of power and influence continue to severely disadvantage those in equity deserving groups. These challenges can often overwhelm us and there is a tendency to retreat into our private worlds as a form of self-protection. But this is not the time for inaction. Now more than ever architects, as stewards of the built environment, need to step forward and work toward the design of a better future. Individually, and particularly as a collective, what we say and what we do is important and can make a positive difference.

Our exciting new strategic plan, developed by the Board over the fall and presented on December 13, 2021, is an important step in that direction. It highlights the RAIC's purpose to create a better world for all by empowering Canada's architectural community. As outlined in our strategic plan, we intend to elevate the value of our membership by engaging people in the architectural community to become members of the RAIC while focusing on growing a diverse membership community. To build organizational strength we will create a resilient and nimble organization that attracts and retains talents, diversifies revenue, and monitors risk. We will assist to advance action on the areas of importance within the architectural community, with targeted advocacy on issues that matter to all. We will accomplish all this by providing Canada's architectural community with the tools, resources, advocacy, and education that will elevate their practice and help create a better future for people and the planet.

This annual report reflects a year of change and growth for the RAIC. Adhering to the values outlined in our strategic plan, the RAIC strives to focus on integrity, climate action, reconciliation, social justice and innovation. In 2021 we implemented clear and measurable organizational and individual goals that lead to good governance throughout the Institute.

An important concrete manifestation of our strategic plan is the RAIC motion to adopt, at our virtual Annual General Meeting on June 30th, the United Nations Declaration on the Rights of Indigenous Peoples (The Declaration). Accepting the Declaration into the Institute is an acknowledgment of the federal government's

Truth and Reconciliation Commission Calls to Action, specifically calls 43 and 92. This will serve as a framework for reconciliation with Indigenous peoples and support Indigenous agency, peoples, place, and prosperity.

As reflected in our financial performance from 2021, we are also proud to celebrate a year of growth in revenue that is largely accredited to our growth in membership, partnership, sponsorship, conference, events, and professional development.

Our membership community is invaluable to our success overall. In the month of November, the RAIC sought to show members how thankful we are for their commitment and participation in the architectural community and built environment by inviting them to join us in a membership appreciation week. Countless members joined us in this special celebration of unity.

I would like to recognize the hard work of our staff, and Chief Executive Officer. Together, we work towards ensuring that the architectural community will be recognized as an essential and important voice in all decision-making around the built environment and that practitioners, working individually and collectively, will be valued for their creativity and skill in implementing positive, meaningful, and impactful change.

As my term as your President concludes, I want to thank all of you for your support of the new initiatives the Board and staff have put in place over the past two and a half years. Building on the excellent foundation laid by Michael Cox, our immediate past president, we have financially stabilized the organization, revised our governance structure, increased our advocacy to government, developed a bold strategic plan, taken concrete steps towards truth and reconciliation and combating systemic racism, re-engaged with the international architectural community, and supported climate action plans all while continuing to celebrate and recognize excellence in the built environment. All in all, not a small set of accomplishments given that we have all been working out of our bedrooms for most of this time. My only regret as I leave office is not having had a single opportunity to convene an in-person gathering of the RAIC community. Hopefully, history will show me as the one and only "COVID President" and we will all be back together again in person to celebrate our amazing discipline and the work that all of us do every day to make the world a better place.

John Brown, FRAIC, President

# CHIEF EXECUTIVE OFFICER'S REPORT



2021 was a year of listening and learning. Through phases of adaptation and growth, we now emerge stronger and focused on our goals that lay ahead. The Royal Architectural Institute of Canada (RAIC) is proud to reflect on a year that was rewarding in many ways.

Being the only national voice for this forward-looking profession is not a triumph of individual success, but rather a representation of the broader community that helps to shape and enforce a better future for people and the planet. Understanding that we are not our own audience, we recognize the vital role our members have in creating a strong, valued, welcoming and open architectural community for all.

Throughout the past year we have welcomed new staff, recognized emerging and existing talent in the profession, and encouraged and endorsed many projects in the architectural profession. In our Chapter and Networks, we launched the South Shore Network as part of the Nova Scotia Chapter. This addition will strengthen the Institute and best serve the advocacy, educational, and networking needs of our members. We continued offering virtual events, providing access to anyone from wherever they were located. Our Conference on Architecture and Congress on Architecture were both held virtually. The Congress on Architecture brought over 120 attendees together focusing on topics to ignite action, strengthen connections, and share ideas on the topic of climate action.

In 2021, The Government of Canada launched an Engagement Paper on Canada's first National Infrastructure Assessment: "Building the Canada We Want in 2050." We asked our audience to provide their feedback. With this, we responded to the Minister of Infrastructure and Communities' engagement to help shape Canada's first National Infrastructure Assessment. The RAIC was able to provide feedback on the Assessment's three priorities.

In May 2021, Public Services and Procurement Canada, in partnership with the RAIC, launched an architectural design competition to redevelop Block 2, a full city block directly opposite Canada's parliament buildings, just south of Parliament Hill. We are incredibly proud to be a key partner in this initiative that will impact Canada's capital for years to come.

The RAIC Indigenous Task Force (ITF) spent the first half of 2021 organizing the second International Indigenous Architecture and Design Symposium, held in June 2021.

The primary focus of ITF has been and will continue to be an advocacy body on behalf of Indigenous communities. The task force fosters and promotes Indigenous design and architecture in Canada in rural, Métis, and Northern communities, First Nations and urban spaces.

On September 30, we observed the first National Day of Truth and Reconciliation. We acknowledge the role that architects, and architecture, had in the formation and implementation of residential schools across the country. As we move forward, the RAIC remains committed to further developing and implementing a Reconciliation Action plan. With these efforts, our organization will continue to work with Indigenous members, architects, communities, and organizations to respond to the Truth and Reconciliation Commission of Canada's Calls to Action.

Focusing on our advocacy efforts, in October 2021 we celebrated the one-year anniversary of RAIC Connects, an online networking platform with the goal of fostering a strong architectural community and a place for meaningful conversations. Since its launch, discussion posts have explored topics including climate action, fees and procurement, the 2021 Intergovernmental Panel on Climate Change (IPCC) report, and net-zero carbon concrete, among others.

In 2021 The Committee on Regenerative Environments (CORE) wrote a letter to the Minister of Environment and Climate Change and Minister of Natural Resources and assisted with the initial planning of the forthcoming RAIC Climate Action Plan.

As of December 31, 2021, the RAIC recruited and maintained a total of 5,039 members in all categories. The renewal retention rate was 92%, an increase of 3% from 2020.

The RAIC stands to meet the immediate needs of its members, listen and respond to issues as they emerge, continue to provide dependable service, and, ultimately, build a resilient, equitable, just, sustainable, and successful future for Canadian architecture.

We are proud to reflect on a year in which we focused on our core values of integrity, climate action, reconciliation, social justice, and innovation. Throughout the year we will continue working toward our vision of a strong architectural community that is valued and empowered to create change as outlined in our strategic plan.

Mike Brennan, Hon. MRAIC  
Chief Executive Officer

# BOARD OF DIRECTORS AND STAFF

## BOARD OF DIRECTORS

### EXECUTIVE COMMITTEE

#### President

John Brown, FRAIC

#### President-Elect

Jason Robbins, MRAIC

#### Treasurer

Jonathan Bisson, MIRAC

#### Immediate Past President

Michael Cox, FRAIC

### REGIONAL DIRECTORS

#### British Columbia/Yukon

Sean Ruthen, FRAIC

#### Alberta/Northwest Territories

Cynthia Dovell, FRAIC

#### Saskatchewan

Paul Blaser, MRAIC

#### Manitoba

Johanna Hurme, FRAIC

#### Ontario Southwest

Drew Hauser, FRAIC

#### Ontario North, East And Nunavut

Emmanuelle Van Rutten, FRAIC

#### Quebec

Deirdre Elis, MRAIC

#### Atlantic

Paul Frank, PP/FRAIC

#### Director Representing Interns and Intern Architects

Jennifer Kinnunen, MRAIC

#### Chancellor of College of Fellows

Susan Ruptash, FRAIC

#### Director Representing Canadian Council of University Schools of Architecture (CCUSA)

David Fortin, MRAIC

## STAFF

### EXECUTIVE OFFICE

#### Chief Executive Officer

Mike Brennan

#### Executive Coordinator

Danielle Catley

### CHAPTERS, ADVOCACY, EVENTS, COMMITTEES AND TASK FORCES

#### Vice President of Corporate Affairs

Giovanna Boniface

#### Advocacy and Engagement Manager

Kristen Gagnon

#### National Affairs Manager

Anthony Youssef

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#### Business Development Manager

Katie Russell

#### Membership Manager

Sarah Holtman

#### Membership Coordinator

Gretta Inamahoro

#### Membership and Communications Assistant

Noorulabdeen Ahmad

### CONTINUING EDUCATION AND PRACTICE SUPPORT

#### Vice President of Practice

Gregory MacNeil (November 2021)

#### Director of Practice

Paul Mitchell (January 2021 - August 2021)

#### Education Manager

Brynne Campbell (January 2021 - July 2021)

Nevena Martinović

#### Education Coordinator

Pamela Burke

#### Education Administrator

Jessica McCormick (January 2021 - August 2021)

#### Program Officer

Camille Rivard

## RAIC SYLLABUS

#### Director of Syllabus

Ivan Martinović

#### Education Administrator (Syllabus)

Portia Ymer Sobel

## HONOURS AND AWARDS/ COLLEGE OF FELLOWS

#### Director, Honours and Awards/ College of Fellows

Chantal Charbonneau

#### Program Coordinator, Honours and Awards

Amanda Shore

## COMMUNICATIONS

#### Marketing and Communications Specialist

Ashley Belleau-Dame

#### Communications Coordinator

Tanner Morton

## FINANCE

#### Vice President of Finance

Vicky Wang

#### Finance Administrator

Deepthi Padekallu Ganapathi

# HONOURS AND AWARDS

## THE RAIC ADMINISTERS CANADA'S ONLY LARGE-SCALE NATIONAL AWARDS PROGRAM FOR ARCHITECTURE.

The program promotes excellence in the built environment by showcasing outstanding achievements. It also serves to heighten public and media awareness of architecture and the people who create it.

The Awards Advisory Committee is responsible for overseeing the development, implementation and review of terms of reference for the Institute's awards program, to ensure Institute awards reflect the strategic direction of RAIC and provide recommendations to the Board of Directors for the ongoing development of Institute awards and award principles and procedures.

- Susan Ruptash, FRAIC (Co-Chair)
- Edward Hercun, FIRAC (Co-Chair)
- Carl Blanchaer, FRAIC
- Brian Carter, Hon. FRAIC
- Jean-Pierre Chupin, MIRAC
- Samuel Dubois, MIRAC
- Elsa Lam, FRAIC

Due to the ongoing COVID-19 pandemic and in accordance with public safety guidelines, the RAIC hosted a virtual event to celebrate our honorees and award winners for 2021. The celebration was held on June 3.

**Thank you to our Virtual Event sponsor GlasCurtain Inc.**

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View the 2021 RAIC ANNUAL AWARDS  
VIRTUAL CELEBRATION EVENT,  
held on June 3<sup>rd</sup>





PHOTO: JAMES DOW

## 2021 Annual Awards

### RAIC GOLD MEDAL

In 2021, the RAIC was honoured to present the Gold Medal to **Brigitte Shim and Howard Sutcliffe**.

The Royal Architectural Institute of Canada's Gold Medal is the highest honour that the Institute can bestow in recognition of a significant and lasting contribution to Canadian architecture. The honour recognizes a significant body of work deemed to have lasting influence as demonstrated through excellence in design; excellence in research; and/or excellence in education. It considers the individual's breadth and scope of expertise; established presence within the public sphere; exemplary approaches to environmental sustainability; support and advancement of social justice; and commitment to the future generation of architects.

#### JURY COMMENTS:

By their relentless pursuit of excellence, Brigitte Shim and Howard Sutcliffe have produced a significant body of exceptional design works covering architecture, landscape, interior, furniture and hardware—all developed to an incredibly high standard, with craft, rigour, sense of place, and mastery of proportions. Their work demonstrates a dedication to material expression and exquisite detailing across multiple scales, in addition to creating an intimate connection with each site.

They continue to be an inspiration to other architects by demonstrating that exceptional projects are possible and by their tireless commitment to advocacy, teaching and mentoring.

We wish to recognize them as a powerful collaborative duo, whose commitment to craft, tectonics, site and ecology will have a lasting impact on Canadian architecture.

### ARCHITECTURAL PRACTICE AWARD

**MGA | MICHAEL GREEN ARCHITECTURE**

VANCOUVER, BC

The Architectural Practice award recognizes a Canadian architectural practice that has consistently produced distinguished architecture. The award recognizes the achievements of the practice, considering seven core areas: quality of architecture, quality of professional services, innovations in practice, contributions to the profession, exemplary approaches to environmental sustainability, support and advancement of social justice, and commitment to the future generation of architects.



PHOTO: EMA PETER

#### JURY COMMENTS:

MGA | Michael Green Architecture deserves recognition as a leading architectural firm because of their ability to consistently deliver leading-edge timber buildings, carefully designed to a high degree of aesthetics and performance. This firm shows its passion for innovation and sustainability through its many finely crafted wood buildings—and displays its commitment to education through the design-built studio held every year to expose young architects to the design and construction of actual structures.

They have distinguished themselves for their ability to translate focused material research and technical pursuits into a notable and innovative body of work that embodies a deep commitment to sustainability.

MGA has become one of the world's leading voices on the future of wood design through their advocacy and in doing so, carries the banner for Canadian architecture internationally. In this sense, the work of Michael Green Architecture acts as an ambassador for Canadian architecture.



## EMERGING ARCHITECTURAL PRACTICE AWARD

### LECKIE STUDIO ARCHITECTURE + DESIGN

VANCOUVER, BC

The Emerging Architectural Practice award recognizes an emerging Canadian architectural practice that shows exceptional promise for contributing significantly to the future of Canadian architecture. The award recognizes the early career achievements of the practice, considering six core areas: quality of architecture, quality of professional services, innovations in practice, contributions to the profession, exemplary approaches to sustainability, and the support and advancement of social justice.

In a short time, Leckie Studio Architecture + Design has produced a diverse collection of exquisite projects which demonstrate their extraordinary commitment to regionalism and their skillful understanding of materials, all evidenced by the enthusiastic support of their clients. Their work demonstrates careful attention to craft, materiality, and the specificity of place. The various projects enter an elegant dialogue with nature, and the use of wood contributes to this integration.

Leckie Studio has produced beautiful and well-executed buildings, showing a depth of research, craft and understanding of materiality. They have also demonstrated a commitment to sustainability with their focus on research into sustainable prefabricated mass-timber construction. With their lovely DIY (do-it-yourself) cabin, they offer a refreshing option for the construction of small remote cabins, incredibly accessible to anyone with basic building skills. Their work displays a high degree of conceptual clarity and attention to detail in executing an impressive breadth for a young firm, spanning from private residences to public buildings. There is no doubt, that Leckie Studio has a bright future ahead.

## EMERGING ARCHITECT AWARD

### ANYA MORYOUSSEF

TORONTO, ON

This award is to recognize an emerging architect for excellence in design, leadership and/or service to the profession. It is intended that this award will inspire other individuals to become licensed and to strive for excellence in their work.



Anya Moryoussef's work and intellectual approach are distinguished by the sensitivity and clarity of the goals she seems to have set for the profession of architecture. Her involvement in the teaching of architecture is also to be commended. Anya is already giving back to her profession, sharing her knowledge and experience with the next generation.

Throughout her career, Anya has demonstrated an enduring commitment to design excellence along with the skills to achieve not only well-designed buildings, but to design architecture that addresses the principles of social justice and social equity. She has earned the respect and admiration of her peers through her joy for her work, her design achievements, and her devotion to architectural education.



## 2021 RAIC Awards of Excellence

# INNOVATION IN ARCHITECTURE

## GRAND THÉÂTRE DE QUÉBEC

### LEMAY/ATELIER 21

QUÉBEC, QC

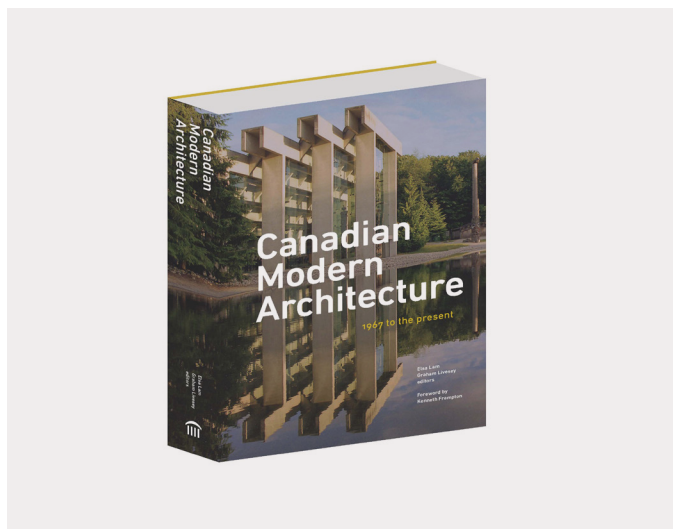
This award recognizes excellence in architectural innovation, including the research and development and the applied use of new technology; unique adaptation of existing technology; new project delivery methods; new design processes; new details; or the development of new methods related to the construction process and commitment to the future generation of architects.



PHOTO: STÉPHANE GROLEAU

## JURY COMMENTS:

The Grand Théâtre de Québec demonstrates a host of notable innovations in the spirit of honouring the original Victor Prus building and sensitively protecting the existing degrading structure and Jordi Bonet mural. The new glass casing is quiet and understated, with a technical rigour that speaks to what must have been remarkable teamwork between the architects, engineers, and manufacturers. It skillfully addresses the challenges faced by the concrete façades and unique interior sculptural murals by developing from the exterior a meticulous envelope system and creating an in-between controlled environment. The team's choices throughout the process demonstrate how intelligent, quiet innovations can significantly extend the life of public buildings for the betterment of the community, climate, and environment.



# PRESIDENT'S AWARD FOR MULTIMEDIA REPRESENTATIONS OF ARCHITECTURE

## CANADIAN MODERN ARCHITECTURE: 1967 TO THE PRESENT

**ELSA LAM (EDITOR),  
GRAHAM LIVESEY (EDITOR)**

TORONTO, ON

This award recognizes a narrative about buildings and cities that promotes the public's understanding of architecture and the role of architects. The entry must be a body of work.

## JURY COMMENTS:

This book brings together some of the foremost observers on architecture in Canada. In 15 chapters, these authors clearly explain the themes and regional trends that have shaped the country's-built form in this period – a period in which, as the editors suggest, a truly Canadian architecture was born for the first time. This assembly of expertise and regional knowledge allows the book to provide a depth of insight that no one individual could offer. Canadian Modern Architecture is a body of work whose diversity and variety are entirely Canadian. The book "Canadian Modern Architecture: 1967 to the Present" is a body of work representing Canadian Architecture from coast to coast diligently and completely compiled into one superb Anthology. It is a timely piece which may take decades to replicate and or replace.

## President's Medal and Honorary Membership

The RAIC President's Medal is awarded to a person who was, or is, the president, or equivalent, of an architectural organization, and who has nurtured a beneficial relationship between his/her organization and the RAIC.

- **Peter Exley, FAIA**  
President  
The American Institute of Architects
- **Alice Hampson, FRAIA**  
President  
The Australian Institute of Architects
- **Marco Antonio Vergara Vázquez**  
President  
Federation of Architects' Associations  
of the Mexican Republic

## Student Medals

The Student Medal is awarded annually to a student graduating from a professional degree program in each accredited University School of Architecture in Canada who, in the judgment of the faculty of the respective school, has achieved the highest level of academic excellence and/or has completed the outstanding final design project/thesis for that academic year. **The recipients for 2021 were:**

### School of Architecture

University of British Columbia  
University of Calgary  
Carleton University  
Dalhousie University  
Université Laval  
University of Manitoba  
McGill University  
Université de Montréal  
Ryerson University  
University of Toronto  
University of Waterloo

### Medalist

Thomas Foster  
Joshua TeBokkel  
Laura Clark  
Gabriel Coughlan  
Adrien Larochelle  
Royce O'Toole  
Matthew Cheuk Fai Lee  
Any Messaoud - Nacer  
Andrea Bickley  
Shivathmikka Suresh Kumar  
Vic Mantha - Blythe

## RAIC Honour Roll

The RAIC Honour Roll recognizes those students of an accredited professional degree program of Architecture in Canada who have achieved high academic standing in the top 10% of their graduating class. For each School of Architecture, a maximum of four students from the top 10% of the graduating class, shall receive honour roll certificates from the RAIC. In addition, the top student shall also receive the Student Medal. The selection of the students to be placed on the Honour Roll is made through a process of evaluation established in the constitution or bylaws of the school. **The recipients for 2021 were:**

### School of Architecture

University of British Columbia

### Honour Students

Thomas Foster  
Lee Patola  
Brendan Buchanan Dee  
Amanda Nalli

University of Calgary

Joshua TeBokkel  
Alana Kerr  
Dalvir Nanara  
Joseph Crawford

Carleton University

Laura Clark  
Brooke Zacharuk  
Shelby Hagerman  
Luke McElcheran

Dalhousie University

Gabriel Coughlan  
Isabelle Collier  
Ben Hoffarth  
McKenna Young

Université de Laval

Adrien Larochelle  
Philippe Champagne  
Luiza Santos  
Tyana Larochelle

University of Manitoba

Royce O'Toole  
Wilrose Pingol  
Laurie Aftanas  
Lucas Druet  
Andria Langi  
Tali Budman

### School of Architecture

McGill University

### Honour Students

Matthew Cheuk Fai Lee  
Laura Di Fiore  
Nicole Jazwiec-Podsiadlo  
Catherine Auger  
Hailey Darling  
Thomas Noussis

Université de Montréal

Any Messaoud-Nacer  
Jeremy Chui  
Henri Lachance  
Bianca Addesa

Ryerson University

Andrea Bickley  
Sana Kadri  
Michael Plummer  
Freedom Stone

University of Toronto

Shivathmikka Suresh Kumar  
Shawn Dylan Johnston  
Timothy Tin Yan Lai  
Francesca Zenaida Lu  
Liam Thornwell

University of Waterloo

Vic Mantha-Blythe  
Elly Cho  
Omar Ferwati  
Julia Nakanishi

# COLLEGE OF FELLOWS

The College of Fellows of the Royal Architectural Institute of Canada is composed of those members who have been approved by the Board of Directors of the RAIC and advanced to Fellowship by the College of Fellows in accordance with these Rules and Regulations. The Fellows and Honorary Fellows shall be known collectively as the College of Fellows.

## Chancellors Report



The 78th Convocation of the RAIC College was held online via Zoom in June 2021. We welcomed eight Honorary Fellows and 57 new Fellows from 2020 and 2021, including 25 that identify as female. That brings the total number of females to 144 out of a total of 818 fellows, equalling 18%. We also celebrated three new graduates of the RAIC Syllabus Program.

In 2021 we welcomed submissions for the fourth cycle of the RAIC International Prize, celebrating architecture that is socially transformative. The additional criteria – that the project has been in use for at least two years, and that there must be a site visit for the jury to consider – help to ensure that the RAIC International Prize is unique in its criteria and focus. The three previous winners - Li Xiaodong's Liyuan Library, Tezuka Architects' Fuji Kindergarten and Hariri Pontarini Architects' Baha'i Temple of South America – stand as a testament to these qualities.

The Awards Advisory Committee began work on a comprehensive review of the entire slate of RAIC Awards with a view to reinforcing the relevance and impact of the awards program.

I was honoured to participate in the RAIC Strategic Planning sessions and hear first-hand from RAIC Staff details on their work and their views on various issues.

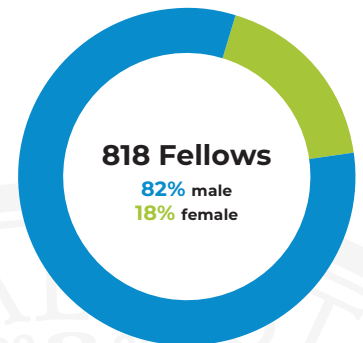
We have updated the Rules and Regulations of the College to include a clear message about our commitment to equity, and diversity, including: "To promote excellence in the profession and built environment, to advocate for responsible architecture, and to support equity, diversity and inclusion."

We continue to champion the selection of a new title for 'Fellow' that is appropriate for the high honour of being inducted into the College, appropriate in both official languages, respectful to indigenous people, and free of gender implications and assumptions. The RAIC Board has committed to including this review as part of a comprehensive review of the name of the organization in the coming months.

I wish to thank the Regional Committee Chairs for all the hard work they do across the country; the Officers of the College for their support and counsel - Tom Emodi, Dean/Doyen; Claudio Brun del Re, our Registrar/Registraire; Sam Oboh, Past President/Ancien président; and Wayne DeAngelis, Past President/Ancien president, and the invaluable support of RAIC Staff Chantal Charbonneau and Amanda Shore.

Thank you,

Susan Ruptash, Architect, FRAIC  
RAIC College Chancellor





## National Committee

The Chancellor and the National Committee of the College of Fellows administer the affairs of the College of Fellows. The National Committee consists of the Chancellor, the Dean, the Registrar, who are elected by Fellows as well as two immediate past presidents of the Royal Architectural Institute of Canada who have completed their term on the RAIC's Board of Directors. Each of the past-Presidents serve a two-year term.

**Chancellor:** Susan Ruptash, FRAIC

**Dean:** Thomas Emodi, FRAIC

**Registrar:** Claudio Brun del Re, FRAIC

**Past-Presidents:** Samuel Oboh, PP/FRAIC and Wayne DeAngelis, PP/FRAIC

## Regional Committee Chairs

The Regional Advisory Committees of the College of Fellows provide regional feedback, play a major role in the nomination of new Fellows and organize local events. The Chair is appointed by the Chancellor, in consultation with the National Committee and the outgoing Chair of each regional committee.

**Atlantic:** Edmond Koch, FRAIC

**Quebec:** Paule Boutin, AP/FIRAC

**Ontario:** Gerrie Doyle, FRAIC and David Caulfeild, FRAIC (Northeast & Nunavut)

**Ontario:** Mary Jane Finlayson, FRAIC (Southwest)

**Manitoba:** Donald Oliver, FRAIC

**Saskatchewan:** Derek E. Kindrachuk, FRAIC

**Alberta & NWT:** Amir Hemani, FRAIC,

**British Columbia/Yukon:** Sebastian Butler, FRAIC

**Victoria Chapter:** Chris Gower, FRAIC

## 2021 Fellows

A Fellow is a member of the Institute who has achieved professional eminence or has rendered distinctive service to the profession or the community at large. The College administers nomination and advancement to Fellowship.

### The Following individuals were named as Fellows for 2021:

Manon Asselin	Kirsten Reite
Brent Bellamy	Keith Robertson
Helen Avini Besharat	Ya'el Santopinto
Gregory Boothroyd	John H. Savill
Guillermo Ceppi	Dr. William Semple
William J.E. Curran	David Shone
Christos Dikeakos	Drew Sinclair
Dr. Terrance G. Galvin	Graeme Stewart
Shafraaz Kaba	Jill Stoner
Patrick Kelly	Adam James Thom
Matthew Lella	Spyro Trifos
Veronica Nerissa Madonna	Robert Winslow
Dr. Shelagh McCartney	James Jeffrey Youck
Christopher Radigan	

**View the 2020 and 2021 Fellows Virtual College of Fellows and Syllabus Convocation celebration, held on June 17th, 2021.**

All Fellows will be invited to attend an in-person convocation ceremony at a later date.

## 2021 Honorary Fellows

An Honorary Fellow of the RAIC College is an Honorary Member of the RAIC who has achieved international professional eminence or has rendered distinctive service to the profession or to the community at large, nationally or internationally. Architects registered in Canada are not eligible for nomination. Nomination and advancement to Honorary Fellowship is administered by the RAIC College. Honorary Fellowship is bestowed for life and is one of the highest honours the RAIC can confer upon a non-Member. **The 2021 Honorary Fellows are as follows:**



Amale Andraos , Hon. FRAIC



Tatiana Bilbao , Hon. FRAIC



Mouzhan Majidi, Hon. FRAIC



Thomas Vonier , Hon. FRAIC

# EVENTS & NETWORKS

## Continuing Education

The RAIC continuing education program continued to develop innovative virtual courses, webinars, and workshops throughout 2021. The RAIC also launched two incredibly successful partner courses that will continue to be available on-demand continuing into 2022. The first course, **Introduction to the Standards and Guidelines for the Conservation of Historic Places in Canada**, is an open-access online course on Heritage Conservation in Canada created in collaboration with Parks Canada Agency. The second course, **The Path: Your Journey Through Indigenous Canada** was created by NVision Insight Group Inc, a majority Indigenous-owned company and has been developed with First Nations, Inuit, and Métis advisors and reviewers. The program consists of five online modules made up of videos and quizzes that focus on the First Nations, Inuit, and Métis peoples of Canada, the history of Indigenous peoples and their relationship with European settlers, the British Crown, and the Dominion of Canada. The course is complemented by quarterly Kitchen Table sessions, where participants can reflect on their experiences with Indigenous Subject Matter Experts. Both of these new courses are available in English and French, and have received incredible feedback from hundreds of participants.

The **RAIC's Webinar Series** returned with 17 new on-demand webinars by experts in a variety of fields from climate-resistant design to accessibility. Similarly, the **Foundations of Practice** series launched webinars on contract administration, co-op, and alternative business models. To maximize convenience and access to the on-demand catalogue, RAIC launched the "All-Access Webinar Pass", which provided an 89% discount on a bundle of 63 educational on-demand webinars.

The continuing education program worked to ensure that all 34 of the webinars and events from the **RAIC 2021 Virtual Conference**, the **RAIC-CCUSA Academic Summit on Architecture**, and the **RAIC International and Indigenous Architecture and Design Symposium** were made available on demand. Due to their ongoing popularity, RAIC is continuing to offer access to individual and bundled webinars from both our 2020 and 2021 Virtual Conferences.

Throughout 2021, RAIC offered three live virtual sessions of our top-rated course, **Financial Management for Architects**. The incredibly popular **National Building Code of Canada** course was also offered on demand for the first time, which increased accessibility to the course. To complement the virtual iteration of the course, RAIC developed a new workbook, additional quiz questions and quarterly live Q & A sessions with our Subject Matter Expert, Amal Tamim of Jenson Hughes Consulting Canada Ltd.

Building on the success of these previous courses designed for architects, RAIC also launched a new course entitled **Marketing for Architects**. This on-demand course is comprised of four interactive modules that participants can take at their own pace to learn about the fundamental concepts behind marketing and business development for architectural firms. The first module of this course, "Introduction to Marketing" is free for RAIC members and has a satisfaction rating of 9/10.

Finally, in 2021 RAIC introduced the **Continuing Education Advisory Committee**. This committee will help to guide the development and delivery of continuing education programming that is relevant, accessible and most beneficial to Canadian architects. The committee is chaired by the RAIC's Education Manager, and composed of RAIC staff and volunteers from across Canada.

**67 NEW  
ON-DEMAND  
OFFERINGS:**  
22 WEBINARS  
5 PRACTICE RESOURCES  
34 CONFERENCE EVENTS  
6 COURSES

**22 NEW  
CON ED  
WEBINARS:**  
7 FREE FOR  
MEMBERS  
15 DISCOUNTED  
FOR MEMBERS

**712  
REGISTRATIONS FOR  
OUR PARTNER  
COURSES**

**1463  
CON ED REGISTRATIONS  
IN 2021**

## RAIC Chapters and Networks

2021 saw continued growth of the chapter network model with the launch of the South Shore Network in April 2021 as a part of the Nova Scotia Chapter. The model serves to strengthen the association and best serve the advocacy, educational, and networking needs of our membership—as well as enable the organization to fulfill its mission and vision. Although the pandemic continued to pause in-person meetings and events in most cases, network engagement and activities successfully continued on online platforms, along with in-person lectures in the new South Shore Network.

### RAIC BC

- **Chair:** Carrie Smart, AIBC, MRAIC, LEED, AP

**Three networks:** Metro Vancouver, Mid-Island, and Victoria

- **Metro Vancouver – Chair:** Manoochehr Azizi, AIBC, MRAIC
- **Mid-Island Network – Chair:** Angela YP Quek, AIBC, MRAIC, PEAI
- **Victoria Network – Chair:** Carrie Smart, AIBC, MRAIC, LEED AP

### INITIATIVES/ACTIVITY HIGHLIGHTS:

- RAIC Architecture Talk with Lynn Webster, FRAIC and Rudy Friesen, FRAIC
- Regular network meetings continued in a virtual setting throughout the pandemic
- Monthly newsletter including RAIC and affiliated news specific to the Chapter

### RAIC AB

- **Chair:** Cynthia Dovell AAA, OAA, MRAIC – January to June

**Two networks:** Calgary and Edmonton

- **Calgary Network – Co-chairs:** Jay Boyce, AAA, AIBC, MRAIC, WELL AP and Brent Welty, AAA, AIBC, MRAIC, LEED AP; **Secretary:** Dr. Henry Tsang, OAA, MRAIC, LEED GA, WELL AP
- **Edmonton Network – Chair:** Mindy Tindall, MRAIC

### INITIATIVES/ACTIVITY HIGHLIGHTS:

- “Fellow Talk” with David Murray, FRAIC
- “For The Public Good: The Shift to Values-Based Codes” Webinar
- “Equity + Zoning” Webinar
- “Robotic Fabrication with Near-Zero Waste: Improving the Public Realm through Design-Build Research Projects” Member presentation
- Regular network meetings continued in a virtual setting throughout the pandemic
- Monthly newsletter including RAIC and affiliated news specific to the Chapter

### RAIC NS

- **Chair:** Ron LeLievre B.Arch, NSAA (Retired), FRAIC – January to February

**Two networks:** Halifax and South Shore

- **Halifax Network – Chair:** Salah Afifi NSAA, MRAIC
- **South Shore Network – Co-Chairs:** Sharon Fogo Architect MNSAA, FRAIC and William (Bill) Ungar NSAA (Retired), MRAIC

### INITIATIVES/ACTIVITY HIGHLIGHTS:

- Establishment of the South Shore Network
- Implementation of the **Architecture for Young Readers** project with Halifax Public Libraries
- Three in-person lectures for the fall edition of the South Shore Lecture Series
- Monthly newsletter including RAIC and affiliated news specific to the Chapter

Chapter networks met regularly and were driven by engaged local volunteers, supported by RAIC operations. **The RAIC thanks all volunteers who contribute to the chapters and networks.**







In 2021, the **RAIC Virtual Conference on Architecture** returned with a month-long programming. This event brought together professionals at every stage of their career to learn, explore, and discuss the challenges and opportunities facing their practice. The virtual program offered educational sessions and special events in a flexible format with participants learning from industry-leading experts through educational sessions and special events on a diverse range of topics.

This event also included new collaborations with partner organizations. Through an inaugural collaboration, the RAIC and the Canadian Centre for Architecture (CCA) presented a special event titled “Designing Intimacy, Now?”, a conversation with CCA Director Giovanna Borasi and a group of young developers - two Canadian architecture firms discuss questions of collectivity, privacy, and economy. The RAIC also collaborated with the Canadian Architecture Student’s Association to pilot a student sponsorship initiative and an emerging practitioners mix and mingle which included RAIC President John Brown, CASA President Madsen Canitz and Vice President Fiona Hamilton.

All conference sessions were converted to on-demand status—a feature which will carry over for the 2022 Virtual Conference as well. In all, 672 registrants participated in the month-long 2021 Virtual Conference on Architecture.



The **RAIC 2021 Congress on Architecture** was presented virtually on Monday, October 4, 2021, in celebration of World Architecture Day 2021. This event which was hosted by the RAIC Congress on Architecture Steering Committee brought together over 120 attendees to ignite action, strengthen connections, and share ideas on the topic of climate action.

Following an opening and welcome by Indigenous Elder Otsitsakenra, Nobel Peace Prize nominee Sheila Watt-Cloutier began the day with a session focusing on how the environment, the economy, foreign policy, global health, and sustainability should not be viewed as separate concerns but as a deeply interconnected whole. A moderated panel discussion followed the keynote address, included public policy researcher and writer, Seth Klein, Pratt Institute School of Architecture, Dr. Harriet Harriss and World Green Building Council CEO, Cristina Gamboa, and was moderated by Associate Vice President, Sustainability at the University of Calgary, Joanne Perdue.

The panel discussion paved the way for small group discussions organized in a World Café format. Participants engaged in deep conversations about tools, resources, solutions and changes needed in areas of practice, education and advocacy.



In 2021, the RAIC and the Canadian Council of University Schools of Architecture (CCUSA) were proud to once again partner to host the **RAIC-CCUSA Academic Summit on Architecture** – an engaging and innovative summit that looks to the future of our profession. This event was held on June 17, 2021, as a part of the RAIC Virtual Conference on Architecture and presented thirteen papers and projects featuring the latest research from academics and practitioners in the fields of architecture and design.

The research topics were diverse and innovative and were organized into four distinctive sessions including Hybrid Approaches to Climate Change Futures, Materials and Machines, Languages of Representation and Inclusion, and Project[ion]s: Research Through Design. Each session was moderated by faculty including Shannon Bassett, y Terri Peters, Alberto de Salvatierra and Jerry Hacker, respectively.

Proceedings from the event are now published and available on the RAIC website. These proceedings provide a unique opportunity to discover what topics academics and practitioners are researching.



In 2021, the RAIC launched its **Podcast on Architecture**. The inaugural season featured interviews with activists, architects and design professionals who centre sustainability in their practices and RAIC Congress on Architecture Steering Committee members.

In the season's first episode, Louis Conway spoke with Seth Klein about mobilizing Canada for the climate emergency. The second episode featured Bianca Dahlman in a conversation with Dr. Harriet Harriss about the publication "Architects After Architecture" and the Climate Crisis curriculum at the Pratt Institute School of Architecture. In the third episode, Wanda Dalla Costa, director, and founder of the Indigenous Design Collaborative joined Mona Lemoine, to discuss the role of Indigenous leadership and pedagogy in climate action. The season's final episode featured Joanne Perdue in a conversation with World Green Building Council CEO, Cristina Gamboa about the WorldGBC's work and the monumental Cities and Built Environment Day at COP26.

The four-episode first season is available on a range of popular podcast services like Spotify, Apple Podcasts, Podbean, and Google Podcasts. The episodes published on YouTube include closed captioning in both English and French. To promote accessibility, each episode was accompanied by a full transcript in both official languages. The season finale of the Podcast on Architecture concluded the activities leading up to the Congress on Architecture, which took place on World Architecture Day, October 4, 2021.

The podcast reached over 1000 listeners from across the globe in countries including the United States, India and Mexico.

## ITF Symposium

The **2021 RAIC International Indigenous Architecture and Design Symposium** was held virtual on June 23 and 24, as a part of the RAIC Virtual Conference on Architecture. The Symposium focused on Indigenous representation, narratives, and collaborations, with six sessions related to the themes of Making Room for New Indigenous Voices on the Leading Edge of Architecture Practice and Collaborations: Indigenous / Non-Indigenous Co-Design and Building with First Nations, Metis and Inuit Communities. Additionally, the event included four poster presentations, as well as an encore presentation of the RAIC Truth and Reconciliation Task Force (TRTF) session on the TRTF's proposal requesting the RAIC membership adopt the United Nations Declaration on the Rights of Indigenous Peoples ('The Declaration') at the 2021 Annual General Meeting (AGM). The motion passed with overwhelming support at the AGM on June 30, 2021. The Symposium was opened by Elder Otsi'tsakèn:ra (Charles Patton) of the Kanien'keha:ka (Mohawk) community of Kahnawa:ke, which is on the south shore of the island of Tio'tia:ke (Montreal) – the northern section of Kanien'keha:ka ancestral territory. The Symposium was moderated by RAIC Indigenous Task Force Chair Dr. Patrick Stewart. Approximately 200 people attended the Symposium over the two days.



**RAIC Connects** marked its first anniversary on October 5, 2021—connecting members and fostering meaningful conversations within the profession. Access to the platform is free and included with all membership categories. Since its launch, discussion posts have explored topics including climate action, fees and procurement, the 2021 The Intergovernmental Panel on Climate Change (IPCC) report, and net-zero carbon concrete, among others. In addition to the RAIC member community, the platform contains over twenty other communities including topic-specific communities for Emerging Practitioners and Climate Action, working communities for RAIC committees, chapters, and the College of Fellows, among others. A contest was held to encourage member engagement and involvement on the platform.

## Social Media

The RAIC further developed our reach and engagement across all our social media platforms throughout 2021, with particular success on LinkedIn and Instagram. The total number of followers across all social media channels amounted to 19,209—compared to 16,019 at the end of the previous year. 2021 was also the year that the RAIC revitalized the organization's social media graphics and captions, allowing for a diverse and engaging range of posts across platforms.



## Committees, Task Forces & Working Groups

The RAIC is grateful to all volunteers for their participation, support and valuable contributions that support the work of the organization. The combined efforts of staff and volunteers make the RAIC stronger. Thank you!

### COMMITTEE ON REGENERATIVE ENVIRONMENTS

In follow up to the passing of the special Resolution for Urgent and Sustained Action on Climate and Ecological Health in October 2019, the Committee on Regenerative Environments (CORE), chaired by Mona Lemoine, AIBC, MRAIC, LEED AP BD+C, RELi AP was instrumental in supporting the planning and development of the RAIC 2021 Congress on Architecture: Climate Action and Architecture in Canada. This included the inclusion of two CORE members on the Congress Steering Committee and committee input through these representatives. CORE also wrote a letter to the Minister of Environment and Climate Change and Minister of Natural Resources, as well as assisted with the initial planning of the forthcoming RAIC Climate Action Plan.

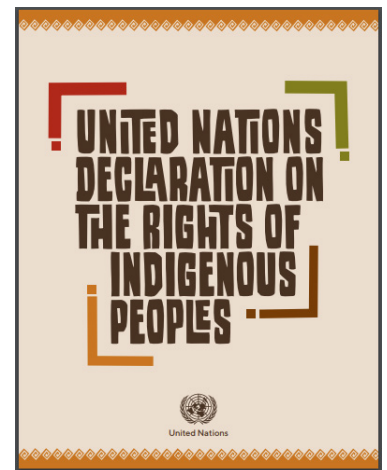
### INDIGENOUS TASK FORCE

The Indigenous Task Force (ITF) of the RAIC, chaired by Dr. Patrick Luugigyo Stewart (Nisga'a), MRAIC, seeks ways to foster and promote Indigenous design in Canada. Its mission is to advocate on behalf of First Nations, Metis, and Inuit communities across this land. The Task Force spent the first half of 2021 organizing the second RAIC International Indigenous Architecture and Design Symposium, held in conjunction with the RAIC Conference on Architecture in June 2021. The symposium proceedings were recorded in a report to further disseminate the work and research presented. Members meet monthly to discuss topics related to the intersection of the practice of architecture and Indigenous communities and knowledge. Working with operations, the ITF consulted on the development of a new resource, the RAIC Indigenous Member Directory.

### RAIC TRUTH AND RECONCILIATION TASK FORCE

At the February 2020 RAIC Board Meeting, a motion passed to convene the RAIC Truth and Reconciliation Task Force to facilitate sustainable actions that will foster reconciliation within the profession. Patrick Stewart, MRAIC, and Alfred Waugh, MRAIC, were appointed as Co-Chairs of the Task Force, with Jill Stoner and Dale Taylor acting as board liaisons. The Task Force's mandate is to review the Truth and Reconciliation Commission's final report, the Reclaiming Power and Place report, as well as the UN Declaration on the Rights of Indigenous Peoples and make recommendations for concrete actions for the RAIC to implement over the next five years. In 2021, the Task Force brought the United Nations Declaration on the Rights of Indigenous Peoples to the June 2021 RAIC AGM to be adopted by the membership. The motion passed successfully on June 30, 2021, following a live virtual presentation by the Task Force. In addition, an interview with the Co-Chairs was published about why it was important for the RAIC to adopt the Declaration earlier in the year. The term of the Task Force has been extended until December 31, 2023.

In June 2021, the RAIC was proud to launch an Indigenous Cultural Awareness training course as part of a commitment to engaging in sustainable actions to foster reconciliation with Indigenous peoples.



### PROMOTING EQUITY AND JUSTICE ADVISORY COMMITTEE

The RAIC Promoting Equity and Justice Advisory Committee was formed in April 2021 to support the development and implementation of the Taking Action: Promoting Equity and Justice strategy and plan. There are three overarching themes to the strategy and action plan: Examining and updating existing organizational structures; Educating ourselves, and Educating others. In 2021 the committee prepared a Glossary of Terms related to equity, justice, diversity, and inclusion, as well as began work on a digital resource library related to the committee's work.

# MEMBERSHIP

**AS OF DECEMBER 31, 2021, THE ROYAL ARCHITECTURAL INSTITUTE OF CANADA (RAIC) RECRUITED AND MAINTAINED A TOTAL OF 5,039 MEMBERS IN ALL CATEGORIES.**

The renewal retention rate was 92%, an increase of 3% from 2020 - the retention rate typically exceeds 90 percent. The RAIC welcomed 300 new members in 2021, including 96 Registered/Licensed Architects and 62 Intern/Intern Architects.

The RAIC benefits program seeks to provide members with special offers and cost savings on professional and personal resources. In 2021, the RAIC added several new member benefits, further broadening the types of offers available and increasing the overall value of membership.

Notably, the RAIC solidified an agreement with NBS to offer members 10% off NBS Chorus - a cloud-based specification platform. Also, an annual campaign provided members with digital badges that could be shared on social media, website or by email.

New benefits are continuously being added, members can find out more here: <https://raic.org/benefits>.

## The newly renovated RAIC Job Board

In April 2021, the RAIC launched a newly renovated job board which not only presented a user-friendly interface with more functionalities, but also granted members free access to post unlimited job opportunities. This initiative increased the number of postings available on the job board from both members and the public by over 400% compared to 2020.

## Member appreciation week

Running from November 29, 2021 to December 3, 2021, the RAIC sought to show members how thankful we are for their commitment and participation in the architectural community and built environment. Each day followed a unique theme, a new activity, and prizes to be won.

From a heartfelt thank you video from the RAIC President, John Brown, FRAIC, to the Try it Tuesday campaign which encouraged members to try out the free offers that come with their membership, hundreds of members across the globe participated.

The RAIC, the board, and staff are excited and proud to support the extraordinary and inspirational individuals who shape our profession and are thrilled to establish this initiative as an annual event.



**Number of job opportunities up 400% in 2021!**

## Membership Survey

The RAIC distributed the annual membership survey in October 2021, with the second call in December 2021. The purpose of the annual membership survey was to receive feedback from members on how the RAIC performed in 2021 and what our priorities should be in 2022.

The RAIC received vital feedback, including over one hundred recommendations on what the RAIC can do next to help its members and the architectural community. The RAIC will be reviewing all recommendations received to improve and strengthen our activities.

### BENEFITS THAT WERE RANKED WITH THE HIGHEST MEMBER VALUE:

FREE MAGAZINE SUBSCRIPTIONS

MEMBER LISTING IN THE  
RAIC'S ONLINE DIRECTORY

FREE JOB POSTING ON THE  
RAIC JOB BOARD

### TOP THREE TOPICS MEMBERS WOULD LIKE EMAILS ABOUT:



GENERAL RAIC NEWS  
AND ANNOUNCEMENTS



CONTINUING EDUCATION  
OPPORTUNITIES



HONOURS AND AWARDS  
NEWS AND ANNOUNCEMENTS

### RAIC SERVICES THAT WERE RATED AS EXCELLENT/GOOD THE MOST:

EMAIL CORRESPONDENCE

CONTINUING EDUCATION

QUALITY OF CONTENT ON  
THE WEBSITE





# PRACTICE

The Canadian Handbook of Practice (CHOP), 3rd Edition, was released in early 2021. The new edition of the CHOP was a significant undertaking and the result of a great collaboration by the architectural profession across Canada. Released in English and French, the CHOP is available as an open-access document. The RAIC also released an introductory webinar with many subject matter experts who provided an overview of the significance of the new CHOP edition for the profession.

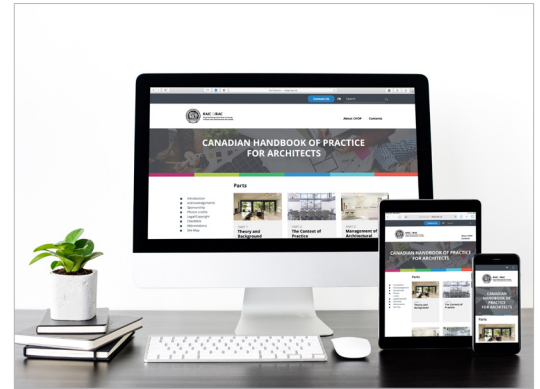
In 2021, the RAIC contract system was expanded threefold with the completion of Document Six - 2018 Supplementary Agreement, Document Nine - 2018 Supplementary Agreement and a new contract type labelled Document Six Master - 2020 Canadian Standard Form of Master Contract for Architect's Services. This expansion means that the RAIC contract system now includes the following six robust documents in both official languages:

1. Document Six - 2018 Canadian Standard Form of Contract for Architect's Services
2. Document Six - 2018 Edition Supplementary Agreement
3. Document Six Master (6M) - 2020 Edition Canadian Standard Form of Master Contract for Architect's Services
4. Document Six Master (6M) - 2020 Service Order
5. Document Nine - 2018 Canadian Standard Form of Contract Between Architect and Consultant
6. Document Nine - 2018 Edition Supplementary Agreement

The RAIC looks forward to transitioning these CCDC compliant contracts on a new RAIC Digital Contract Management Platform in 2022 / 2023.

In 2021, the Practice Support Committee (PSC) formed two working groups, the Fees and Procurement Working Group and the Long-Term Care Design Working Group. Welcoming over a dozen new volunteers and with the leadership of PSC Chair John Peterson, both working groups have been steadfast in their commitment to the profession and the RAIC membership by focusing on issues that matter within each group's mandate. The PSC membership was also refreshed and includes representation in both English and French. The RAIC continues to be represented on several national and international pan-professional committees including, but not limited to, Construction Industry Consultative Committee, Canadian Construction Documents Committee, Institute for Building Information Modeling, and the Federal/ Industry Real Property Advisory Council.

In 2021 the RAIC welcomed a new Vice President of Practice, Gregory MacNeil NSAA, OAA, MRAIC.



## RAIC Syllabus

Syllabus studios continued in a virtual platform through 2021. The Syllabus program is supported by dozens of volunteer studio coordinators and instructors and we are grateful for the collective contributions of all volunteers who teach, mentor, and supervise the students.

Other highlights include updating the student resources available on the Syllabus Student Portal, as well as the launch of an archive of student work, as an additional resource for studio coordinators and instructors. Finally, the RAIC Syllabus welcomed Portia Ymer Sobel as the Education Administrator (Syllabus) in August 2021.

**3**  
**GRADUATES**  
**(DIPL. ARCH.)**

**40**  
**NEW STUDENTS**

**203**  
**TOTAL ACTIVE**  
**STUDENTS**

# TREASURER'S REPORT



The RAIC is pleased with the financial results achieved in 2021. The originally budgeted deficit of \$157,079 turned into a positive surplus of \$166K and helped increase the RAIC's reserve fund to slightly over \$1.025 million. This achievement assists in re-assuring a solid financial foundation for long-term growth and the overall strength of the Institute.

Looking back, the RAIC generated total revenues in 2021 in the amount of \$3.752 million, compared to \$3.449 million in the year 2020, reflecting a growth of 8.79%. In general, our results reflect the economic condition, strong growth in membership, expansion of partnerships, sponsorships, conference, events, and professional development.

Our auditors, Welch LLP, provided an opinion that the RAIC's Financial Statements for 2021 present fairly, in all material respects, the financial position of the Institute, the results of operations, and cash flows as of December 31, 2021.

We have entered 2022 with a clear strategic plan that will drive excellence in performance through a defined roadmap with clear objectives. The RAIC will continue to provide Canada's architectural community with the tools, resources, advocacy, and education that will elevate their practice and help create a better future for people and the planet.

A blue ink handwritten signature, appearing to read 'Jonathan Bisson', written in a cursive style.

Jonathan Bisson, MIRAC  
Treasurer



# FINANCIAL REPORT

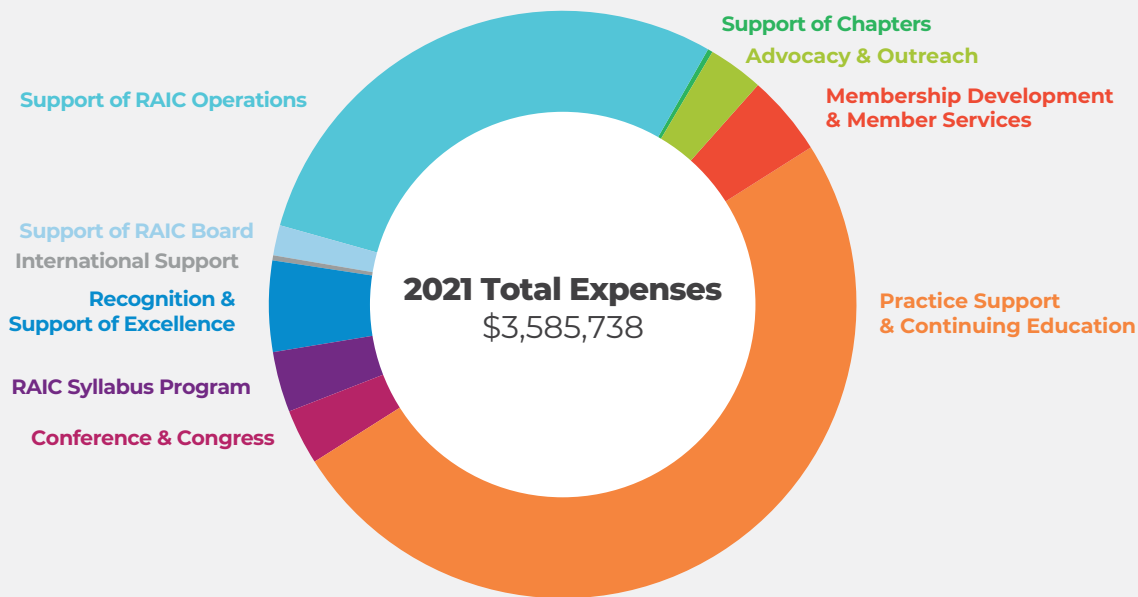
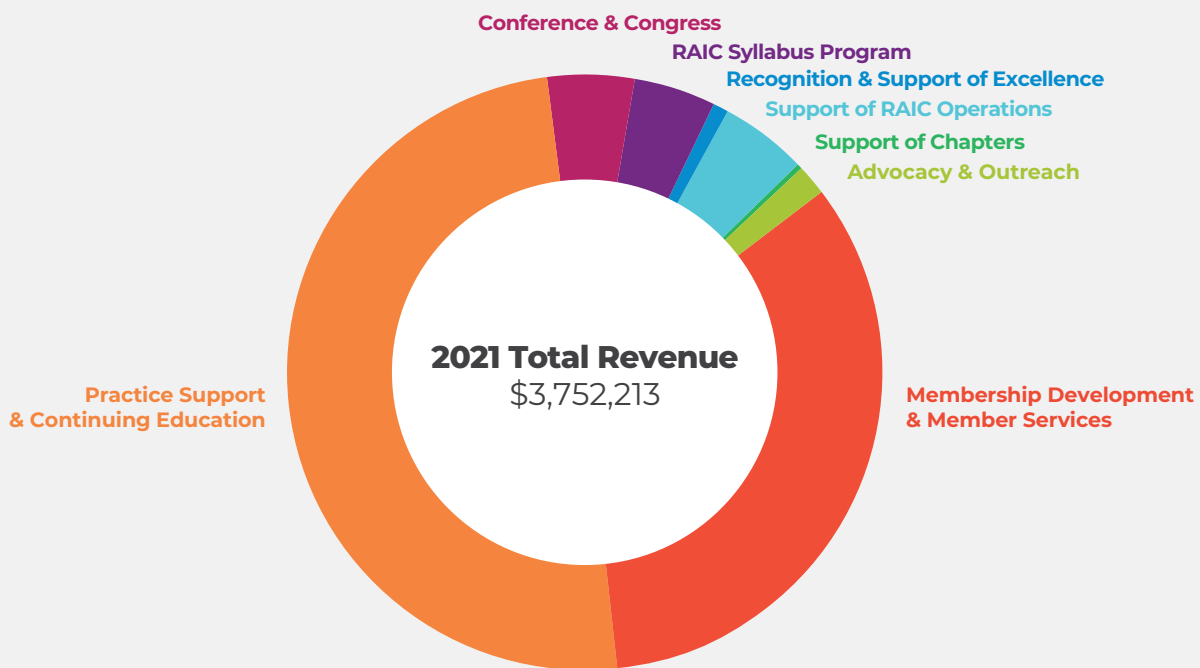
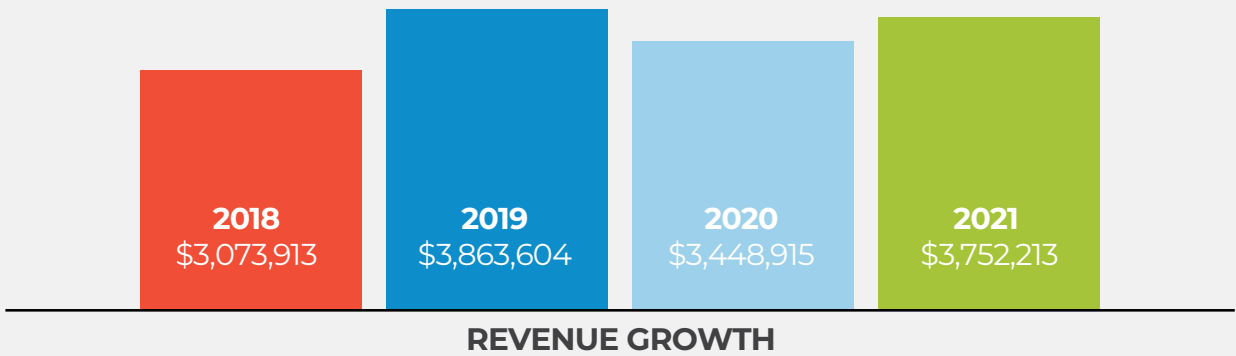
## Revenue and Expenses

REVENUE	2021	2020
Advocacy & Outreach	62,706	44,278
Membership Development & Member Services	1,270,329	1,233,001
Practice Support & Continuing Education	1,860,705	1,286,945
Conference & Congress	176,917	99,506
RAIC Syllabus Program	171,831	151,576
Recognition & Support of Excellence	24,666	168,198
Support of RAIC Operations	183,712	462,523
Support of Chapters	1,347	2,888
<b>TOTAL REVENUE</b>	<b>\$ 3,752,213</b>	<b>\$ 3,448,915</b>

EXPENSES		
Advocacy & Outreach	113,231	94,391
Membership Development & Member Services	156,070	138,326
Practice Support & Continuing Education	1,799,265	1,306,888
Conference & Congress	108,000	92,360
RAIC Syllabus Program	117,530	65,636
Recognition & Support of Excellence	182,868	209,256
International Support	5,307	15,142
Support of RAIC Board	61,260	39,988
Support of RAIC Operations	1,039,496	1,085,366
Support of Chapters	2,711	6,616
<b>TOTAL EXPENSES</b>	<b>\$ 3,585,738</b>	<b>\$ 3,053,969</b>

<b>Net Revenue</b>	<b>166,475</b>	<b>394,946</b>
<b>Net Assets, Beginning of Year</b>	<b>859,006</b>	<b>464,061</b>
<b>Net Assets, End of Year</b>	<b>\$ 1,025,481</b>	<b>\$ 859,007</b>





Royal  
Architectural  
Institute of  
Canada



OSU College of Forestry by **Michael Green Architecture**,  
2021 Architectural Firm Award Recipient