

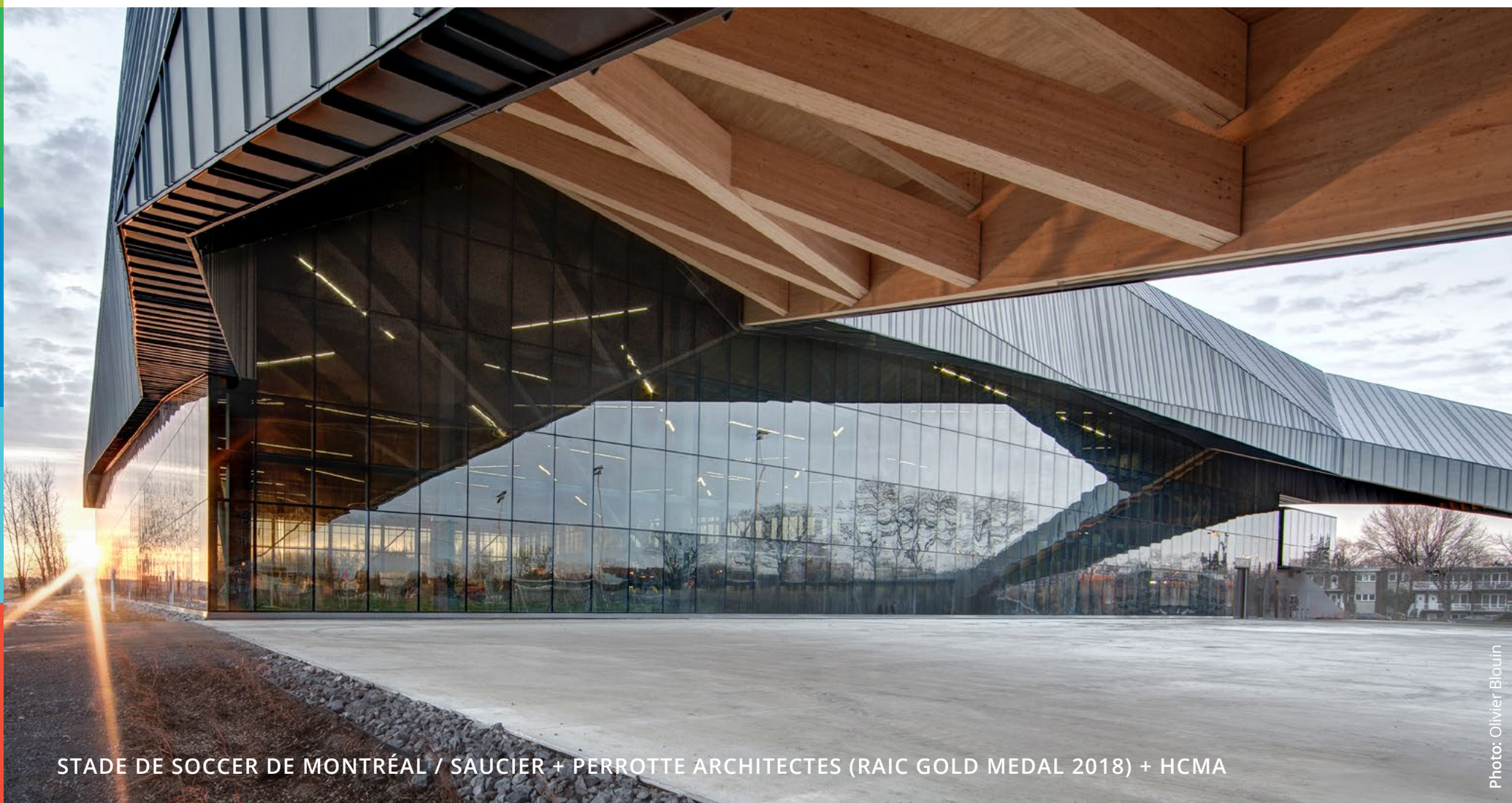
ANNUAL REPORT // 2018



RAIC | IRAC

Royal Architectural Institute of Canada
Institut royal d'architecture du Canada

THE ROYAL ARCHITECTURAL INSTITUTE OF CANADA



STADE DE SOCCER DE MONTRÉAL / SAUCIER + PERROTTE ARCHITECTES (RAIC GOLD MEDAL 2018) + HCMA

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PRESIDENT'S REPORT



It goes without saying that it is a privilege to serve as the 79th President of the Royal Architectural Institute of Canada. For almost all of the past 55 years, the President's Report has been written from the comfortable position of Past President. Writing this as a serving President is one of several changes that mark 2018 as a year of transition for the RAIC.

Interim Executive Director Bruce Lorimer, FRAIC, continued in that role until early March. New CEO Mike Brennan took up where Bruce left off – working, as he notes in his report, “to build long-term sustainability, stability, and organizational excellence.” Acting on the direction of the Board, Mike achieved organizational economies and secured new sources of revenue for the Institute. This and other successes in 2018 have generated an even more important result: the renewed energy in the office as our staff goes about their work on our behalf.

A priority in 2018 was the work of the Governance Committee. Finding the correct fit between an organization and its governance structure is essential. It has long been recognized that the RAIC would be better served by a Board Executive whose time in office was greater than one year. Although simple in concept, revising our current bylaws is a complex and time-consuming exercise. To ensure a stable transition, the Board has extended the terms of the 2018 executive through to the end of 2019.

Of course, there is more to this story. Stories are like the work we do as architects. They are never done. We just run out of time or space. Find me at Festival 2019, and I'll be happy to share the rest of the story. For now, I just want to say thank you. It should be easy – just two words. But we seldom say those two words as often or as sincerely as we should. So thank you to the RAIC board members who have given me their trust and support and reminded me, perhaps not often enough, of my shortcomings. And thank you to our dedicated and amazingly enthusiastic staff, new hires and veterans alike, who labour tirelessly on our behalf.

Sincerely,

A handwritten signature in black ink, appearing to read 'm/cox', written in a cursive style.

Michael Cox, FRAIC
President

“Stories are like the work we do as architects. They are never done.”

CEO'S REPORT



When I joined the RAIC in March 2018, I was set on harnessing the energies of staff, members, volunteers, and the Board of Directors to build long-term sustainability, stability, and organizational excellence. Our initial strategies included strengthening the RAIC's membership value, ensuring its revenue growth, and collaborating with stakeholders and partners across the country and internationally.

Members play a vital role in the RAIC's programming. It's for this reason that we placed a heavy focus on strengthening the RAIC's membership value. This was done through the development of competitive and exclusive member benefits such as professional liability insurance tailored to the needs of architects. We also partnered with the Personal to provide members with preferred group rates on home and auto insurance that are not available to the public.

To diversify the RAIC's continuing education program, we launched new continuing education offerings for which members receive special pricing. This included workshops and webinars that have seen great success. Our membership renewal rate continues to grow, and we continue to attract new members.

We've also worked on building new relationships and developing existing ones with national stakeholders and partners. Our continued commitment to support Canadian Architectural Licensing Authorities (CALA) initiatives such as the Broadly Experienced Foreign Architect (BEFA) Program, the Future of Architecture policy, and the CALA-ACE (Architects' Council of Europe) Mutual Recognition Agreement are a few examples of these. We've continued our collaboration with allied organizations. The RAIC signed a Letter of Understanding with the Canadian Society of Landscape Architects, the Canadian Institute of Planners, and Engineers Canada. This letter will ensure that we collectively seek opportunities for cross-promotion, sharing of resources, and the transfer of knowledge for all professionals who contribute to the built environment.

The RAIC's participation in international events continues to build productive relationships with stakeholders and partners internationally. I had the opportunity to meet with the Chief Executive Officers of the Royal Institute of British Architects, the Australian Institute of Architects, and the American Institute of Architects. Through a roundtable discussion we were able to share and discuss solutions to common issues shared by our organizations. This will no doubt contribute to the RAIC's achievement of organizational excellence.

In my first year at the RAIC, I have seen many positive changes. This would not have been possible without the trust of all individuals invested in this great Institute, including its Board of Directors, volunteers, and staff. I look forward to working with a wide range of passionate individuals and organizations towards greater excellence in the built environment.

A handwritten signature in black ink, appearing to read 'Mike Brennan', with a long horizontal line extending to the right.

Mike Brennan
Chief Executive Officer

BOARD OF DIRECTORS AND STAFF

BOARD OF DIRECTORS

EXECUTIVE COMMITTEE

PRESIDENT

Michael Cox, FRAIC

FIRST VICE-PRESIDENT

John Brown, FRAIC

SECOND VICE-PRESIDENT AND TREASURER

Jason Robbins, MRAIC

REGIONAL DIRECTORS

BRITISH COLUMBIA/YUKON

Sean Ruthen, FRAIC

ALBERTA/NORTHWEST TERRITORIES

Dale Taylor, FRAIC

SASKATCHEWAN/MANITOBA

Jason Robbins, MRAIC

ONTARIO SOUTHWEST

Susan Ruptash, FRAIC

ONTARIO NORTH, EAST AND NUNAVUT

Emmanuelle Van Rutten, MRAIC

QUEBEC

Jonathan Bisson, MIRAC

ATLANTIC

Gregory MacNeil, MRAIC

DIRECTOR REPRESENTING INTERNS AND INTERN ARCHITECTS

Andrew Dejneka, MRAIC

CHANCELLOR OF COLLEGE OF FELLOWS

Diarmuid Nash, PP/FRAIC

DIRECTOR REPRESENTING CANADIAN COUNCIL OF UNIVERSITY SCHOOLS OF ARCHITECTURE (CCUSA)

Jill Stoner, MRAIC

STAFF

CHIEF EXECUTIVE OFFICER

Mike Brennan

VICE PRESIDENT OF NATIONAL AFFAIRS

Giovanna Boniface

DIRECTOR OF FINANCE

Vicky Wang

DIRECTOR OF PRACTICE SUPPORT

Don Ardiel, MRAIC

DIRECTOR, AWARDS AND HONOURS /COLLEGE OF FELLOWS

Chantal Charbonneau, CAE, Hon. MRAIC

DIRECTOR OF ADVOCACY AND COMMUNICATIONS

Maria Cook; Eva Schacherl (interim)

DIRECTOR OF OPERATIONS

Diane Wessman

MEMBERSHIP MANAGER

Angie Sauvé

EXECUTIVE COORDINATOR

Anthony Youssef

GRAPHIC DESIGNER

Vicky Coulombe-Joyce

PROGRAM OFFICER

Breann Oneid

PROGRAM OFFICER

Brynne Campbell

PROGRAM OFFICER

Kristen Gagnon, MRAIC

CONTINUING EDUCATION ADMINISTRATOR

Camille Rivard

SPONSORSHIP DEVELOPMENT MANAGER

Katie Russell

MEMBERSHIP ADMINISTRATOR

Sarah Holtman

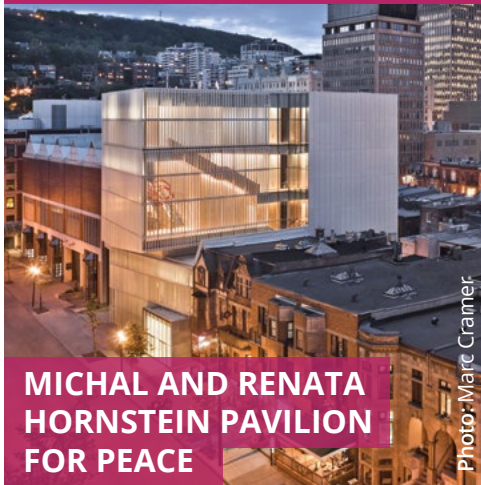


GOVERNOR GENERAL'S MEDALS IN ARCHITECTURE

In September 2018, the RAIC unveiled a beautiful new design for the Governor General's Medals in Architecture at a national awards ceremony in Winnipeg, MB. The medal depicts a lion wearing a crown of maple leaves, holding a compass, and sitting on a rocky mount between oak trees. These elements evoke stone and wood, landscape, sturdiness, shelter and protection. The compass represents architectural tools. The RAIC board and staff worked with the Canadian Heraldic Authority to design the medal, replacing the previous one designed in 1982.



The Governor General's Medals in Architecture recognize outstanding achievement in recently built projects by Canadian architects.



MICHAL AND RENATA HORNSTEIN PAVILION FOR PEACE

Photo: Marc Cramer

Montréal, QC
Atelier TAG et Jodoin Lamarre Pratte Architectes en consortium



FORT YORK VISITOR CENTRE

Photo: Tom Arban Photography

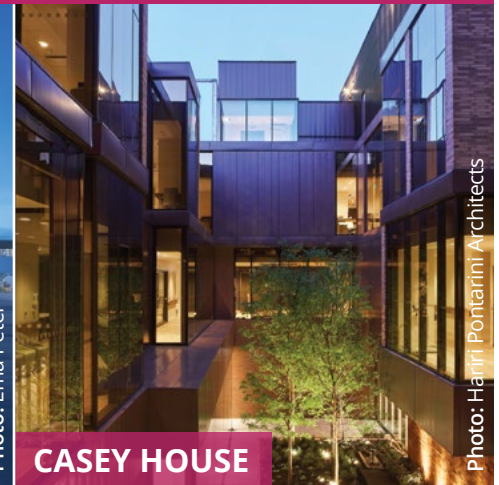
Toronto, ON
Patkau Architects Inc. / Kearns Mancini Architects Inc. Associated Architects for the Fort York Visitor Centre



FORT McMURRAY INTERNATIONAL AIRPORT

Photo: Ema Peter

Fort McMurray, AB
office of mcfarlane biggar architects + designers inc. (omb)



CASEY HOUSE

Photo: Hariri Pontarini Architects

Toronto, ON
Hariri Pontarini Architects



Photo: Raymond Chow (gh3)

BORDEN PARK PAVILION

Edmonton, AB
gh3



Photo: Olivier Blouin

COMPLEXE SPORTIF SAINT-LAURENT

Montréal, QC
Saucier+Perrotte Architectes and HCMA



Photo: Olivier Blouin

STADE DE SOCCER DE MONTRÉAL

Montréal, QC
Saucier+Perrotte Architectes and HCMA



Photo: Greg Richardson

TWO HULLS HOUSE

Port Mouton, NS
MacKay-Lyons Sweetapple Architects



Photo: 5468796 Architecture

PARALLELOGRAM HOUSE

East St. Paul, MB
5468796 Architecture



Photo: Doublespace Photography

RABBIT SNARE GORGE

Cape Breton, NS
Omar Gandhi Architect in collaboration with Design Base 8 (New York City)

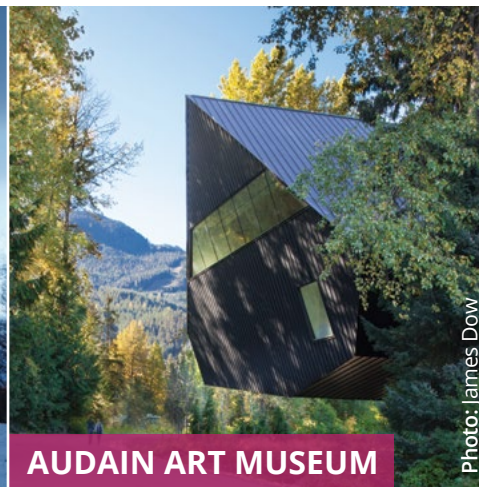


Photo: James Dow

AUDAIN ART MUSEUM

Whistler, BC
Patkau Architects



Photo: Chevalier Morales architectes

MAISON DE LA LITTÉRATURE

Ville de Québec, QC
Chevalier Morales Architectes

HONOURS & AWARDS

The RAIC administers Canada's only large-scale national awards program for architecture. The program promotes excellence in the built environment by showcasing outstanding achievements. It serves also to heighten public and media awareness of architecture and the people who create it.

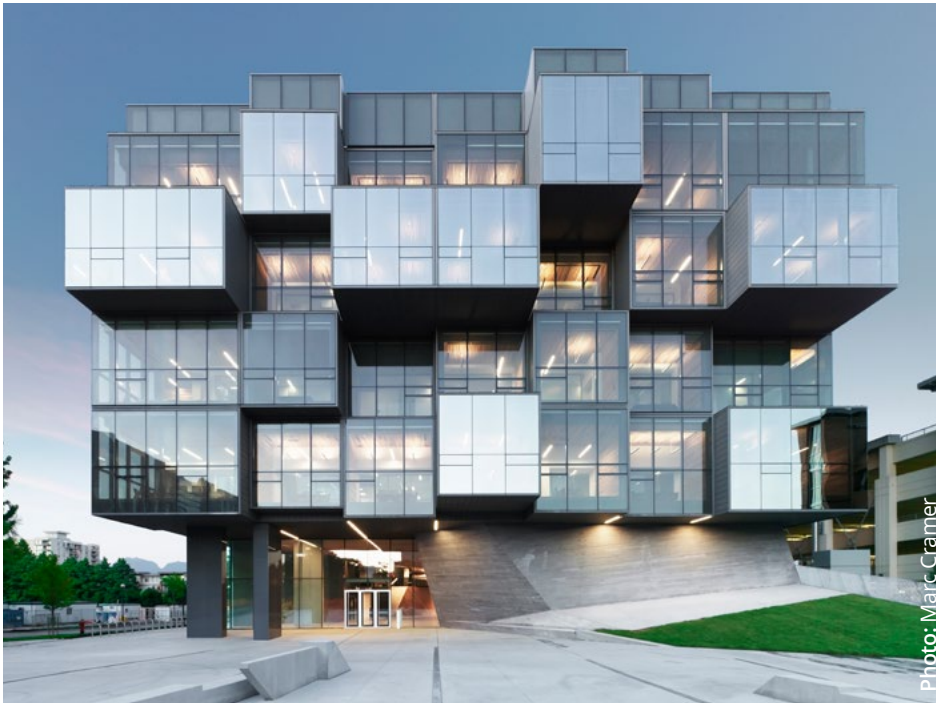


Photo: Marc Cramer

RAIC GOLD MEDAL

Gilles Saucier and André Perrotte
Saucier + Perrotte architects
Montréal, QC

JURY COMMENTS:

"They don't compromise. Their work inspires and delights. Their projects are functional, sculptural and beautiful in the landscape."



Photo: Tom Alban

ARCHITECTURAL FIRM AWARD

RDH Architects
Toronto, ON

JURY COMMENTS:

"There is a remarkable consistency throughout the last 10 to 15 years of work by a younger generation of designers that have...re-established themselves as a leading designing firm in Toronto."

HONOURS & AWARDS



Photo: Scott Norsworthy

YOUNG ARCHITECT AWARD

Luc Bouliane

Toronto, ON

JURY COMMENTS:

"His work has strong sculptural qualities. It's interesting. The spaces are dynamic in terms of composition, shapes, and forms, and the level of detail."



Photo: Chevalier Morales Architectes

EMERGING ARCHITECTURAL PRACTICE AWARD

Chevalier Morales Architectes

Montreal, QC

JURY COMMENTS:

"Their work is creative, inventive, fresh, strong, sensitive to details, almost poetic. There's a mastery of building technology. They've demonstrated very mature work for an emerging firm."

HONOURS & AWARDS



PRIX DU XX^E SIÈCLE

Toronto Central YMCA
Diamond Schmitt Architects
Toronto, ON

JURY COMMENTS:

The Toronto Central YMCA was selected “not only for its remarkable design qualities but also for its generous stance as a welcoming urban neighbor and humanist intervention in the heart of downtown Toronto.”

PRESIDENT'S MEDAL

Thomas Vonier, FAIA
President, International Union of Architects

Carl Elefante
President, The American Institute of Architects

Ben Derbyshire
President, The Royal Institute of British Architects

Tim Melville, FNZIA
President, The New Zealand Institute of Architects

Manuelle Gautrand
President, L'Académie d'Architecture

Richard Kirk, FRAIA
President, The Australian Institute of Architects

HONORARY MEMBERSHIP

Barbara Bruce, Hon. MRAIC
Executive Director, Alberta Association of Architects

**Dr. Richard J. Currie, Hon. MRAIC, O.C., C.B.H.F.,
M.B.A., LL.D., P.Eng.**



FESTIVAL OF ARCHITECTURE
RAIC COLLEGE OF FELLOWS
CONVOCAATION CEREMONY

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#1124

COLLEGE OF FELLOWS

CHANCELLOR'S REPORT



In 2018, new members of the RAIC College of Fellows were recognized for outstanding achievement in design excellence, exceptional scholarly contribution, and distinguished service to the profession or the community. The College invested 40 new Fellows at the 2018 Festival of Architecture in Saint John, NB, including 10 distinguished women. This represents a total of 773. I wish to thank all nominators and the College of Fellows Regional Chairs for their hard work.

Working together, the RAIC and RAIC Foundation identified members to form part of the 2019 RAIC International Prize monitoring committee. The committee has dedicated numerous volunteer hours to oversee the implementation and direction of the 2019 prize cycle.

The RAIC Foundation, of which I am a trustee, is continuing its work on fundraising for the prize.

A handwritten signature in black ink, appearing to read 'Diarmuid Nash'.

Diarmuid Nash, PP/FRAIC
Chancellor, College of Fellows

NATIONAL COMMITTEE

The Chancellor and the National Committee of the College of Fellows administer the affairs of the College of Fellows.

CHANCELLOR

Diarmuid Nash, PP/FRAIC

DEAN

J. Robert Thibodeau, FIRAC succeeded by
Thomas Emodi, FRAIC

REGISTRAR

Randy Dhar, PP/FRAIC

PAST PRESIDENTS

Samuel Oboh, PP/FRAIC
Wayne DeAngelis, PP/FRAIC

REGIONAL COMMITTEE CHAIRS

The Regional Advisory Committees of the College of Fellows provide regional feedback, play a major role in the nomination of new Fellows, and organize local events.

ATLANTIC

Edmond Koch, FRAIC

QUEBEC

C. Hamelin Lalonde, FIRAC

ONTARIO

Stephen Pope, FRAIC (Northeast & Nunavut)
Paul Roth, FRAIC (Southwest)

MANITOBA

Donald Oliver, FRAIC

SASKATCHEWAN

Derek E. Kindrachuk, FRAIC

ALBERTA & NWT

Jane Ferrabee-Pendergast, FRAIC

BRITISH COLUMBIA/YUKON

Sebastian Butler, FRAIC

VICTORIA CHAPTER

Terence J. Williams, PP/FRAIC

2018 HONORARY FELLOWS



Photo: Franck Juery

Odile Decq
Hon. FRAIC

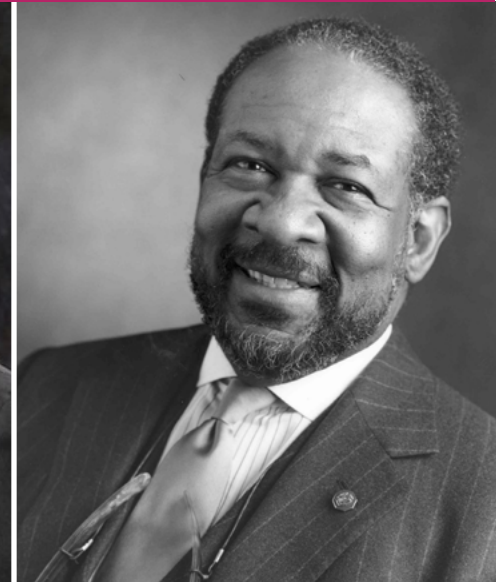


Photo: Eriks Jan Ouwerkerk

Francis Kéré
Hon. FRAIC



John R. Sorrenti
Hon. FRAIC



William J. Stanley III
Hon. FRAIC

2018 FELLOWS

A Fellow is a member of the Institute who has achieved professional eminence or has rendered distinctive service to the profession or the community at large.

- **Peter Berton**, FRAIC
- **Vikram Bhatt**, FRAIC
- **Ryan Bragg**, FRAIC
- **Wojciech Maurycy Brus**, FRAIC
- **Kelly Buffey**, FRAIC
- **George Cibinel**, FRAIC
- **Peter Ronald Clewes**, FRAIC
- **Alain Compéra**, FIRAC
- **Shelley Craig**, FRAIC
- **Francesco D'Ambrosio**, FRAIC
- **Arup Kumar Datta**, FRAIC
- **Maria Denegri**, FRAIC
- **Nathalie Dion**, FIRAC
- **Kevin P. Flanagan**, FRAIC
- **Andrew Ivo Frontini**, FRAIC
- **Antonio Gómez-Palacio**, FRAIC
- **H. Bradford Green**, FRAIC
- **Philip Hastings**, FRAIC
- **Greg Johnson**, FRAIC
- **David Francis Lalama**, FRAIC
- **Elsa Lam**, FRAIC
- **William P. Lett Jr.**, FRAIC
- **Janice Lynne Liebe**, FRAIC
- **Christine Lintott**, FRAIC
- **Stuart E. Lyon**, FRAIC
- **Douglas James MacLeod**, FRAIC
- **Drew Mandel**, FRAIC
- **Jennifer A. Marshall**, FRAIC
- **C. Walker McKinley**, FRAIC
- **K. Gregory Murdock**, FRAIC
- **Linus Murphy**, FRAIC
- **John Raymond Peterson**, FRAIC
- **Honorata Pieńkowska**, FRAIC
- **Darija K. Scott**, FRAIC
- **James Irwin Sheffield**, FRAIC
- **Susan Spiegel**, FRAIC
- **John K. Stephenson**, FRAIC
- **Gordon C. Stratford**, FRAIC
- **Talbot Sweetapple**, FRAIC
- **R. Shane Williamson**, FRAIC



Photo: Discover Saint John

FESTIVAL OF ARCHITECTURE

The RAIC partnered with the Architects' Association of New Brunswick to present the 2018 Festival of Architecture in Saint John, NB from May 30 to June 2. The theme was **Ports and Portals: Getting There from Here.**

The Festival took place at the Hilton Saint John and the Saint John Trade and Convention Centre. A total of 370 delegate packages were sold, and 587 tickets were sold for events and tours. The Festival was an opportunity for delegates to combine work with leisure in a popular tourist destination on the world-famous Bay of Fundy.

The Festival offered 29 continuing education sessions where delegates could earn up to 18 hours of structured/core credits for their provincial regulators' requirements. This year, 95 percent of the continuing education sessions were full or over capacity. Our expert speakers and presenters offered delegates relevant, unique, and high-quality learning experiences on everything from The Social Art of Architecture to saving heritage buildings; from wind tunnel model testing to commercially viable net zero carbon design.

The Festival also hosted a trade show with 64 exhibitors reaching out and connecting with architects from across Canada.



KEYNOTE SPEAKERS



Photo: Erik-Jan Ouwerkerk

Francis Kéré, Hon. FRAIC
College of Fellows Convocation Ceremony

Diébédo Francis Kéré founded Kéré Architecture in 2005 in Berlin. He was born in 1965 in Gando, Burkina Faso and trained at the Technical University of Berlin. His architectural practice has been recognized nationally and internationally with awards, among them the Aga Khan Award for Architecture (2004). He made an inspiring presentation on developing Indigenous, participatory building technologies to make innovative spaces for community buildings.



Photo: Franck Juery

Odile Decq, Hon. FRAIC
RAIC Foundation Luncheon

Odile Decq is an award-winning French architect, urban planner, and academic. Founder of the Paris firm Studio Odile Decq, her portfolio ranges from art galleries and museums to social housing and infrastructure. In 2016, she won The Architectural Review's Jane Drew Prize for promoting the role of women in architecture. She spoke to this subject during her keynote address.

PLENARY SPEAKERS

RESILIENT DESIGN

Alec Hay
Founder and Principal, Southern Harbour

Duncan Phillips
RWDI Consulting Engineers and Scientists

Jean-Pierre Taschereau
International Red Cross and Red Crescent Movement

PROCUREMENT REFORM

Anne Carrier, architecte MOAQ, FIRAC
President, Association of Architects in Private Practice of Quebec (AAPPQ)

Bruce Lorimer, FRAIC

Doug McConnell, FRAIC
Co-chair, DIALOG's Agreements Roundtable

John Stephenson, FRAIC
Founding Partner, FORM Architecture Engineering

Mike Brennan
Chief Executive Officer, RAIC



AANB MEMBERS, STAFF AND VOLUNTEERS

The core members of the local organizing committee, listed below, dedicated a large number of volunteer hours to the planning and delivery of this year's Festival. We were also fortunate to have the help of many devoted volunteers.

- **Monica Adair**, MRAIC
- **Neil Bauman**, MRAIC
- **Isabelle Bouchard**
- **Malcolm Boyd**, FRAIC
- **Jessica Brett**
- **Lilia Buza**, MRAIC
- **Emily Cassidy**
- **Danielle Catley**
- **Karen Chantler**, Hon. MRAIC
- **Michael Colpitts**
- **Emma Cubitt**, MRAIC
- **Graham Cubitt**
- **Jhonny Gamboa**
- **Kale Harper**
- **Jill Higgins**, MRAIC
- **William Knorr**, FRAIC
- **Stephen Kopp**, MRAIC
- **Anna Lorberer**
- **Amanda Lohry**
- **Jane Mallory**
- **Carrie McMath**
- **Shirley Miller**
- **K. Gregory Murdock**, FRAIC
- **Alana O'Halloran**,
- **Mike & Nancy Owens**
- **Camille Rivard**
- **Douglas Steen**, FRAIC
- **Joan Steen**
- **Don Sterritt**, FRAIC
- **Kathleen Sterritt**
- **Austin Stewart**
- **Elizabeth Sullivan**
- **Melissa Wakefield**, MRAIC
- **Alex Weaver-Crawford**, MRAIC



[View the 2018 Festival photo gallery](#)

SPONSORS

The 2018 Festival of Architecture was made possible by our sponsors and partners. They support our efforts, build on our ideas, and offer products that advance our industry.

We thank them for their on-going support and encourage you to learn more about their organization, products, and services. Please show your support for our sponsors by visiting their web sites.



FESTIVAL OF ARCHITECTURE SAINT JOHN 2018

**PORTS et
PORTAILS**
Y ARRIVER À PARTIR D'ICI



**PORTS &
PORTALS**
GETTING THERE FROM HERE





Photo: Kitchin Photography

PROGRAMS, COMMITTEES, AND TASK FORCES

CONTINUING EDUCATION

Continuing education is a requirement for all architects throughout their careers. The RAIC has long offered high-quality learning opportunities and credits, largely during the annual Festival of Architecture. To respond to architectural practitioners' learning needs throughout their careers, in Fall 2018 the RAIC launched an ambitious new practice-based continuing education program.

Three practice-based webinars held in 2018 drew 248 participants. A new two-part, 41-hour course on **Project Management for Architects** took place in cities across the country, starting in Fall 2018. By the end of the year, the RAIC was ready to launch a bi-weekly continuing education bulletin and a new weekly webinar series, [Webday Wednesdays](#). A course on **Collaborative Leadership Skills for Architects** is under development as part of the new RAIC 'For Architects' series.

In September, five RAIC members were awarded full scholarships to attend the **VeronaFiere** natural stone course in Verona, Italy, each receiving 27 learning credits. The RAIC also acted as the official partner for the 2018 [POP // CAN // CRIT](#) symposium in Vancouver in October (photo above: Farida Abu-Bakare, HOK). The event focused on the Business of Architecture in Canada and attracted 130 in-person and 40 online participants.

Finally, the RAIC is addressing a gap in heritage conservation. The RAIC joined the international **New Paradigm / New Tools for Architectural Heritage in Canada** partnership. Two student interns spent Summer 2018 researching heritage conservation education in Canada and surveying RAIC members. Two workshop series are in development for 2019.



Photo: RAIC | IRAC

EMERGING PRACTITIONERS

The mission of the [RAIC Emerging Practitioners \(EP\)](#) is to strengthen the voice of emerging practitioners across Canada and support and advocate for their continued professional growth on the path to licensure. In 2018, the EP volunteer leadership was active in organizing webinars and presentations that responded to the needs and interests of emerging practitioners.

These included two standing-room only events at the Festival of Architecture held in Saint John, NB. A continuing education session was held on **Supporting Inclusivity in Architecture**. It focused on how becoming licensed, working in the profession, and starting a practice differ for different demographic groups and the challenges they face. The second event presented Stephen Chevalier and Sergio Morales, MIRAC, of Chevalier Morales, winner of the **2018 RAIC Emerging Practice Award**, who discussed their path from intern/EP to award-winning practice.

Other successful events this year included webinars on the **National Building Code** and on **Bidding & Contract Award and Contract Administration**. EP vice-president Mylène Moliner-Roy and president Ksenia Eic (in photo, left) also participated in the Canadian Large Firm Roundtable - hosted by Architecture 49 - to discuss the needs of interns and EPs working in large architectural offices.



RAIC SYLLABUS

40th

1978 – 2018

RAIC SYLLABUS PROGRAM

In 2018, the RAIC Syllabus program celebrated its 40th anniversary. Recognition for the program was celebrated nationally with 40th anniversary branding, alumni interviews, and memorabilia. The program accepted 35 new students and graduated four with a Professional Diploma in Architecture (Dipl. Arch.), bringing the total number of graduates to 123.

As of 2018, there were 213 active Syllabus students. With the launch of a new satellite studio in Grand Prairie, AB, the Syllabus program now operates 13 studios across the country.

A new student information system was introduced in 2018, allowing students to access their personal accounts, grades, and course information online. With the help of Syllabus task groups and volunteers, we updated policies to support the student experience and updated curriculum documents to improve the alignment of course learning outcomes with Canadian Architectural Certification Board certification standards.



Photo: Curreyo Laux

INDIGENOUS TASK FORCE

The Indigenous Task Force (ITF) of the RAIC, chaired by Dr. Patrick Luugigyoo Stewart (Nisga'a), MRAIC, seeks ways to foster and promote Indigenous design in Canada. Its mission is to advocate on behalf of First Nations, Metis and Inuit communities across this land. After an amazing and inspiring six month-long exhibition in Venice as the Canadian representative at the **Venice Biennale**, the ITF is looking forward to the opening of **UNCEDED** at the Canadian Museum of History on May 2, 2019. It is hoped that UNCEDED will go on to be a travelling exhibition across the country.

The ITF continues to be involved in many activities of national architectural significance. Members are participating in the **Indigenous Housing Innovation Initiative** with Indigenous Services Canada, the **Healthy Homes Initiative** with the National Research Council, and with the Assembly of First Nations in its proposals for an **Indigenous Peoples House** at 100 Wellington Street in Ottawa.

Internationally, members of the ITF have been participating with Maori architects, landscape architects, designers, and planners since the inaugural 2016 International **Nga Aho Design Symposium** in New Zealand. We have also been building relationships with Aboriginal architects in Australia and with the American Indian Council of Architects and Engineers. These relationships have resulted in the book, **our voices: indigeneity and architecture** (ORO Editions, 2018), edited by Dr. Rebecca Kiddle (Maori), Dr. luugigyoo patrick stewart (Nisga'a) and Kevin O'Brien (Torres Strait Islander). The ITF Education Sub-committee, chaired by Wanda Dalla Costa (Cree), AIA is planning a second **International Indigenous Design Symposium** in June 2020 in Edmonton.

COMMITTEE ON REGENERATIVE ENVIRONMENTS (CORE)

In 2018, the Committee on Regenerative Environments (CORE), chaired by Mona Lemoine, MRAIC, endorsed and promoted the **Canada Green Building Council's Zero Carbon Initiative** and saw the RAIC become one of five national professional associations in Canada to sign a joint statement on **Advancing Integrated Climate Action**. The joint declaration was based on a report on **Low Carbon Resilience: Best Practices For Professionals** by the Adaptation to Climate Change Team (ACT) at Simon Fraser University.

CORE continued work on a **Regenerative Design White Paper**, intended to make regenerative design more accessible to Canadian practitioners. The White Paper was presented and discussed at the RAIC Festival. CORE also worked with partners on several industry initiatives, including an initiative by BC Housing and Natural Resources Canada, **Mobilizing Climate Adaptation and Resilience in Building Design and Renovations**; the **Zero Net Carbon Collaboration for Existing and Historic Buildings** with the Association for Preservation Technology International; and the **High-Performance Building Community of Practice**.

In addition, CORE members shared their expertise with the architectural community at an RAIC Festival workshop, a joint session with the Canadian Institute of Planners and the Canadian Society of Landscape Architects, and a workshop on advancing Low Carbon Resilience for Canada's National Professional Association.

PRACTICE SUPPORT

Practice Support provides architects, industry partners, and the public with information, documentation, and best practices to support the built environment and architectural practice. The RAIC responds to queries on a weekly basis from architects, owners, and the public. Questions range from practice procedures, recommendations for standard forms of agreement, how to run an architectural competition, and how to become a licensed architect in Canada.

In 2018, the RAIC published an updated **Document Six – Canadian Standard of Agreement for Architectural Services**. Five new schedules were added that make defining the scope-of-services simpler for specific project types. Several sections were revised to accommodate jurisdictions in which prompt payment legislation has come into effect. Also introduced was the new **RAIC Document Nine – Canadian Standard Form of Contract Between Architect and Consultant 2018**. Together they describe the responsibilities of the client, architects, and consultants in the design project endeavour.

MEMBERSHIP

In 2018, the RAIC laid the groundwork for a renewed chapter structure. National forums were held in Vancouver and Edmonton to engage members and stakeholders to discuss a federated chapter model. This led to the launch of the first RAIC chapter in British Columbia on January 1. The Alberta chapter followed on April 1, 2019.



The chapter model is intended to create a stronger voice for advocacy at the provincial and regional levels, as well as greater visibility for the profession across Canada. Regional networks and provincial chapters will be directly connected to each other and the RAIC and will jointly serve the advocacy, educational, and networking needs of members. Work towards additional chapters across Canada will continue in 2019.

As of December 31, 2018, the Royal Architectural Institute of Canada recruited and maintained a total of 4,949 members in all categories. The renewal rate was 91 percent, following closely with previous renewal trends that consistently exceeded 90 percent. This high retention rate is indicative of strong member engagement and a well-established community within architectural practice and its associated sectors.

Numerous initiatives for recruitment were undertaken in 2018, resulting in 319 new members being welcomed to the RAIC. We encouraged student members to update their status with the RAIC following graduation and promoted recruitment late in 2018 by adding new incentives to join, including the new [Project Management for Architects](#) course.

Starting from an already extensive [RAIC benefits program](#), the RAIC expanded the program to include home, auto, and pet insurance through The Personal, professional liability insurance through BMS Brokerage, and the GoodLife Fitness Corporate Wellness program. Furthermore, new products and discounts have been added to the [RAIC Online Store](#), and continuing education programs and courses saw significant development and growth.





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COMMUNICATIONS & ADVOCACY

GOVERNMENT RELATIONS

The RAIC continued to advocate for the architectural profession and the built environment with the federal government on a range of issues. This included federal practices that impact directly on architectural firms such as promptness of payment, adjudication on federal construction projects, the quality of procurement calls, the use of unlicensed practitioners, and contract language on liability and risk. The RAIC provided input on forthcoming legislation and on concerns with current practices. The RAIC also partnered with the Canadian Architectural Licensing Authorities to work toward establishment of a National Architecture Policy for Canada.

NATIONAL BUILDING CODE & SUSTAINABILITY

On March 1, the RAIC sent a presentation to the House of Commons Committee on Energy, the Environment and Natural Resources for its study of the built environment and the building code in Canada. The RAIC urged the federal government to take leadership on advanced requirements for design and construction of buildings and retrofits, as well as on procurement and project management.

PROCUREMENT REFORM

Years of advocacy for Qualifications-Based Selection (QBS) in partnership with groups such as the Association of Consulting Engineering Companies - Canada started to pay off in 2018. In February, Public Services Procurement Canada sought feedback on QBS from the industry with the aim of a trial use of QBS for procuring architectural and engineering services on federal projects. In July, PSPC issued its first request for proposals using QBS — a significant milestone.



ADVOCACY

INTEGRATED CLIMATE ACTION

In October, the RAIC was one of five professional associations to issue a [Joint Statement from Canada's National Professional Associations: Advancing Integrated Climate Action](#). The associations committed to providing leadership on integrated climate action among their members, the public, decision-makers, and stakeholders.

INDIGENOUS ARCHITECTURE AND DESIGN

The RAIC published two documents that highlight collaboration with and among Indigenous communities. The first was [Four Case Studies Exemplifying Best Practices in Architectural Co-design and Building with First Nations](#), funded by the Department of Indigenous Services Canada. The second was the [Highlights Report of the First RAIC International Indigenous Architecture and Design Symposium](#). The symposium report summarized presentations by Indigenous architects, designers, other professionals, students, and interns from across Canada, the United States, Australia, and New Zealand.

2018 VENICE ARCHITECTURE BIENNALE

The RAIC was proud to be an institutional partner for **UNCEDED**, Canada's entry to the **2018 Venice Architecture Biennale**. The RAIC provided communications support for the project and worked closely with partners, including the National Gallery of Canada.



MEMBER COMMUNICATIONS

The RAIC Journal includes eight pages of bilingual content and was published quarterly in Canadian Architect magazine. RAIC staff also contributed articles to AWARD and SABmag magazines and The Right Angle Journal. The RAIC kept members informed about member news, continuing education, events, and issues of importance to the profession through a biweekly Bulletin, e-notices and a growing social media and online presence.

The RAIC issued
23 NEWS RELEASES
 on awards, honours, and advocacy

.....

appeared in
850 STORIES
 in Canada and around the world, in print, broadcast and online, an increase of 151%

.....

had a social media following of
8,518    
 up 31% since 2017 and more than doubled since 2016

sent
22 E-BULLETINS
 with news about RAIC activities and members, plus opportunities from across Canada and internationally

.....

and sent weekly
E-NOTICES
 on events, calls for award submissions, and continuing education, and a weekly News Clips report on architecture articles from across Canada and internationally.

FINANCIAL PERFORMANCE



The past fiscal year was important for the RAIC's finances. We are pleased to report a financial net surplus of \$57,237. The major revenue drivers behind the turnaround were membership growth and continuing education that focused on professional development, as well as reducing administration costs.

Thanks to the dedicated efforts of RAIC staff and the Board of Directors, membership increased in 2018. The steady expansion of member benefits including discounts on professional liability, home, and auto insurance, combined with the existing benefits of RAIC membership, encouraged both renewals and new memberships.

Under the leadership of the Board of Directors, the RAIC underwent a transition to a new Chief Executive Officer and administrative restructuring in 2018. The new team developed and deployed an operational plan to guide the RAIC's work. The plan focuses on initiatives that will ensure fiscal strength and help the RAIC to remain an efficient, resourceful, member-focused organization.

In 2018, the RAIC staff team, under the guidance of the new CEO and Board, dedicated considerable effort to developing cost efficiencies through organizational structure, grants, partnerships, sponsorship opportunities, and sound fiscal management. This strategic approach has yielded results that speak for themselves.

Our auditors, Welch LLP, provided an opinion that the RAIC's Financial Statements for 2018 present fairly, in all material respects, the financial position of the Institute, the results of operations, and cash flows as at December 31, 2018. The statements were approved by the Board of Directors on May 10, 2019.

2019 will see us continue to focus on our core business of Continuing Education, Practice Support, and maintaining our position as the leading voice for architecture in Canada.

Respectfully,

A handwritten signature in black ink, appearing to read "J Robbins".

Jason Robbins, MAA, MRAIC
2nd Vice President/Treasurer
Regional Director for Manitoba & Saskatchewan

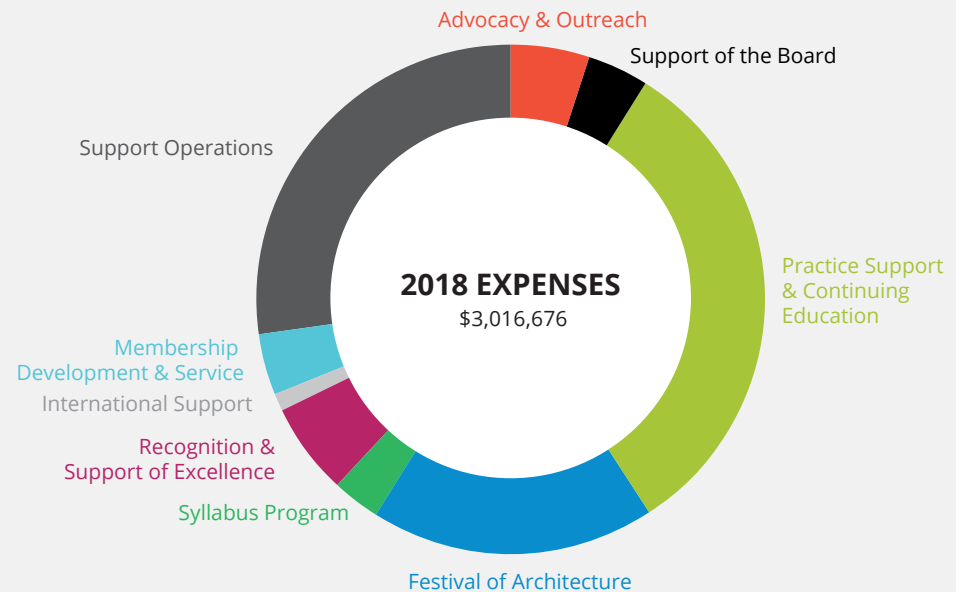
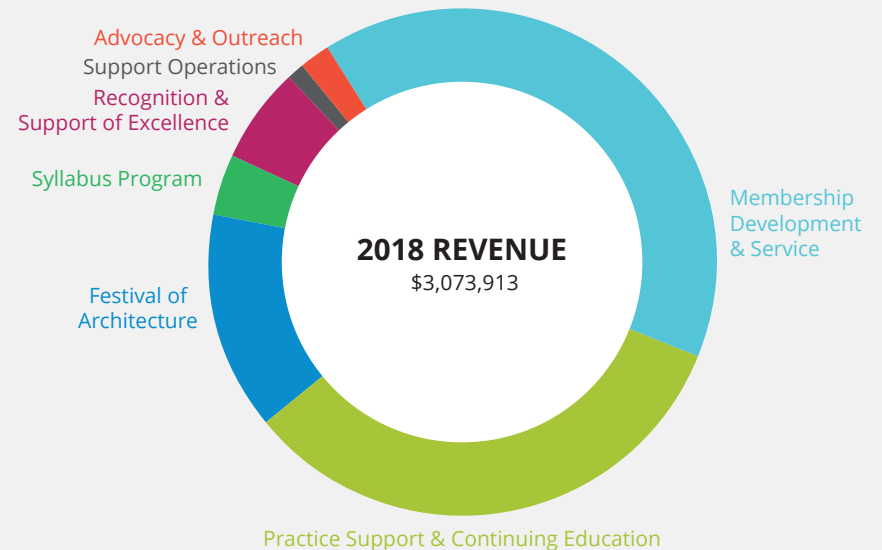
REVENUE & EXPENSES

REVENUE 2018

Advocacy & Outreach	\$ 55,498
Membership Development & Service	1,226,203
Practice Support & Continuing Education	1,015,118
Festival of Architecture	440,021
Syllabus Program	131,227
Recognition & Support of Excellence	174,885
International Support	3,274
Support Operations	27,687
Actual Total Revenue	\$3,073,913
Budget	\$3,496,917
Actual Revenue Year 2017	\$3,270,276

EXPENSES 2018

Advocacy & Outreach	\$ 141,983
Membership Development & Service	111,321
Practice Support & Continuing Education	970,769
Festival of Architecture	553,606
Syllabus Program	79,478
Recognition & Support of Excellence	191,607
International Support	20,942
Support of the Board	127,130
Support Operations	819,840
Actual Total Expenses	\$3,016,676
Budget	\$3,461,770
Actual Expenses Year 2017	\$3,479,707
Net Assets, Beginning of Year 2018	\$383,860
Net Revenue 2018	\$57,237
Net Assets, End of Year 2018	\$441,097



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