

The Royal Architectural Institute of Canada
2003 Annual Report

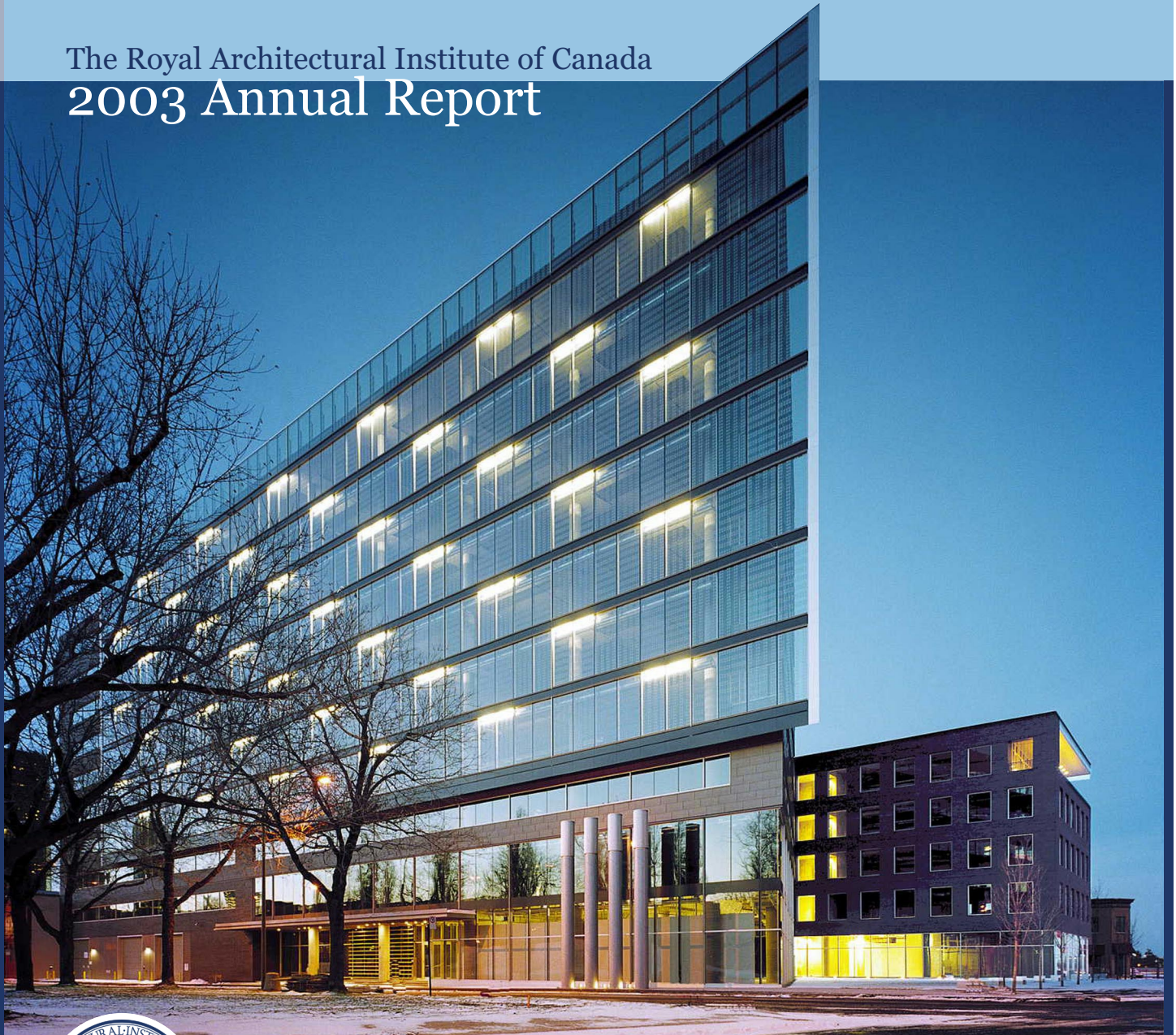


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Photography

The photos in this annual report are selected images from the 2003 RAIC Awards of Excellence recipients.

Cover Page: Cité du Multimedia, Montréal, Québec –
Menkès Schooner Dagenais/Dupuis Le Tourneux architectes

Page 4: House for Whale Watchers, Canmore, Alberta –
Sturgess Architecture

Page 5: Country Day School for the Performing Arts, King City,
Ontario – Diamond and Schmitt Architects Incorporated

Page 8: Glass House, Chelsea, Québec – IKOY Architects

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Zeidler Carruthers & Associates Architects

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John Brown Architect Ltd.

Page 12: Multi-Campus Learning Facility,
Sherwood Park, Alberta – Cohos Evamy Partners

Page 13: Mountain Equipment Co-op, Winnipeg, Manitoba –
Prairie Architects Inc.

“RAIC is the voice for architecture
and its practice in Canada. It provides
the national framework for the
development and recognition of
architectural excellence.”



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President's Report



Being truly relevant to the needs of society is the only way for the architectural profession, which has an incredible skill-set, to elevate its status and to prosper. For associations that support the profession, this requires innovative programming and the guts to take policy stands on issues that matter to the future of Canadian society. Make no mistake – the state of their built environment truly matters to Canadians – and we are their architects!

The year 2003 was a turning point for the Royal Architectural Institute of Canada. Before we could really dance on the public stage the RAIC needed to get its own house in order. After some difficult years the RAIC is on its way to financial health. Membership is up, we have a firm control on resources, programs are being delivered, and networks reinforced. We have, and are developing, some important vehicles to assist us in influencing public policy.

Urban Design Award – This new two-stage award will see its launch in 2005 with stage 1 delivered by the country's larger municipalities. In 2006 the best of the city winners, and selected entries from any other town or city, will compete for recognition at the national level. These new Urban Design Awards will become one more vehicle for further collaboration between the RAIC and cities across the country.

Model Architecture Policy – Our work continues in developing a policy that can both guide the RAIC in articulating public positions and be adapted and adopted by any board or government that recognizes the value of architecture and built environment.

World Urban Forum – We are working with the Architectural Institute of British Columbia, the Canadian Institute of Planners, the Canadian Society of Landscape Architects, the American Institute of Architects, the Union internationale des architectes (UIA) and the Government of Canada to host a Festival alongside the World Urban Forum in Vancouver in 2006.

Sustainability Policy – The RAIC is proud to have been the incubator for the Canadian Green Building Council, which has now become an organization in its own right. Though we will continue to collaborate on initiatives and maintain a seat on the Board of the CaGBC, the RAIC is developing its own policy and action plan relative to this most important subject.

Federal Government Relations – We continue to engage the federal government on a vast array of initiatives ranging from procurement to sustainability to innovation to celebration, with the Canada Council for the Arts, Canada Mortgage and Housing Corporation, Department of Foreign Affairs and International Trade, Environment Canada, Industry Canada, the National Research Council, Natural Resources Canada, and Public Works and Government Services Canada.

We have become more proactive in delivering practice support to members with:

Professional Development – Our programs have received some excellent reviews and we have made solid contributions in this area – reaching some 2,000 architects across the country. We will continue to develop and improve our offerings as we better assess the market and the needs of our members.

National Documents – The RAIC is resuming responsibility for the production, updating and distribution of such documents as standard contracts, the Canadian Handbook of Practice for Architects, and practice manuals. We will offer them as a core resource to all architects, and at a discount to members.

Awards and Festivals – These two programs have long been the staple deliverables of the RAIC and we continue to nurture them. The 2003 Festival in Toronto, in collaboration with the Ontario Association of Architects, was well attended and profitable! Quebec City in 2004 is well in hand; and planning for the Edmonton Festival is underway for 2005. The RAIC Awards of Excellence were bestowed in 2003 and included two new awards: the Architectural Firm Award and the Advocate for Architecture Award. The Governor General's Medals in Architecture have been adjudicated and will be presented later this year.

However, the RAIC has many other challenges ahead.

The McGill Report, Succeeding By Design – Initiated by the Ontario Association of Architects and supported in part by the RAIC, this important study has statistics and analyses that are at once encouraging, frightening, and sometimes bewildering. Architects in some parts of the country are doing very well financially, others poorly. While the construction industry is predicting significant expansion, the number of architects is dropping. Our scope of practice is shrinking – and expanding! More exploration will inform future initiatives at the RAIC.

The RAIC Syllabus Program – A Task Group has been struck to study the Syllabus program and its future relationship with the RAIC – no easy challenge given the enormous emotional attachment Syllabus enjoys from its graduates and teachers.

International Relations – The RAIC rejoined the Union Internationale des Architectes (UIA) and now has Canadian representation on its prestigious committees. We are developing a much stronger relationship with the American Institute of Architects (AIA). We meet with counterparts in Mexico, the countries of the Asia Pacific Economic Cooperation (APEC) group, and the Architects Council of Europe. While the Provincial Associations grapple with the regulatory issues of international reciprocity, the RAIC must develop meaningful collaborations to foster cultural and technical exchange as well as business opportunity. Our multicultural membership includes architects with ties to most parts of the globe – it is time for Canada's Architects to take a stronger role internationally.

Diversity and Inclusiveness – We are examining our membership categories; exploring ways of involving intern architects; working to ensure all our services are bilingual; supporting the work of Women in Architecture; and helping students.

The RAIC is moving into a position of greater influence, and we are better prepared to serve our members and society. To our staff, our Board of Directors, committee members, delegates, appointees and to you, our members, thank you. Together we are making a difference!



Bonnie Maples, FRAIC
President

Executive Director's Report



I started as Executive Director of the Royal Architectural Institute of Canada three years ago in January 2001, eager to meet the many challenges facing the association and our profession. Since that time there have been many changes and some real progress in serving our members and the profession, but there is much more to accomplish. At the RAIC national office in Ottawa, we now have updated information technology systems, new office work stations, new accounting systems, new communications tools, and some new directions from the RAIC Board of Directors. Following the retirement of Alexandra Fitzgerald in November 2003 after 26 years of service to the profession, the RAIC has hired several new staff. This has resulted in a new team of dedicated and bilingual individuals eager to promote our profession and to help and serve you.

Administering a not-for-profit organization can sometimes be more difficult than running an architectural practice because it comes with its own unique challenges. The RAIC must be efficient and financially sustainable, provide value to its members and be relevant to the architectural profession. On the other hand, the RAIC must undertake programs such as advocacy, awards, and other services that are expensive and realize few, if any, revenues. Furthermore, all of this must be achieved within a very difficult context – across Canada, a vast geographic area; in two official languages; while responding to differing member demands; and, sometimes in competition with the ten provincial and territorial associations of architects. All this, while dealing with the ever-changing methods of architectural practice and project delivery.

The staff at national office is prepared to meet these challenges and anxious to improve and provide you with the services and programs you need. *To do that we need your input.* Unless we hear from you, it is difficult to know how to improve and how to provide the best services in the best manner. Send us an e-mail and let us know what works, what does not, or what can be improved. And occasionally why not telephone one of the RAIC staff and let them know you are very pleased with a particular service. This fall we intend to upgrade the RAIC website and your ideas and suggestions are critical – let us know what you want!

With your help we can continue to become the foremost architectural association in Canada – a Royal Architectural Institute of Canada that every architect is proud of and willing to join.

Yours in service,

A handwritten signature in black ink, appearing to read 'Jon F. Hobbs', written in a cursive style.

Jon F. Hobbs, Architect, MRAIC
Executive Director

2003 RAIC Board of Directors

Bonnie Maples, FRAIC	President
Christopher Fillingham, FRAIC	1st Vice-President
Yves Gosselin, MIRAC <i>Ontario Northeast & Nunavut</i>	2nd Vice-President

Regional Directors

Kiyoshi Matsuzaki, FRAIC	<i>British Columbia / Yukon</i>
Vivian Manasc, FRAIC	<i>Alberta / Northwest Territories</i>
Andrew Wach, MRAIC	<i>Saskatchewan / Manitoba</i>
Ranjit (Randy) K. Dhar, FRAIC	<i>Ontario Southwest</i>
Paule Boutin, MIRAC	<i>Québec</i>
Edmond Koch, FRAIC	<i>Atlantic</i>



Chancellor of the College of Fellows

Brian Sim, PP/FRAIC

Council of Canadian University Schools of Architecture

R. Ian Macdonald, FRAIC

RAIC Staff

Tareq Alihasan	<i>Manager, Finance</i>
Diane Fahlman	<i>Manager, Fundraising and Development</i>
Chantal Frédette	<i>Membership Coordinator</i>
Jon Hobbs, MRAIC	<i>Executive Director</i>
Bryde Kelly	<i>Manager, Honours and Awards, Executive Services</i>
Nicole Pelletier	<i>Administrative Assistant</i>
Sylvie Powell	<i>Manager, Communications</i>
Etienne Sicotte	<i>Communications Coordinator / Webmaster</i>

Report on RAIC Activities

Awards

The RAIC administers two separate awards programs in alternative years – the RAIC Awards of Excellence and the Governor General's Medals in Architecture.

RAIC Awards of Excellence

In 2003, the RAIC Awards of Excellence were judged and bestowed at an Awards Ceremony which took place during the OAA/RAIC Conference and Festival of Architecture on May 9, 2003 in Toronto. Medals and Certificates were bestowed by Past-President **Ron Keenberg, FRAIC** to the following recipients:

Contract Documentation

- Sturgess Architecture for “House for Whale Watchers”, Canmore, Alberta
- Menkès Schooner Dagenais/Dupuis Le Tourneux architectes for « Cité du Multimedia », Montréal, Québec
- Merrick Architecture for “Cornett Building Seismic Upgrade”, Victoria, British Columbia
- Cohos Evamy Partners for “Multi-Campus Learning Facility”, Sherwood Park, Alberta
- Zeidler Carruthers & Associates Architects for “Bear Street Project”, Banff, Alberta

Innovation in Architecture

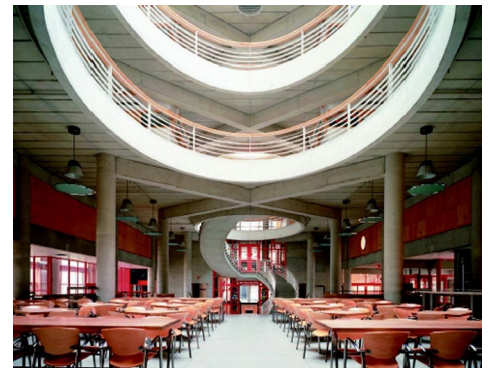
- John Brown Architect Ltd., for “Housebrand” in Calgary, Alberta
- Daoust Lestage Inc. for “Centre CDP Capital” in Montréal, Québec
- Prairie Architects Inc. for “Mountain Equipment Co-op” in Winnipeg, Manitoba
- Dunlop Architects Inc. for “Dunlop Project Information of Best Practices Database”

Advocate for Architecture

- Larry B. Beasley, the Co-Director of Planning and Director of Current Planning for the City of Vancouver

Firm Award

- IKOY Architects
- Diamond and Schmitt Architects Incorporated



Governor General's Medals in Architecture

In 2003, a new agreement was concluded between the RAIC and the Canada Council for the Arts that outlines the respective roles of the RAIC and the Canada Council in the administration of this important awards program that recognizes the "art of architecture". A Call for Submissions was issued in 2003 for the Governor General's Medals in Architecture and the projects will be adjudicated in 2004. The jurors for the 2004 Governor General's Medals in Architecture were selected in the Fall of 2003 and included:

Christopher Macdonald, FRAIC

Brit Andresen

Stephen Teeple, FRAIC

Markku Komonen

Daniel Pearl

The RAIC would like to thank the Awards Committee, including the Chancellor of the College of Fellows, **Brian Sim, PP/FRAIC**, **Barry Johns, FRAIC**, **Don Schmitt, FRAIC**, **Paul-André Tétreault, AP/FIRAC**, and **Tom Emodi, FRAIC**.

The RAIC gratefully acknowledges the support of McGraw-Hill Construction as an ongoing sponsor of our Awards program.

Dodge
Sweets
McGraw Hill
CONSTRUCTION Architectural Record
ENR
Regional Publications

Urban Design Awards

The RAIC is developing a new awards program through an Urban Design awards sub-committee that includes the following members:

Yves Gosselin, MIRAC Chair

Miguel Escobar, MRAIC

Patrick Saaderva, MRAIC

Margaret Boyce, MRAIC

Kiyoshi Matsuzaki, FRAIC

The sub-committee has developed guidelines for conducting a two-tier urban design awards program. The first tier will involve awards at the local or municipal level, and the second tier, in the year following the awards at the local level, will include the administration of a program of awards bestowed at the national level. The work of the committee will also help to advance advocacy initiatives by the RAIC to encourage better-designed, more livable cities.

Honours

The RAIC acknowledges those individuals who have volunteered considerable time in support of the RAIC and its programs. At the 2003 RAIC Annual General Meeting in Toronto, Certificates of Appreciation were given to the following individuals:

Diarmuid Nash, PP/FRAIC – Immediate Past-President

Jean-Pierre Pelletier, MIRAC – Outgoing Regional Director for Québec

Robert Webster, FRAIC – Professional Advisor for the Awards Program

Douglas Gillmor, FRAIC – Director, RAIC Syllabus Program

2003 Festival of Architecture

The 2003 Festival of Architecture was organized in collaboration with the Ontario Association of Architects (OAA) and took place in Toronto from May 7 to 10, 2003 at the Westin Harbour Castle Hotel. The theme, *Innovation – Breaking New Ground* provided the "leitmotif" for numerous continuing education offerings. Events during the OAA/RAIC Conference and Festival of Architecture included an awards ceremony for the 2003 RAIC Awards of Excellence, the College of Fellows Convocation, the RAIC Annual General Meeting and a luncheon with one of the keynote speakers, **Rhys Phillips, Hon. FRAIC**.

A special thank you is necessary for OAA President, **Paul Mitchell, MRAIC** and OAA Executive Director, **Brian Watkinson, FRAIC** and all the staff at the OAA for their contribution in organizing a very successful event.

Sponsors of the OAA/RAIC Conference and Festival of Architecture included:

<i>Andersen Windows</i>	<i>Keel Cottrelle, LLP</i>
<i>Arriscraft International Inc.</i>	<i>Keen Engineering Co. Ltd.</i>
<i>Autodesk Canada</i>	<i>Lafarge Canada Inc.</i>
<i>Canada Mortgage and Housing Corporation</i>	<i>McGraw-Hill Construction</i>
<i>Cement Association of Canada</i>	<i>Mumby Insurance Brokers Inc.</i>
<i>CGC Inc.</i>	<i>Nelligan O'Brien Payne, LLP</i>
<i>Compass Flooring Inc.</i>	<i>Ontario General Contractors Association</i>
<i>Dofasco Inc.</i>	<i>Pro-Demnity Insurance Company</i>
<i>DPIC Companies</i>	<i>Read Jones Christoffersen Ltd.</i>
<i>Dunlop Architects Inc.</i>	<i>Shibley Righton, LLP</i>
<i>Duocom Ltd.</i>	<i>Shouldice Stone</i>
<i>Dupont Antron</i>	<i>Signs of Change</i>
<i>Dupont Canada Inc.</i>	<i>Sweets Dodge</i>
<i>Hanscomb Ltd.</i>	<i>Thames Valley Brick & Tile</i>
<i>Hanson Canada Brick</i>	<i>Wood WORKS!</i>
<i>John Wiley & Sons, Canada Ltd.</i>	

Professional Development

The RAIC continued to provide practice support services to its members and the profession at large. The following is a summary of activities delivered in 2003:

The RAIC developed and delivered 29 different professional development sessions across Canada and also provided a distance learning module (a CD-ROM and questionnaire) for sale.

SDCB 202 – One-half Day Renewable Energy Workshop

Produced in partnership with Natural Resources Canada, this course was offered during the winter of 2003 exposing architects to a variety of readily available renewal energy technologies that can be incorporated into new building designs. In addition, it outlined a wide range of federal government grant and incentive programs

to help reduce greenhouse gas emissions. Many thanks to course developers and presenters: Jeff Knapp, Senior Industrial Officer for REDI at Natural Resources Canada; Stephen Carpenter, B.A.Sc, M.A.Sc., P.Eng.; Stephen Kemp, B.Sc., B. Eng., M.A.Sc. and Jean-Michel Parouffe, Ph.D.

The architect moderators for each session also deserve thanks:

Thom Weeks, MRAIC

James Dykes, MRAIC

Jurgen Hartloper, MRAIC

Dudley Thompson, MRAIC

Joanne McCallum, MRAIC

Isabelle Bradbury, MRAIC

Joël Courchesne, MIRAC

John Crace, MRAIC



Field Review / General Review

In an effort to accommodate the differing standards and requirements of the various provincial continuing education systems, the RAIC developed a course on the best practices for conducting and documenting field reviews. The course received credits from all provincial associations of architects. The course included a manual and series of checklists for use in conducting field reviews. In addition, a distance learning module was developed, which proved to be very popular for architects seeking last minute OAA credits.

The following presenters are to be congratulated for their hard work in developing this course:

Michel Bourassa, MIRAC

Serge Desmarais, MRAIC

Gullaume de Lorimier, MIRAC

David Mitchell, MRAIC

Brian Palmquist, MRAIC

Wayne Upiter, OAA

SDCB 301 – Building Envelopes: Advanced Design and High Performance Curtain Walls

This course, which was also made available in eight cities across Canada, proved to be one of the RAIC's most popular professional development offerings. The course combined technical information by Mark Brook, M.Eng., P.Eng. on the design of energy efficient curtain walls together with the latest theories and practices of Transsolar Energietechnik GmbH of Stuttgart, Germany. Matthias Schuler and Thomas Auer of Transsolar showcased their current work from all over Europe and the world. **Luis de Miguel, MRAIC** provided an introduction to each session. Prior to each course, Michel de Spot, P. Eng., one of our sponsors from the EcoSmart™ Concrete Project, provided a breakfast together with a presentation of the EcoSmart™ program promoting the replacement of Portland cement with supplementary cementing materials to reduce greenhouse gas emissions.

Redesigning Practice: New Markets for Sole Practitioners and Small Architectural Firms

RAIC was able to arrange for Sarah Susanka, the author of the popular books, *The Not So Big House* and *Creating the Not So Big House*, to team up with **John Brown, MRAIC** of Housebrand, a Calgary firm that specializes in residential design-build and real estate. The duo presented two excellent sessions in Toronto and

Vancouver on how to prosper through residential design. CMHC sponsored the program and **Mark Salerno, MRAIC** (Toronto) and Norm Connolly (Vancouver) provided an overview of some of the residential services provided by CMHC.

SDCB 201 – Green Building Tools and Techniques: Marketing, Building Economics, and Environmental Assessment

This course was offered at the Annual General Meeting of the Saskatchewan Association of Architect in April 2003. Thanks to presenters:

Vivian Manasc, FRAIC, *Architect and Moderator*

Wayne Trusty, President, *Athena Institute*

Martine Desbois, MPA, *Government of British Columbia*

Timothy J. Spiegel, B.Sc. (QS), PQS, *Quantity Surveyor and Value Analysis Consultant*

Practice Support Initiatives

Supplement Number 2 – The Canadian Handbook of Practice for Architects

The RAIC worked with the OAA to complete a second supplement to the Canadian Handbook of Practice. The document was sold to all provincial associations and to RAIC members and included new checklists and also information on "Record Keeping". Thanks go to **Anthony Butler, FRAIC** and **John Bobaljik, FRAIC** who helped develop this supplement.

REDI Design Grants

The RAIC, under agreement with Natural Resources Canada, administers the Renewable Energy Deployment Initiative (REDI) design grants program. Grants are available for up to \$10,000 to offset additional design and research fees to incorporate renewable energy technologies into building designs.

CBIP Grants

The RAIC also works with the federal government to help in the administration of the Commercial Building Incentive Program (CBIP). The CBIP offers a financial incentive for designs that incorporate energy efficiency features in new commercial / institutional building designs.

Advocacy

The following is an overview of some RAIC initiatives advocating on behalf of architects and architecture in 2003.

Federal Government and the Procurement of Architectural Services

In 2003 the RAIC Board of Directors appointed **Edmond Koch, FRAIC**, as Board liaison and **Deborah Farrow, MRAIC** as representative to the Federal / Industry Real Property Advisory Council. These representatives, who attend many meetings with officials from Public Works and Government Services Canada (PWGSC) and other government departments, continue to advocate for fair and transparent procedures for selecting architects for government commissions. They are fighting for simpler Requests for Proposals (RFPs), better contract language, and less emphasis on fees during the selection stage. The work of these committee members and Executive Director, **Jon Hobbs, MRAIC** includes attending Evaluation Board meetings during which PWGSC officials rate proposals and select consultants. The committee has prepared, in association with work with the Association of Consulting Engineers of Canada (ACEC), various position papers to the government. Our relationship with the federal government is positive but progress is slow, in part due to the restructuring of PWGSC.



Model Architectural Policy

The RAIC Board continued in 2003 to support the development of a "Model Architectural Policy". The Board agreed that a model policy should be aimed primarily at public authorities at the provincial and municipal level. The Board has engaged a writer to prepare a first draft. This draft is intended to be a discussion paper to support the first phase of this project – a general consultation process. The second phase would be the completion and promotion of a model architectural policy.

Sustainable Design

The RAIC Executive met with the Honourable David Anderson, Federal Minister of the Environment to press for intensification of cities, and the need to ensure that sustainable cities are also cities of quality and design excellence.

The RAIC also works with staff of the Canadian Construction Association (CCA), the Association of Consulting Engineers of Canada (ACEC), the Building Owners and Managers Association (BOMA). This group meets regularly with government officials regarding funding and the need for future programs to meet Canada's commitments under Climate Change and the Kyoto Accord.

Canada Green Building Council

The RAIC leases office space and continues to provide administrative support to the new Canada Green Building Council. To date the Council has grown to more than 300 members and is preparing to expand its staff to support this thriving new organization. **Vivian Manasc, FRAIC** was the RAIC Board appointee to the Board of Directors of the Canada Green Building Council in 2003.

Women in Architecture

In 2003 **Eva Matsuzaki, PP/FRAIC**, together with Patricia Gibb of Vancouver, put the final touches on a wonderful report entitled "*Consultations & Roundtables on Women in Architecture in Canada*". The report is the outcome of several years of workshops across the country. The report includes a wide range of recommendations for all members, stakeholders and organizations involved in architecture.

Succeeding by Design

The RAIC Board agreed to help fund a study, *Succeeding by Design*, undertaken by the Ontario Association of Architects. The study was completed in the fall of 2003 and the entire report is hosted on the RAIC website.

Communications

Canadian Architect

For the second year, Canadian Architect served as the Journal of Record for the RAIC and four issues of the RAIC *Update / En bref* were inserted within the magazine. Thanks to editorial Committee members, **Yves Gosselin, MRAIC, Franc D'Ambrosio, MRAIC, Robert Mellin, MRAIC** and **Stephen Pope, MRAIC** who helped to establish this year's Update /En Bref themes.

In addition, Canadian Architect produced an issue that featured the 2003 RAIC Awards of Excellence.



E-Broadcast

In 2003 the format of the RAIC monthly electronic newsletter was improved and the content was expanded. Regular features include the Calendar of Events, Competitions and Awards. In addition, special e-Notices were sent regarding professional development opportunities and notices about the election of officers in certain regions.

Website

The RAIC website currently hosts a wide range of news, reports, links to member benefits, and other useful information. As the website's functions are now limited and the design dated, the RAIC intends to redesign and rejuvenate the site in 2004.

Membership

For the second year in a row the RAIC offered a special rate for first time members and its membership continued to increase. As of December 31, 2003 the RAIC had 3,260 members. Twenty-two RAIC members were deceased in 2003.

College of Fellows

The Chancellor and the Senior Advisory Committee administer the affairs of the College of Fellows and act as the Trustees of the RAIC Foundation. The Senior Advisory Committee includes:

Chancellor	Brian Sim, PP/FRAIC
Dean	Pamella Cluff, FRAIC
Registrar	Cameron Ridsdale, FRAIC
Past President	Diarmuid Nash, PP/FRAIC
Past President	David Simpson, PP/FRAIC
Fellow-at-large	Michael Roberts, FRAIC
Fellow-at-large	Peter Busby, FRAIC

In 2003 the RAIC welcomed the following members into the College of Fellows:

Claudio Brun Del Re, FRAIC	Pierre Cayer, FRAIC
David J. Edmund, FRAIC	Émile Gilbert, FRAIC
Claude Hamelin Lalonde, FRAIC	David Lachapelle, FRAIC
Georges-Émile Lemay, FRAIC	Daniel McAlister, FRAIC
William Moffet, FRAIC	Wolfgang Mohaupt, FRAIC
Neil Munro, FRAIC	Freda Pagani, FRAIC
Colin Phillips, FRAIC	Rhys Phillips, Hon. FRAIC
Russ Scorgie, FRAIC	Chris Shepherd, FRAIC
Barbara Shipman, FRAIC	Gerald Elliot Soiferman, FRAIC



The Regional Advisory Committees of the College coordinate the preparation of 2004 nominations for Fellowship. The following Regional Chairs are to be acknowledged:

Atlantic	Peter Fellows, FRAIC
Québec	Paul-André Tétreault, AP/FIRAC
Ontario (<i>Northeast & Nunavut</i>)	Tim Murray, FRAIC
Ontario (<i>Southwest</i>)	Peter Ortved, FRAIC
Manitoba	Stephen Cohlmeier, FRAIC
Saskatchewan	William Kelly, FRAIC
Alberta & Northwest Territories	Douglas Sollows, FRAIC
British Columbia	Norman Hotson, FRAIC
British Columbia (<i>Victoria</i>)	Terence Williams, PP/FRAIC



External Relations

As part of its mission, the RAIC provides the "national framework" for the development and recognition of architectural excellence. This involves relations with a wide range of organizations.

National Relations

Committee of Canadian Architectural Councils (CCAC):

Jean-Pierre Pelletier, FIRAC, CCAC Chair for 2003, helped to promote a positive relationship with the CCAC and better define the mandate of this committee of provincial associations. The CCAC deals with regulatory issues related to admission to the profession, whereas the RAIC is a professional society that advocates for architects and architecture, and provides practice support.

The RAIC has advocated for uniformity in continuing education credits and it has regularly encouraged the CCAC to develop a national, standardized system for continuing education for the architecture profession in Canada.

Canadian Architectural Certification Board:

The Canadian Architectural Certification Board (CACB) has established a joint Task Force on Education and Practice. The RAIC Board appointed **Paule Boutin, MIRAC** as its representative on this Task Force.

Canadian Architectural Student Association (CASA):

Although there is no formal relationship between the RAIC and CASA, the RAIC has regularly provided administrative support to this organization. In addition, the RAIC sponsors the registration of ten CASA representatives to the annual Festival of Architecture.

RAIC Syllabus Task Group:

In 2003 the Board of Directors of the RAIC appointed a Task Group to review the RAIC Syllabus program. The mandate of the Task Group is to develop a vision and business case for the RAIC Syllabus program that will meet the educational demands of the 21st Century. The Task Group is comprised of the following individuals: **Ian Macdonald, MRAIC**, Chair; Anne Bossé, Executive Director of the Canadian Architectural Certification Board; **Stephan Namisniak, MRAIC**, a RAIC Syllabus graduate and principal of Karp Namisniak Yamamoto Architects Inc.; **Carole Scheffer, MRAIC**, Vice President of the Ordre des architectes du Québec; and **Brian Watkinson, FRAIC**, Executive Director of the Ontario Association of Architects. **Jon Hobbs, MRAIC**, RAIC Executive Director provides support to the Task Group.

Other National Organizations:

In addition to the various architectural collateral organizations, the RAIC works with the Association of Consulting Engineers of Canada (ACEC), the Canadian Construction Association (CCA), and Construction Specifications Canada (CSC) as part of the Construction Industry Consultative Committee (CICC) which sets priorities and provides direction to the Canadian Construction Documents Committee or CCDC. The RAIC has three representatives on the CCDC, including **John Bobaljik, FRAIC**, Michael Ernest, and **Francois Hogue, MRAIC**.

International Relations

American Institute of Architects:

In 2003, the RAIC has focused some of its efforts internationally toward the American Institute of Architects. Last March 2003 the RAIC Executive, including, **Ron Keenberg, FRAIC**, **Bonnie Maples, FRAIC**, **Chris Fillingham, FRAIC** and **Jon Hobbs, MRAIC** attended the AIA Grassroots Conference and met with the Executive of the AIA. At that meeting it was agreed to pursue a joint Awards Program for Excellence in Continuing Education and an updated agreement for reciprocal membership was signed. Subsequently **Bonnie Maples, FRAIC** as incoming RAIC President, and **Thomas Penney, Hon. MRAIC**, President of the AIA, exchanged Presidential medals.

Union internationale des architectes:

The RAIC joined the Union internationale des architectes in 2002. Last year the RAIC nominated **Martin Fiset, MRAIC** to be the Director of the UIA Work Programme on Public Health and the RAIC is pleased that Mr. Fiset has been appointed to this position by the UIA.

Federacion des Colegios des Arquitectos de la Republica Mexicana:

RAIC continues to develop a strong relationship with our Mexican colleagues and RAIC President, **Bonnie Maples, FRAIC** attended the annual meeting of FCARM in November in Merida, Yucatan, Mexico.

Financial Statements of the RAIC

Note: The following financial information has been extracted from the December 31, 2003 financial statements audited by Ouseley Hanvey Clipsham Deep LLP. A complete set of audited financial statements is available from the RAIC office upon request.

Approved on behalf of the Board:

Bonnie Maples, FRAIC
President

Yves Gosselin, MIRAC
Treasurer

Balance Sheet as at December 31, 2003

	2003	2002
ASSETS		
<i>Current</i>		
Cash and marketable securities	\$ 123,360	\$ 229,948
Accounts receivable	68,694	72,040
Prepaid expenses	132,924	36,604
	324,978	338,592
CAPITAL	47,816	93,886
	\$ 372,794	\$ 432,478
LIABILITIES		
<i>Current</i>		
Accounts payable	\$ 212,899	\$ 410,865
Deferred revenue	2,827	30,875
	215,726	441,740
NET ASSETS (LIABILITIES)		
Invested in capital assets	47,816	93,886
Unrestricted	109,252	(103,148)
	157,068	(9,262)
	\$ 372,794	\$ 432,478

Statement of Changes in Net Assets for the Year Ended December 31, 2003

	2003	2002
INVESTED IN CAPITAL ASSETS		
Balance – beginning of year	\$ 93,886	\$ 135,716
Purchase of capital assets	3,190	5,717
Depreciation	(49,260)	(47,547)
Balance – end of year	\$ 47,816	\$ 93,886
UNRESTRICTED		
Balance – beginning of year	\$ (103,148)	\$ (944)
Net revenue (expenditure) for the year	166,330	(144,034)
Purchase of capital assets	(3,190)	(5,717)
Depreciation	49,260	47,547
Balance – end of year	\$ 109,252	\$ (103,148)

Statement of Revenue and Expenditure for the Year Ended December 31, 2003

	2003	2002
REVENUE		
Membership	\$ 778,276	\$ 701,407
Grants and general sponsorship	15,201	49,489
Awards program	29,618	70,816
Festival of Architecture	50,757	229,203
Practice support	439,270	225,168
Other	80,493	83,523
	1,393,615	1,359,606
EXPENDITURE		
Membership	28,161	30,221
Communications	40,551	29,465
Awards program	16,755	97,102
Festival of Architecture	4,854	258,984
Research and publications	17,310	-
Practice support	348,013	179,491
Advocacy	514	3,543
Administration	671,988	727,814
External relations and Board	67,210	137,200
Committees	31,929	39,820
	1,227,285	1,503,640
NET REVENUE (EXPENDITURE) FOR THE YEAR	\$ 166,330	\$ (144,034)

Financial Statements of the RAIC Foundation

Note: The following financial information has been extracted from the December 31, 2003 financial statements audited by Ouseley Hanvey Clipsham Deep LLP. A complete set of audited financial statements is available from the RAIC office upon request.

Approved on behalf of the Board:

J. Brian Sim, PP/FRAIC Jon Hobbs, MRAIC
Chair *Executive Secretary*

Balance Sheet as at December 31, 2003

	2003	2002
ASSETS		
Cash	\$ 20,563	\$ 21,471
Marketable securities	509,346	509,540
Accounts receivable	494	3,439
	\$ 530,403	\$ 534,450
LIABILITIES		
Accounts payable	\$ 945	\$ 9,357
NET ASSETS		
Capital reserve	423,181	418,902
Revenue reserve	106,277	106,191
	529,458	525,093
	\$ 530,403	\$ 534,450

**Statement of Revenue Reserve Net Assets
For the Year Ended December 31, 2003**

	Balance Jan. 1, 2003	Interest and donations revenue	Expenditure	Balance Dec. 31, 2003
Wilby Memorial Fund	\$ 3,014	\$ 1,142	\$ 1,300	\$ 2,856
Francou Trust Fund	1,775	1,794	2,100	1,469
Buckwell Memorial Fund	3,851	1,506	1,800	3,557
Burwell R. Coon Trust Fund	4,957	1,561	300	6,218
Barstow Trust Fund	1,279	164	300	1,143
Gerard Venne Bursary Fund	4,415	711	4,300	826
PWGSC Awards in Justice Architecture	7,844	3,292	300	10,836
Bernard Jodoin Scholarship Fund	4,076	8,274	7,916	4,434
General Trust Fund	74,980	10,370		74,938
RAIC services			5,000	
audit fee			800	
miscellaneous			7,012	
allocated			(2,400)	
	\$106,191	\$ 28,814	\$ 28,728	\$106,277

**Statement of Capital Reserve Net Assets
as at December 31, 2003**

	2003	2002
Wilby Memorial Fund	\$ 20,000	\$ 20,000
Francou Trust Fund	34,402	34,402
Buckwell Memorial Fund	26,575	26,575
Burwell R. Coon Trust Fund	25,000	25,000
Barstow Trust Fund	2,150	2,150
Gerard Venne Bursary Fund	56,136	54,000
PWGSC Awards in Justice Architecture	55,000	55,000
Bernard Jodoin Scholarship Fund	203,918	201,775
	\$ 423,181	\$ 418,902